





## LOMBARD

## Nearer to next crunch on gold

BY C. GORDON TETHER

ONE THING that emerges from the extremely interesting updating of the international monetary reform scenario that Mr. Johannes Willemsen, managing director of the International Monetary Fund, provided in an address in Washington last week is that we may be much nearer to the next crunch on the "role of gold" issue than has been generally supposed.

The other is that there would be a far better chance of working through to the right solution if all attempts to find it did not have to start from the U.S. oriented—but manifestly outdated—proposition that it is in the best interests of the world as a whole to phase the metal out of the monetary system.

There is a widespread belief that the gold issue was effectively put on the shelf for a further period by the agreement concluded earlier this year between President Ford and President Giscard d'Estaing in his role of plenipotentiary for the Common Market countries. It is true that it will be recalled for a resumption of gold traffic between central banks on the condition that no attempt was made to stabilise the open market price until the beginning of 1977.

In his latest presentation, however, Mr. Willemsen pointed to the serious difficulties that the uncertainties surrounding the official use of gold were throwing up and went on to assert that the metal's future was one of the most important issues on which agreement had to be reached at next month's meeting of the interim standing committee on monetary reform.

## The purpose

As to that, the view he expressed was that as there was agreement that the ultimate purpose was to phase gold out of the international monetary system, it should be possible to dispose of the many obstacles standing in the way—considerable though they were—and "put the divisive issue of gold behind us". And it is, of course, conceivable that the widespread anxiety to get a working arrangement that will enable official gold traffic to start moving again may produce some sort of interim compromise.

What I do not readily see is any agreement emerging from talks conducted under present conditions within the limited time proposed by Mr. Willemsen producing an agreement which would have the effect of "putting the divisive issue of gold behind us".

It would, I would have thought, made a great deal more sense if the next attempt to resolve the gold question "once and for all" started by asking whether it is now in the interests of the world as a whole—if, indeed, it ever was—to treat the demonetisation of the metal as a priority requirement for international monetary reform.

After all, we are in the midst of the greatest international monetary crisis in the world's history—the stunning from the world-wide collapse of confidence in paper currencies in general and the dollar in particular.

As the only form of money that still commands respect throughout the world, gold is one of the few things to which we can turn for help in extricating ourselves from the morass.

## Barbarism

The time may come when alternative methods of meeting the world's needs for international liquidity will have been carried to such an advanced stage that it will be possible to talk realistically of dispensing with the aid of gold. But, currently we are further from that promised land than ever were.

And if the use of gold is barbaric, we need it all the same because it can help us combat the ravages of a much more serious form of barbarism—that arising from the debasement of the paper money introduced over the years to take gold's place.

Mr. Willemsen pointed to the real obstacle to reaching a settlement on the gold question that would serve the best interests of the world as a whole when, having observed that it is a subject that generates strong emotions and on which rational discussion is sometimes obscured by sentiment and ideology, he went on to add that there were also "substantial financial interests involved".

There can, indeed, be little doubt that gold's capacity to keep the world's monetary system operating on a sound basis would not have been impaired in recent years to the extent it has been had it not been for the fact that Washington has seen the metal as the one remaining barrier to the triumph of dollar imperialism. In consequence, it has bent all its endeavours to getting it removed from the scene in the high time that they recognised that they have a duty to humanity to break out of this mental straitjacket.

## RACING

## BY DOMINIC WIGAN

## It can be Jolly Good to-day

BRUCE ROBBES, whose Newmarket stable is in fine form, has generally had a profitable time with runners he has sent to Haydock and is now hoping that Jolly Good will lead the charge on the Lancashire track by landing the afternoon's most valuable race, the John Davies Handicap (3.15).

Jolly Good, a half-brother by Jolly Jet to three winners in the United States, has improved considerably since last season when he failed to win in four attempts. If successful here, he will be completing a hat-trick. His first one of the season came in the normally highly competitive White Rose Stakes at Ascot just over three weeks ago. There, Geoff Lewis' mount, facing a surprisingly weak field for a race with a first prize of nearly £4,000, found no difficulty in making all his own running to defeat Battle Cry by four lengths, with the remainder of the 13-runner field well strung out.

Half-an-hour later Marshall and his jockey on Richard will be hoping to complete a double through Cricket Bat in the St. Helens Maiden Plate (2.45). Mrs. Lusty's two-year-old filly may go close, but doubt her trouncing Nagma from Barry Hills' Lambourn establishment. Nagma did well to take fourth place behind Get Ready in the Fastpad given a confident vote.

## SALEROOM

## BY ANTONY THORNCROFT

## Record £409,483 for a Gauguin

A RECORD for a Paul Gauguin painting was established at the £4,460, about double the Sotheby Parke Bernet in New York on Wednesday evening. Italian buyer, for a Venetian The painting, entitled *Hina* and showing three figures.

Other good prices were the £2,400 for a Glasgow dealer for a Dutch marquetry armchair, which had belonged to Sir I. MacDonald of Sleat; the £3,255 from Ridd for an 18th century Dutch marquetry display cabinet; and the £2,835 paid by Lee for another 18th century marquetry display cabinet. In all the sale totalled £84,494. In the carpet section a silk Kashan prayer rug almost doubled forecast at £3,570. The reputation of Portobello Road market as a place for bargains received a boost yesterday when a pair of light blue there for £2,000 was sold for £2,700. A Phillips to a collector from Chicago for £400. Staffordshire pot lids are the decorated tops of Victorian times, and they are an increasingly popular item for the more modern collector. This particular lid fetched a very high price because its picture of a statue and fruit was rare. Another item, an 18th century Venetian furniture was particularly popular and the top price paid for this title, to Beckford, a dealer. The sale totalled £8,783.

At Sotheby's in London a jewellery sale realised £117,023, underlining once again the strength of this easily portable market. All the top items exceeded their estimates, with a Victorian emerald and diamond necklace/diara selling for £21,000; a cushion-shaped Alexandrite, weighing 34.88 carats and mounted on diamonds as a brooch, £16,000; and a ruby and diamond ring, £15,000. A coin sale at Sotheby's also produced high prices for the top items. An aureus of the Emperor Severus Alexander of 233 AD fetched £1,200, and a specimen set of coins for the George VI Coronation was sold for £1,050. In the 18th century furniture section, a Regency banquet table was bought by Adams for £1,300. Dorton's paid £800 for an early 18th century Italian walnut boot cupboard and the same price for a Louis XVI style bureau de dame. The sale at the Reford salerooms of Spencer and Sons totalled £11,555.

## Europe's banks come in all shapes and sizes So why talk to Toronto Dominion?

In Europe, banks are pretty thick on the ground, so what special advantages can we offer?

Look behind some of today's important projects in Europe, and you'll see Toronto Dominion have established themselves as a major force on the international banking scene.

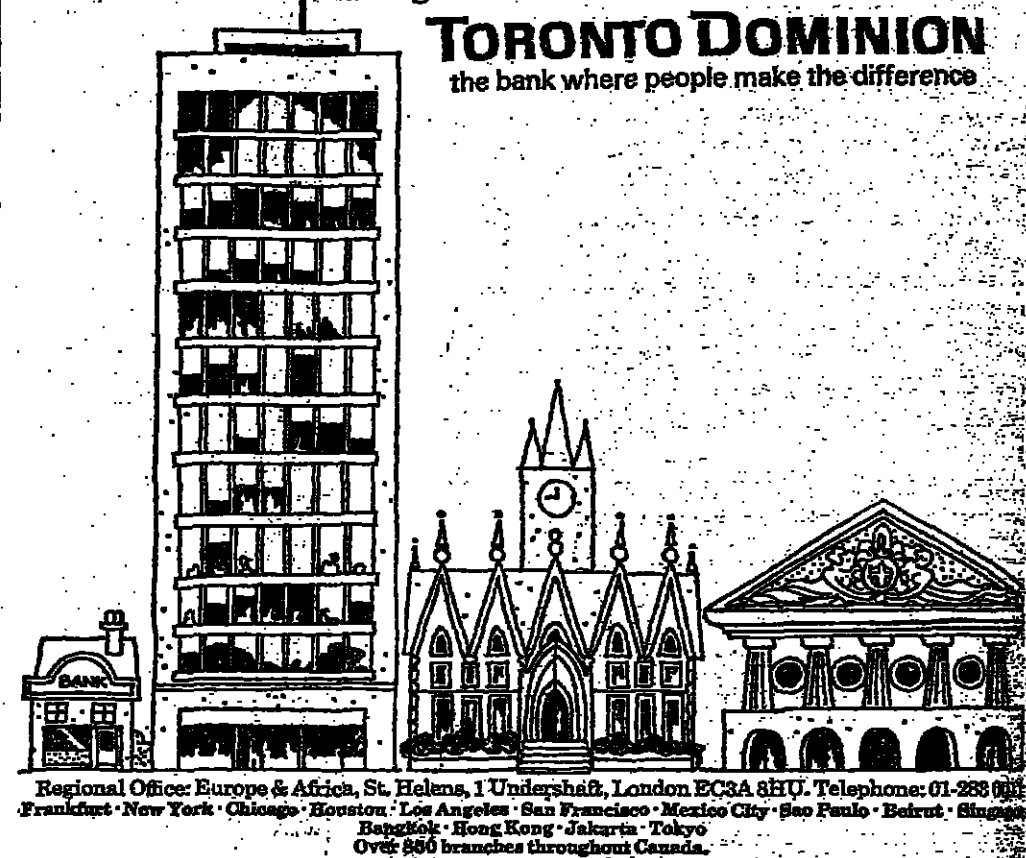
Since we became established in London over 60 years ago, European finance markets have expanded and changed dramatically, and in keeping pace with these changes we have developed the experience required to meet today's varied financing requirements. What's more, apart from being active participants in major Euro-currency loans we have expertise in the syndication and management of medium term financing.

In short, Toronto Dominion Bank is not just one of the great Canadian banks; it is one of the top banks in the world with experience relevant to Europe's economy.

This could be one very good reason for talking to us!

## TORONTO DOMINION

the bank where people make the difference



Regional Office: Europe & Africa, St. Helens, 1 Undershaft, London EC3A 8HU. Telephone: 01-259 0000. Frankfurt, New York, Chicago, Houston, Los Angeles, San Francisco, Mexico City, Sao Paulo, Beirut, Singapore. Over 250 branches throughout Canada.

## TV Radio

† Indicates programme in black and white.

## BBC 1

9.30 a.m. For Schools. Colleges. 10.45 You and Me. 11.00 Golf: The Penfold Championship. 12.25 News. 1.00 Pebble MUI. 1.45 In the Town. 2.02 For Schools. Colleges. 2.22 Golf: Championship. 2.55 Regional News (except London). 4.00 Play School. 4.35 The Mole. 4.55 Jackanory. 4.50 Roy Castle Beats Time. 5.15 Devlin. 5.40 Robbaird.

5.45 News. 6.00 Nationwide. 6.35 Sportsweek. 6.40 Panorama Special: President Ford.

7.15 The Wonderful World of Disney. 8.00 It's A Knockout. 9.00 Referendum Campaign Broadcast on behalf of the National Referendum Campaign.

9.10 News. 9.35 Spy Trap. 10.35 Talk-in: The Prime Minister. Rt. Hon. Harold Wilson, MP, answers questions from Robin Day. 11.05 Regional News. 11.07 Match of the Day: North v. Ireland v. Wales. 11.47 "The Intruders".

BBC 2  
All Regions as BBC 1 except at the following times:  
Wales—6.00-7.05 p.m. Wales

To-day, 7.05-7.15 Cartoon Time. 7.15-7.25 Reddew. 7.25-8.00 Digon o Ryfeddod.

Scotland—6.00-6.25 p.m. Reporting Scotland. 6.25-6.45 General Assembly Report. 6.45-7.05 Nationwide. 11.06-11.07 Scottish News Summary.

Northern Ireland—3.50-4.00 p.m. Northern Ireland News. 7.05 Scene Around Six. 11.17 a.m. Northern Ireland News Headlines. England—6.00-7.05 p.m. "Look North" (from Leeds, Manchester, Newcastle). Midlands—To-day (from Birmingham). "Look South" (from Norwich). Points West (from Bristol). South To-day (from Southampton). Spotlight South West (from Plymouth). 11.40 To 7.55 a.m. Open University.

11.00 Play School. 4.00 p.m. Golf: The Penfold Championship. 5.25 Open University. 7.05 All in the Mind. 7.30 Newsday. 7.45 Family Fare. 8.10 The Old Grey Whistle Test. 8.10 A Referendum Campaign Broadcast on behalf of the National Referendum Campaign.

9.10 The Balloon Game. 9.25 The Honey Programme: The New Unemployed. 10.25 Private Affairs. 11.20 News Extra. 11.30 Clarendon: Gabriel Woolf. 11.39 Roads To The Victims, to Make Much of Time" by Robert Herrick.

LONDON  
9.30 a.m. Schools Programmes. 11.40 Cartoon. 11.45 Manfred. 12.00 Hickory House. 12.15 p.m. A Handful of Songs. 12.30 Songs that Stopped the Show. 1.00 First Report: News, plus FT Index. 1.20 Lunchtime. 2.00 Good Afternoon News. 2.50-3.00 General Hospital. 2.50 Show Jumping from the Royal Windsor Horse Show. 4.20 Footprint. 4.50 Magazine. 4.50 University Challenge. 5.50 News from ITN.

RADIO 1  
(5) Stereo/epic broadcasts. 6.00 a.m. Radio 2. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 News. 1.30 News. 2.00 News. 2.30 News. 3.00 News. 3.30 News. 4.00 News. 4.30 News. 5.00 News. 5.30 News. 6.00 News. 6.30 News. 7.00 News. 7.30 News. 8.00 News. 8.30 News. 9.00 News. 9.30 News. 10.00 News. 10.30 News. 11.00 News. 11.30 News. 12.00 News. 12.30 News. 1.00 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# Pressure on Ford against reduction in aid to Israel

BY PAUL LEWIS, U.S. EDITOR

WASHINGTON, May 22

POWERFUL FORCES in Congress are now moving to prevent President Ford from trying to press Israel into some new accommodation with Egypt and its other Arab neighbours by threatening to reduce American aid.

Last night, 75 Senators sent the President an open letter returning their support for Israel and demanding that the Administration submit a request for aid to Congress that "will be responsive to Israel's urgent military and economic needs."

At present, the Israel lobby has asked for \$2.5bn. in American aid for the next fiscal year, of which \$1.8bn. would be in military grants and credits and a further \$700m. in economic assistance. However, the Administration has delayed any action on the request while it completes the "review" of aid ordered by President Ford after the collapse of Dr. Kissinger's last peace mission.

It has, of course, been an open secret for some while that the Administration considers Israel primarily responsible for the failure of that effort, and both President Ford and Dr. Kissinger have had some harsh things to say in private about the intransigence of the Israeli rulers since then.

It is also true that the Administration is extremely reluctant to reconvene the Geneva peace conference without further progress on the Sinai front and Dr. Kissinger has made clear that he is prepared to resume his mediation efforts if he is satisfied that they are likely to succeed this time.

Against this background and with the date of the Geneva conference being continually pushed back, it has been widely assumed here that President Ford would try to bring pressure to bear on Israel to soften its stand on the

Sinai by threatening some reduction in military support. Even the delay in submitting an Israeli aid request to Congress has been seen as a clear mark of Administration disapproval.

Now, three quarters of the Senate has indicated its concern about the President's attitude towards Israel and shown once again that the Congress remains in favour of a continued, high level aid commitment. The letter was signed by 50 Democrats and 25 Republicans and by all of the 10 freshmen Senators elected in 1974.

It must be rated a victory for the Israel lobby and at least a mild embarrassment for the Administration. On the other hand, it is also another example of the way Congress is determined to keep the President back, it has been widely assumed here that President Ford would try to bring pressure to bear on Israel to soften its stand on the

## SEC 'foreign ownership' charge

BY JAY PALMER

NEW YORK, May 22

THE U.S. Securities and Exchange Commission, in one of the first cases of its kind, has charged an American company with actively concealing a foreign businessman's increasing equity stake in its common shares.

In the same suit, the agency accused the company, General Refractories, one of America's largest makers of heat resistant furnace linings, of making a number of undisclosed "payments" to unidentified foreign politicians.

The SEC further alleged that the company illegally failed to report that Mr. Hermann Mayer, an Austrian citizen currently resident in Switzerland, had purchased 17 per cent. of its common equity. Under SEC regulations, all U.S. companies are required to report the existence of any foreign shareholding exceeding 5 per cent.

The SEC further alleged that, as a result of this large holding which placed Mr. Mayer in a position to exercise control over the company, General Refractories engaged in certain transactions which caused it "to incur unnecessary costs to the benefit of Mayer concerns." The complaint cited instances of the company's dealings and sales in Central Europe through Mayer concerns.

An agency official told the

Financial Times this morning that this case is believed to be the first occasion that a foreign citizen has been accused of exerting a secret influence over the operations of an American company. In view of increasing concern in Washington over the activities of the "grey" economy, controls of domestic petrodollar investments, the case is likely to set precedents.

The SEC to-day refused to disclose the size of General Refractories' alleged payments to officials of foreign Governments. However, the payments in this particular case are believed to be concentrated in 1972 and 1973 and total considerably less than the similar payments alleged to have been made by Gulf Oil, United Brands, Northrop and Phillips Petroleum.

Meanwhile, Federal agents in New Orleans appear to have uncovered evidence of wide-ranging corporate fraud in the town's grain shipment zone. At least nine persons, several of them senior executives of grain-dealing companies, have already been charged with bribing inspectors to clear a lot of grain illegally. Existing charges also deal with deliberate misbranding of grain.

The investigation, which is alleged to involve over 100 suspects, is now centring on allegations of short-weighting of grain shipments and profiteering. The bulk of the grain illegally shipped is said to have been sold to the U.S. Navy. A Bahamian Bank deposits (of up to and over \$1m.) owned by middle-management employees of one international grain dealer.

## Argentine shuffle seen

BY ROBERT LINDLEY

BUENOS AIRES, May 22

ALL INDICATIONS are that Sr. Alfredo Gomez Morales, Minister of the Economy for only six months, is about to be replaced by Sr. Celestino Rodrigo, Secretary of Social Security.

Both Buenos Aires' La

Nacion, well-connected in economic circles inside and outside government, and Mayoria, a Peronist newspaper considered to represent the Gomez Morales line, believe this changeover is imminent. The only question seems to be whether it will be immediate or after the nationwide wage bargaining which begins on June 1.

Sr. Gomez Morales wants to hold the wage rises to 25 per cent, and his economic emergency programme, delivered to President Maria Estela Martinez de Peron a month ago and first published to-day (by only one newspaper, La Prensa) reflects this. It has just been announced officially that the cost of living went up last month by 10.2 per cent.

Sr. Rodrigo, the apparent Economy Minister-designate, is identified with Social Welfare Minister Sr. Jose Lopez Rega, who—along with Labour Minister Sr. Ricardo Otero—insists on the workers' wage keeping up with the cost of living, which has increased 27.7 per cent. in the first four months of 1975.

### IN BRIEF

#### Pollution problem

The steel industry in the U.S. is incapable of meeting its 1983 pollution control requirements unless current environmental laws are modified, an industry leader has said in New York.

"The domestic steel industry has about \$500m. of pollution control equipment in place to-day and steelmakers will have to spend up to \$14bn. more to comply with projected 1983 environmental requirements," Mr. Frederick Jaics, chairman of the American Iron and Steel Institute, said.

#### Ford's candidacy

President Ford will formally announce his candidacy for the Presidency within a month and expects to win the election next year, according to William Lawson, one of a group of Republican Party national, State and county leaders with whom the President had talks at the White House.

#### Oil imports plea

House of Representatives Speaker Mr. Carl Albert has said that he has asked President Ford to delay imposing another increase in the oil import tariff but has got no commitments from the President. The House has postponed action on its own energy Bill until after the Memorial Day recess.

#### Caricom warned

Mr. William Demas, President of the Caribbean Development Bank, has warned member countries of the Caribbean Community and the Common Market (Caricom) not to enter into arrangements with third countries that would undermine the Caricom system. Mr. Demas did not mention any specific arrangements but he was believed to be referring to the recent trade and aid deals concluded between a number of Caricom states and Venezuela and Mexico.

#### UN reorganisation

A panel of experts which has been considering ways to restructure the United Nations to make it more responsive to modern needs, especially in the world economic field, has proposed the appointment of a UN Director-General for development and international economic co-operation. The report by the 25-member group also recommended revisions of the voting system in the World Bank and IMF to make those institutions more responsive to Third World nations.

## Trudeau may back wage, price controls

By Victor Mackie

OTTAWA, May 22

PRIME MINISTER Pierre Trudeau has disclosed that it is too early to say that his Government's plan to obtain a consensus from all segments of the economy in favour of a voluntary restraint programme for prices and incomes has failed. He indicated in an interview here that he may undertake personally to try and sell the programme of voluntary restraints.

The Prime Minister said that if mandatory controls were brought in now it would be attacking a real cause of inflation in Canada, "therefore it would be justifiable in that sense. But far from certain that it would work and that's why I say it remains an option."

However he added that it was not a course of action that the Government is advocating or preaching.

## Work restarts for Olympics

MONTREAL, May 22

CONSTRUCTION WORKERS returned to work at the Olympic Games site to-day and the organisers said 14 working days lost through strikes could be made up before the scheduled opening of the Games in July 1976.

But the confidence of the organisers is not shared by members of the International Olympic Committee (IOC) meeting in Lausanne, who have asked them to consider alternative stadiums for at least two sports.

● Rhodesia was to-day expelled from the IOC because it did not conform to Olympic rules banning racial discrimination in sport, the IOC announced in Lausanne.

## BAHAMIAN POLITICS

# Recession hurts Pindling

BY NICKI KELLY NASSAU CORRESPONDENT

THE Free National Movement has been making a comeback in Bahamian politics after being viewed by many Bahamians as something of a lost cause since its landslide defeat in the 1972 general election. Events, however, at this year's FNM convention have shown that support is growing for the opposition party.

Shattered by the election, the party was fragmented still further by the expulsion several months later of four of its nine Members of Parliament for disobeying party rules. One of the chief points of disagreement was the choice of a 50-year-old lawyer, Mr. Fendal Isaacs, as leader. He is a Cambridge University graduate who enjoyed a distinguished career as Attorney General before going into private practice and has shown little stomach for the internecine nature of party politics.

Having served as an independent Senator for five years, he ran for the FNM in the 1972 election, winning easily in the safe Montagu constituency. When the former leader, Mr. Cecil Wallace Whitfield, lost his seat, Mr. Isaacs remained the only one of the party's nine MPs with sufficient experience to serve as leader. Inevitably there have been comparisons between his recent public appearances and the crowd-pleasing performances of his predecessor.

The division in the opposition ranks has provided little solace for the governing Progressive Liberal Party whose own internal differences were all too thoroughly aired at its convention six months ago. Rising unemployment, an upsurge in crime, disillusionment among the young, the alienation of organised labour and allegations of corruption at the higher levels have contributed to the general disenchantment with the PLP.

The government's apparent inability to deal with unemployment has slowly eroded Labour's once fervent support of Prime Minister Lynden Pindling's administration. But the telling blow came earlier this year when the Government permitted negotiations between the management of the national carrier Bahamasair and the Airline Workers Union to proceed to the point of agreement before vetoing a proposed 5 per cent. pay increase. That nullified the industrial bargaining process provided

ministration. But the telling blow came earlier this year when the Government permitted negotiations between the management of the national carrier Bahamasair and the Airline Workers Union to proceed to the point of agreement before vetoing a proposed 5 per cent. pay increase. That nullified the industrial bargaining process provided

Invited to address the FNM convention, Mr. David Knowles, president of the 10,000-member Trade Union Congress, said many unionists felt betrayed by the PLP and were now prepared to work for its overthrow. "The country needs a party that can come up with a plan for the economic reconstruction of this country, and I believe that the FNM can do it," he said.

Mr. Knowles' support for the FNM was endorsed by the secretary of the Hotel Workers Union, Mr. Bobby Gintion. Both men blamed management and corruption for the present state of the economy, and pledged the support of the trade union movement, providing it could be assured fair consideration under an FNM Government.

The more surprising aspect of the union presence however was a personal endorsement of Mr. Isaacs as leader of the FNM. "Some have accused the leader of being too soft... of not showing enough stamina. But the day of loud and boisterous political leaders is past," Mr. Knowles said. What was needed, he told delegates, was a leader who is "sober, intelligent and knows what he is doing."

The FNM philosophy believes that an economy functions best and most efficiently under free enterprise system and that the quickest way to ruin economic enterprise is to allow the Government to compete with private business. "We believe that the prime duty of the Government in the economy is to provide the infrastructure on which expansion can take place, and the climate that would encourage private capital to invest so that development can proceed," Mr. Isaacs has said.

The Government's recent purchase of three hotels for \$8.7m. and more recently the dairy and poultry assets of the American-owned Harrisville company for \$1.3m. has been denounced by the Opposition as part of a calculated plan to force socialism on the Bahamas.

"The Government has muscled

in on private enterprises by basing, cajoling, deceiving, cheating, and systematically depriving bona fide owners of their lawful and constitutional rights," according to Senator Henry Bostwick, one of the FNM's more outspoken members. The FNM has also questioned the Government's proposal to pay off the loans for these and other financial commitments. Servicing the \$68m. public debt is now the second largest item in the Budget. None the less Finance Minister Arthur Hanna has stated that the Government intends to borrow still further for other large scale ventures on the premise that the money is being spent for the public benefit.

The difficulty for the PLP is that it encouraged expectations it has been unable to fulfil. An attempt to Bahamianise too quickly in the early years led to a loss of investor confidence and a flight of capital which is only now beginning to make slow return. The facts of Bahamian life now include 16-hour work cuts, the need to have an annual income of \$7,500 to qualify for a low-income housing loan, and 29 per cent. unemployment among those under 20.

Adequate housing for thousands of poor Bahamians still remains the number one problem after eight years, and while the educational system has been expanded, the Prime Minister himself has admitted that many children still leave the Government schools unable to read or write and without any technical skill.

Labour disaffection represents a serious political and psychological setback for the Pindling administration. Reports of an early election have been repeatedly denied by the Prime Minister who says the Government intends to go its full term to June 1977. But unless there is a significant improvement in the economy before then, it seems certain the PLP will face a far more formidable Opposition when the Bahamian people next go to the polls.



Mr. Lynden Pindling, whose inability to deal with unemployment is costing him Labour's support.

## SIEMENS

### He used to wait 14 days to talk to his wife.

With Siemens' new off-shore radio-telephone system, this North Sea explorer can direct-dial his family in just a few seconds. It links him instantly to the mainland system and from there, via normal telecommunications channels to anywhere in the world, enabling him to summon advice, components, equipment and other necessities that make his great steel island more efficient, more productive. And it will even keep him in constant touch with neighbouring platforms yet to be built.

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## S. JEROME & SONS

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### TURNOVER RECORD

Year to 31st Dec.	1974	1973
TURNOVER	6,991,088	4,769,518
EXPORTS	2,356,359	1,197,061
PRETAX PROFIT	310,580	400,687
Profit after Tax	150,700	197,863
Total Dividend (net)	11.0%	10.43145%

### Trading Conditions and Outlook

Trading conditions during the year have been very good and there has been a healthy demand for our products. Turnover reached a record level both in the Home Trade and Direct Exports, but despite this there is a reduction in pretax profits. This is mainly due to a considerable reduction in the price of wool affecting stocks and to the cost of financing the increased business.

All the machinery in the Group is fully employed at the present time, but our order book has considerably shortened and customers are not placing business for extended delivery.

I feel it would be unwise to try to forecast this year's results. However, the Company is soundly based, equipped with the most sophisticated machinery and is well placed to attract a fair share of available business and to take full advantage of any upturn in world trade.

William Jerome, Chairman

## GLEESON

Civil Engineering &amp; Building Contractors

The Directors of M. J. Gleeson (Contractors) Limited announce the following unaudited results for the half-year ended 31st December, 1974:—

	Half-year ended 31.12.74	Half-year ended 31.12.73
Turnover	£20m	£18m
Profit before taxation	£412	£350
Taxation	£225	£300
Profit after taxation	£187	£250

Although Group Turnover is up by £2m the continuing pressure of inflation on irrevocable cost and overheads has narrowed the trading margin with the result that the profit is less than it was in the corresponding period last year. The Board are hopeful, however, that the figures for the current half-year will show an improvement, leading to a satisfactory overall result for the year ending 30th June, 1975.

The Directors have declared the maximum permitted interim dividend at the rate of 0.56434p per share which, with the related tax credit, is equivalent to a gross distribution of £86.225 (12.1% more than last year (£77.175)). The interim dividend will be paid on 4th July 1975 to shareholders on the register at the close of business on 13th June, 1975.

Regarding future prospects, the position of the Order Book remains satisfactory and should give the Group a good chance of maintaining current turnover levels during the year commencing 1st July, 1975. Nevertheless, having regard to the uncertain economic outlook and the possibility of restrictions in public expenditure, the Group must take a cautious view of the short-term prospects for our industry.

Unsecret of success

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Imperial Research for your supply

Imperial Research



## EUROPEAN NEWS

## Soares delivers resignation threat to AFM

BY JANE BERGEROL

LISBON, May 22

PORTUGAL'S SOCIALIST party will resign from the Government if the ruling Armed Forces Movement does not satisfy Socialist demands for participation in solving the country's most urgent political and economic problems. This was the ultimatum delivered by Dr. Mario Soares last night to President Costa Gomes and made public here to-day.

For the first time since the elections gave the Socialists a leading 38 per cent. of the country's votes, Dr. Soares has come into the open and posed the vital questions facing Portugal to-day. Among them, as he outlined them this morning, are the kind of Socialism Portugal wants for itself, freedom of the press, the future of Angola, Madeira and the Azores, the pressing economic crisis, the future of the nationalised sector and the place for private enterprise in Portugal.

The Socialists clearly have every intention of carrying out their threat to resign. Meanwhile, the two Socialist Ministers are boycotting Cabinet meetings, including the one being held here this afternoon. Significantly, despite row in the past, the Socialists have held back from taking themselves outside Government. If they have now changed their tune, observers are wondering if it is because indications that the military are preparing an all-military Government of national emergency are now hardening into certainty. Such an all-military Cabinet

could be justified on the grounds of the national economic crisis, but it would satisfy officers who are trying to rid themselves of the political parties whom they accuse of opportunism and of destructive, counter-revolutionary squabbling.

Both Dr. Soares and the Communist Party Secretary-General, Dr. Alvaro Cunhal, have commented on such an all-military Government in the past 24 hours. To-day Dr. Soares cautiously remarked that "an all-military Government would not necessarily mean a military dictatorship if it were to respect pluralism, freedom of the Press, the holding of municipal council and legislative elections and the terms of our pact with the military on the new constitution."

The bitter dispute over closure of "Republica", the socialist oriented afternoon daily paper, has faded into the background of the new political crisis to-day. The military supreme council of the revolution met again to-night after an all night meeting yesterday ended at 3.30 a.m. with the bringing forth of three new military appointments, one to the Supreme Council. Otherwise, time had clearly been spent in a calmly despite row in the past, the Socialists have held back from taking themselves outside Government. If they have now changed their tune, observers are wondering if it is because indications that the military are preparing an all-military Government of national emergency are now hardening into certainty. Such an all-military Cabinet

## Efta assistance scheme

BY DAVID EGLI

GENEVA, May 22

EFTA trade ministers meeting to Efta should study as a matter here have agreed to assist the Portuguese economy in four fields:

- Tariff concessions for infant industries and a relaxation of the timetable for Portuguese tariff reductions on other products.
- Concessions on imports into Efta of selected Portuguese agricultural products.
- The establishment of an industrial development fund.
- Technical assistance.

The ministers agreed that their permanent representatives possible.

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- The establishment of an industrial development fund.
- Technical assistance.

The ministers agreed that their permanent representatives possible.

## EEC moves nearer to pact with Canada

By Reginald Dale

BRUSSELS, May 22

THE BRUSSELS Commission to-day proposed the opening of negotiations for a broad new economic and commercial pact between the EEC and Canada that would be the first such agreement between the Community and one of its major industrialised trading partners.

The Commission said the new pact should extend beyond the field of classical trade policy and provide for community-scale co-operation that would complement arrangements between Canada and individual member states. It could thus provide the framework for Community and Canadian industries "to promote joint ventures, exchange all relevant information, and facilitate contacts between industrial policy-makers and firms."

Details of the proposed new arrangement have yet to be worked out, but the Commission is envisaging the creation of a joint committee that would consult on economic matters and promote joint ventures.

The Commission is also extremely interested in negotiating some kind of assured access to Canadian energy sources and raw materials, such as forest products, metals and uranium.

## Shelepin quits as trade unions chief

Mr. Alexander Shelepin's fall from grace was completed yesterday by the announcement by the Soviet news service Tass that he had resigned as head of the Soviet trade unions, writes David Lascelles.

Like his departure from the ruling Soviet Politburo last month, yesterday's resignation was said to have been at his own request. However, this seems highly unlikely. Soviet leaders have always been tenacious about power.

Also, the failure to announce a successor to the trade unions post suggests that the Kremlin is now facing a dilemma. The storm surrounding Mr. Shelepin's recent trip to Britain, when part of the trouble was that he had never been a real trade unionist, would seem to demand a successor with the proper qualifications acceptable to Western trade unionists.

## Community jobless

Unemployment has eased slightly in most EEC countries, according to figures compiled for April by the Brussels Commission, but in Britain, excluding Northern Ireland, unemployment rose by more than 131,000 between March and April to a little less than 560,000. The Northern Ireland figure was 34,368 to a little more than 40,000.

However, the U.K. rate, at 4 per cent, was still the lowest of any Community country, writes Reginald Dale from Brussels.

## French output down

French industrial output in March was down 3.4 per cent. on the previous month and 9 per cent. lower on a year-to-year basis, writes Robert Mauthner from Paris. The National Institute of Statistics figures, however, do not represent the real trend, since they are badly distorted by the effects of the long Renault strike. Most experts expect a resumption of economic activity in the second half of the year.

## Mediterranean ban

Japan is considering revoking permission to Japanese tuna fishing boats operating in the Mediterranean if they do not observe its ban on fishing during May 21-June 30, the Japanese Fishery Agency said yesterday.

## Bonn 'Concorde' Bill

In what may be another blow to prospects for Concorde and its Russian Tupolev competitor, legislation has been prepared to ban supersonic civilian aircraft from West German airspace. A-B-D report from Bonn. In a written parliamentary reply, the Air Traffic Ministry said a draft Bill would be introduced soon.

## SOVIET CAMPAIGN AGAINST DRINK

## Workers drunk as lords

BY DAVID LASCELLES, EAST EUROPE CORRESPONDENT

SOVIET party officials in the Tula region have a way with habitual drunks. The periodical "Journalist" reported this month that workers who cannot resist alcoholic temptations are taken in hand on pay day and delivered straight to their wives.

The procedure, the periodical remarked, demanded the maximum tact, but it was necessary because absenteeism due to drunkenness was rising. Unlike crime, which is usually said to be falling, drunkenness is one of the few serious social problems that get an airing in the Soviet Union. Almost daily the Press or broadcasting have something to say about it, which is probably why the matter is so well known abroad. But within the size of the problem may be gauged from the number of regulations to curb it, and institutions to cure it, or simply by counting the drunks in the street, statistics are hard to come by.

The Russians stopped publishing most figures on the production and sale of alcoholic drinks in 1963, and for ethyl alcohol in 1970.

However, the Harvard Russian Research Centre has launched a special project on alcoholism in the Soviet bloc, and some of its findings have been published by Vladimir Trem in the latest issue of Soviet Studies.

The centre concludes that the Russians are the world's heaviest drinkers both of spirits and of wines and beer. The Government took the harsh step of ending free medical help for problems connected with drinking, and also abolished sick leave for alcoholic patients. At the same time the Ministry of Internal Affairs is expanding facilities for the compulsory treatment of alcoholics.

But the failure of these measures to make much impact may be gauged from the most recent step, taken just over a year ago, by the Russian Federation to raise the price of vodka in the Soviet Union. Under one of its decrees, chronic drinkers will be subjected to compulsory treatment and "rehabilitated through labour." The decree also ordered the establishment of medical-labour institutions where culprits

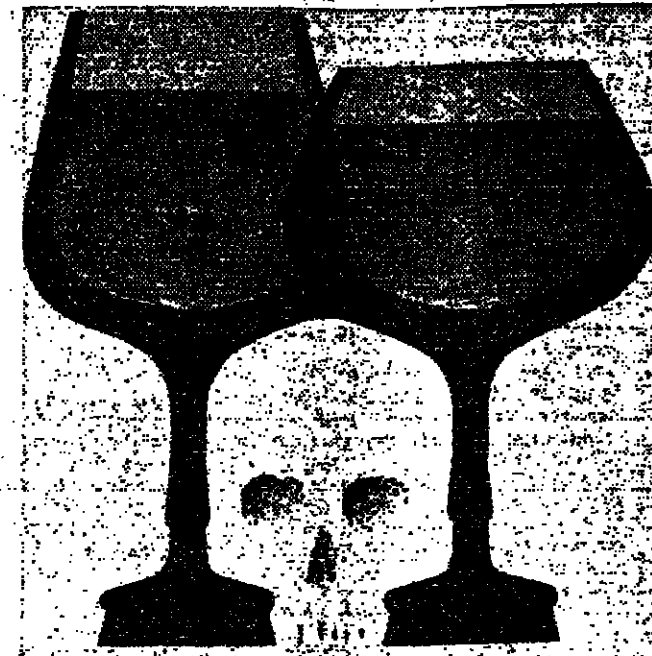
spent on defence. On the other hand, the social and economic cost to the Soviet Union of alcoholism is said to be very great. According to a Soviet demographer it may outweigh revenues from the sale of alcohol, making the Soviet economy the net loser despite the steady increase in alcohol taxes. Soviet experts have also noted unduly high male mortality in some age groups for which they say alcoholism is partly responsible.

Drink is blamed for poor labour productivity, divorce and violence. Car ownership has brought with it the new evil of drunken driving. According to the latest few years the motor, road accidents caused by drunk drivers increased by 10 per cent. last year.

What can the Soviet Government do about it? Visitors to Moscow will have heard of the city's efficient chain of sobering stations. But though drunkenness is still frequently treated as irresponsible behaviour which a cold shower and a stiff fine will put right, more lasting measures have also been tried.

In the last few years the time planners were told to reduce vodka production in favour of wines and beer. The Government took the harsh step of ending free medical help for problems connected with drinking, and also abolished sick leave for alcoholic patients. At the same time the Ministry of Internal Affairs is expanding facilities for the compulsory treatment of alcoholics.

But the failure of these measures to make much impact may be gauged from the most recent step, taken just over a year ago, by the Russian Federation to raise the price of vodka in the Soviet Union. Under one of its decrees, chronic drinkers will be subjected to compulsory treatment and "rehabilitated through labour." The decree also ordered the establishment of medical-labour institutions where culprits



за згоробье?

Your health? No! says a Soviet anti-alcoholism poster.

could be confined for up to two years.

Regulations have been introduced to curb illegal distillation of samogon which is produced mainly in the countryside and could amount to over 1bn. litres a year. The legal production of vodka is reckoned to be just over 2bn. litres.

And lastly, prices have been put up, perhaps the most controversial of all the measures taken so far. The price of vodka and most other strong drinks have been increased sharply in the past five years, but not always quite openly. A new "improved" brand of vodka, costing more than twice as much as the standard brand, has been introduced. Its predecessor gradually

One side effect of higher alcohol prices is a sharp rise in demand for sugar, the basic material for samogon. There is a glut of sugar in the Soviet Union because of its commitment to

buy heavily from Cuba, but Mr. Trem believes that the Soviet Government will be forced to consider increasing the price of sugar soon if an overall campaign against alcoholism is to be effective. Meanwhile, the Russians have started officially making alcohol from sugar to use up the Cuba stocks, even though this process is ridiculously expensive.

Another side effect is higher sales of Eau de Cologne, the Soviet equivalent of vodka. A beset drunk in the gutter giving off the sweetest of odours is one of Russia's unforgettable sights and smells.

With the cold and bureaucracy to do daily battle with, Russians were heavy drinkers long before the revolutions of 1917—in fact the Tsarist budget was as heavily dependent on alcohol tax as the Soviet one. It is a matter of pride in Russia not to leave undisturbed a bottle, if not a crate, only weaklings sip their drinks. Russians usually take mineral water with their vodka, supposedly it keeps the head clear, but it also enables drinkers to get more of the hard stuff down before they finally slide under the table.

Alcoholism can also be ascribed to the Government's failure to apply its measures effectively. As a recent letter to the *Litovskaya Gazeta* in Lithuania said, the picture of drunkenness in a TB hospital showed the man on opening drink shops near medical institutions is widely disregarded. In this instance vodka could be bought within 500 paces of the hospital, for nothing more than a frequent visit to the shop and restaurant managers with a sales target to meet.

Most Russian drinking is a very boisterous business which ends up in extravagant toasts to beauty, peace, and other less laudable things. I have personally seen more frequently in the streets of vodka than I have seen of everlasting friendship than to fight, but one drunken companion in a restaurant, I declined to discuss English literature with him.

## Nato Ministers fear defence cuts

BY MALCOLM RUTHERFORD, DIPLOMATIC CORRESPONDENT

BRUSSELS, May 22

NATO DEFENCE Ministers agreed here to-day that the military balance of power, between East and Western Europe remains "tolerable," but warned that continued Soviet and Warsaw Pact defence efforts were reducing the Western advantage in some areas.

The Nato Ministers remain confident that the Western Alliance has a technological lead, especially in the field of tactical and strategic nuclear weapons, but are more concerned about the disparity between East and West in conventional forces. Even in this latter field, they believe that Nato still has a credible defence posture, but

they fear that increasing financial pressures could lead to unilateral cuts by national governments in spending and manpower, which would tilt the balance in the Soviet favour.

It is against this background that the Ministers are discussing proposals for standardisation of equipment and rationalisation of the defence effort, which are designed to provide the same level of defence without escalating costs. The desire for rationalisation is shared by the U.S. and the West European allies alike, but it is going to require a major effort on both sides of the Atlantic to put proposals for weapons standardisation into effect.

Mr. Roy Mason, the British Secretary of State for Defence, to-day formally asked the Americans for a commitment to what is known as the "two-way street" in arms procurement. It means that the U.S. should declare a readiness to buy arms in Europe in return for European purchases in the U.S. Mr. Mason was speaking as the chairman of the 10-nation Eurogroup which deals with armaments questions at the Defence Ministers level.

There is little doubt that Dr. James Schlesinger, the U.S. Secretary of Defence, has given the commitment in principle and the Americans are at pains to say that they have nothing against it, but it still has to be translated into practical effect.

One particular case where national rivalries persist is the Airborne Warning and Control System (AWACS) which is being described as a potentially the biggest Nato collaborative project ever undertaken. There is both a British and American system, but the alliance is expected to come down in favour of the American which is based on the Boeing 707 adapted to carry radar. The British, however, will continue work on their own system based on the Nimrod aircraft until the final Nato decision is taken.

Majority of his European colleagues joined in saying that any attempt to build a bridge to Spain at this stage would be counter-productive.

The question had been raised by Dr. James Schlesinger, the U.S. Secretary of Defence, who suggested the possibility of a "bridge" to Spain as a domestic contribution of the bilateral U.S.-Spanish defence agreement. The agreement expires in 1976, but the authorities are seeking such a contribution as part of the price for a renewal.

Dr. Schlesinger is asking for some reference to Spain to be included in the minister's communiqué which is due tomorrow.

Reuter adds: Dutch Defence Minister Henk Vredeling said that the Netherlands would leave Nato if the Alliance opened any military facilities in South Africa. He said he took this stand in a restricted session of the Alliance's defence ministers.

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## Turks warn Kissinger on arms deliveries

BY OUR FOREIGN STAFF

TURKEY WARNED the U.S. today to resume arms deliveries quickly or risk imperilling relations between the two countries.

Foreign Minister Ismail Sabri Caglayangil, speaking at the opening of a Central Treaty Organisation (Cento) Foreign Ministers meeting in Ankara, said that the U.S. arms embargo imposed in February created a "regrettable and dangerous situation." Failure to remove the ban, he said, could lead to "negative repercussions."

The Turkish minister was speaking in the presence of Dr. Kissinger, seated on his left on the rumpus in the Cento meeting hall.

Dr. Kissinger is known to feel that Washington has succeeded in winning "several weeks respite" before Turkey carries out its threat to start closing some of the 27 U.S. military installations on Turkish soil.

In his own speech to the meeting, Dr. Kissinger said: "We will make every effort for further progress in restoring our normal defence relationship with Turkey."

The U.S. Senate narrowly voted on Monday to lift the arms ban, but House of Representatives approval is not expected until mid-June, if then.

Dr. Kissinger said that the U.S. was conscious of its responsibilities and that it would stand by its friends. "We meet at a timely moment when the U.S. is determined to reaffirm its ties to its allies," he told the meeting. "We know that the future of the world depends very much on our contribution and perseverance."

A-P-D-J reports: The Soviet Union is to equip two Cyprus factories to produce sulphur and phosphorus for fertilisers, according to the Tass news service. The contract was signed by the Soviet trade organisation Technoshepport and Hellenic Mining of Cyprus, Tass said.

## Russia protests against Genscher's Berlin visit

BY LESLIE COLIET

BERLIN, May 22

THE SOVIET UNION is stepping up protests against political ties between West Berlin and West Germany laid down in the 1971 Four-Power agreement on Berlin.

Mr. Piotr Abrassimov, Soviet Ambassador in East Berlin, has issued a statement condemning the presence yesterday in West Berlin of West Germany's Foreign Minister, Herr Hans-Dietrich Genscher, who accompanied U.S. Secretary of State Henry Kissinger on his visit there. The ambassador called Herr Genscher's four-hour stay a "serious violation" of the Four-Power agreement.

However, allied and West of Berlin officials point out that the Berlin accord, while saying West German officials will not perform official acts in West Berlin, also stipulates that ties between the city and West Germany "will be maintained, and developed."

Visits by West German foreign ministers to West Berlin were a long-established practice before the agreement.

The Western Allies, who regard the escalation of Soviet objections as "childish and very possibly meant for East German ears," say there will be no sharp retort from the West.

The Soviet Union, in a recent letter to U.N. Secretary-General Kurt Waldheim, denied that the three Western Powers in Berlin—U.S., Britain and France—had any rights left in all of Berlin, including East Berlin, or responsibility for the city as a whole.

In fact, the surviving remnants of Allied rights in East Berlin are not being challenged. Daily patrols continue by Allied military vehicles through East Berlin, and Allied soldiers enter and leave the Eastern Sector uncontrolled.

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## THOMAS MARSHALL &amp; CO. (LOXLEY) LTD.

(Manufacturers of Fireclay Refractories and Heat Insulating Materials)

The Annual General Meeting was held on May 22 in Sheffield, Mr. W. T. Hale, B.Sc. (the Chairman) presiding. The following is an extract from his circulated statement:

The profit before taxation for 1974 amounts to £595,733 which compares with £302,166 for 1973, and the previous best of £418,933 in 1970. Whilst there has been an element of inflation in all these years, this year has seen an unprecedented rise in raw material and labour costs. The Board recommends a final dividend of 0.75p per share making 1.875p for the year compared with 1.25p last year.

If one reason has to be found for 1974 being such a successful year the answer is simply the high level of Group exports which now exceed 50% of our turnover. This high level of export activity continues into 1975.

Marshall Refractories Ltd. had a satisfactory year in terms of demand at home and abroad for its Pit Side Pouring refractories. The high level of export and the increasing diversification into exotic products have enabled the company to operate at a modest profit. Moier Products Ltd., producing High Temperature Insulating Refractories, increased production, turnover and profit significantly. The order book remains full.

Carbox Ltd. has built up a world-wide reputation as a supplier of Carbon linings for blast furnaces. The Royland Brick Co. (Marshall) Ltd. enjoyed a high level of demand in 1974 and produced a satisfactory profit. M.L.A. (Sheffield) Ltd. producing shrink film packaging equipment was the hardest hit by the power shortage and the three day week and suffered most from lack of orders arising from customers' concern for their own liquidity.

Because of exports the Board is confident that in 1975 your company will take another significant step forward. Long term prospects, however, are dependent upon the government giving the right lead in controlling inflation and in providing the right incentives within industry for the individual and the company.

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## Syria renews UN mandate

BY RICHARD JOHNS, MIDDLE EAST EDITOR

IN WHAT appears as a surprising show of moderation Syria yesterday announced its agreement to the extension of the mandate for the U.N. Disengagement Force manning the cease-fire line on the Golan Heights for another six months until the end of November.

This prolonged mandate compares with the one currently approved by Egypt for the U.N. presence in Sinai, which is valid only until the end of July, and also the deliberate brinkmanship that preceded the eleventh-hour assent given last November by Damascus for the continued presence of the 1200-man force until the end of this month.

At one level Syria's decision should probably be seen as reflecting its continuing differences with Egypt over how to approach a peace settlement, in particular Cairo's reluctance to renounce the possibility of a second disengagement agreement with the Israelis reached bilaterally under U.S. auspices, despite the failure last month of Dr. Henry Kissinger's efforts to bring one about.

Also President Assad's government probably has concluded that Syria has nothing to gain for the time being from brinkmanship with Egypt and is clearly unwilling and unable to contemplate hostilities. Since before the June War of 1967 a basic axiom of Damascus diplomacy has been that Syria will not risk a military confrontation with Israel without a full assurance of Egyptian backing.

The more conspiratorial theory—that Syria might be attempting to induce a sense of false relief in Israel with a view to a sudden strike—is generally discounted among well-informed diplomatic observers who are also sceptical that it was prompted by Dr. Kissinger's recent talks with Mr. Assad.

## Saudi Arabia unveils \$142bn. programme

RIYADH, May 22.

THE SAUDI Arabian Government announced today a multi-billion-dollar economic development programme designed to turn the desert kingdom into an advanced nation in five years and minimise its dependence on oil as a source of income.

The plan, which will cost a total of Saudi Riyal 498bn. (\$142bn.), aims mainly at the construction of a major boost to the kingdom's fledgling industry and agriculture and improving public services. It was approved yesterday at a Cabinet meeting chaired by King Khalid.

Announcing the details Hisham Al-Nazer, the State Minister for Planning, said the plan, which covers a variety of projects ranging from the construction of iron and steel works to the expansion of colour television networks, will give Saudi Arabia a place in the ranks of advanced nations.

"It aims at expanding our economy, minimising dependence

## U.S. winds up aid missions in Laos

VIENTIANE, May 22.

THE U.S. GOVERNMENT has agreed to close down its aid missions in provincial Laos as a first step towards abolishing the whole U.S. Aid Mission in the country. It was announced today.

The announcement by the Laotian Government spokesman came as student demonstrators continued to occupy the U.S. Aid Mission headquarters in Vientiane. The students have accused the mission of harbouring Central Intelligence Agency (CIA) agents. The spokesman said the Cabinet decided yesterday that all U.S. aid missions outside Vientiane should be closed.

The U.S. Embassy had accepted this. He stressed that the Government still needed U.S. aid—which at \$32m. a year is the mainstay of the country's economy—but in future Laos wanted the aid to be given directly to the Government.

The Foreign Ministry had also been asked to negotiate with the U.S. Embassy the revision of a 1951 agreement between the two governments with view to closing down the U.S. Aid Mission.

At Savannakhet, in the South, student demonstrators are still holding six U.S. aid officials and their dependents under house arrest.

The students have presented a 12-point list of demands, including the immediate dissolution of the aid mission and the expulsion of all its American officials.

Reuters

## MOZAMBIQUE

## Frelimo's bankrupt inheritance

BY JANE BERGEROL, RECENTLY IN LOURENÇO MARQUES

FRELIMO'S Political Commissar in the small northern bush town of Montepuez grins. Sixty school-children have just sung lustily about Mozambique's struggle for liberation, now won, in the courtyard of the former Whites Only boarding school. In another school building, primary school teachers from the Cabo Delgado area are in conference comparing notes on how to teach reading and writing.

Later, in the brand new hospital, Portugal's last investment here, Matron Judith Dias explains: "We have this beautiful new hospital, but no supplies. Last week we had no food for the patients, and no medicines, not even aspirin. We are just performing miracles." Matron Dias, a black Mozambican nurse, is waiting for Bulemarian doctors to arrive. Aside from running the medical service, she works for the Organisation of Mozambican Women. They teach the alphabet, cooking, sewing, and hygiene. An embroidery exhibition is on display.

At the former local headquarters of PIDE, the Portuguese political police, Frelimo party offices have been set up. There, we study maps of the area, showing Portugal's last half-hearted attempt to colonise this potentially rich agricultural area.

This last 35 families of poor, and probably half-literate, Portuguese came to Montepuez in November, 1973. They were supposed to form a White barrier against Frelimo guerrillas entering from the nearby

Tanzanian border. They lived in simple palm-leaf shelters with concrete floors, crammed with workers have begun running small family businesses. Frelimo is helping rural workers to start co-operatives, but it will not be until the next planting that agricultural production can increase significantly.

The new Government inherits a country virtually bankrupt. Frelimo's leader, a country virtually bankrupt, farming system at Montepuez, and soon to be Mozambique's senselessly poor, given its sub-

stantial mineral and agricultural resources, and politically uneasy after years of any Frelimo propaganda. The deteriorating effect of Mozambique's at least focusing world attention on Mozambique's economic hardship. Aid has been promised by Britain and the Commonwealth to offset the loss of revenues from transit trade to Rhodesia, while China, Sweden, and the UN have all promised financial and technical assistance, with China in the lead.

South Africa is continuing to remit to Lourenço Marques in gold part of the pay earned by Mozambican gold mine workers, monthly at the official gold price, but can be turned into four times that amount by selling the gold on the free market.

Portugal's decision to continue We are going to build a multi-racial society here."

reducing the colonial emphasis on cotton and producing food enough to feed this heavily populated and hungry northern area. But the drought which produced famine in 1974 has extended through this last rainy season and severe food shortages are already appearing. In nearby Maputo, Felice Canosa explains "we have finished the last supplies brought us by Frelimo. The women are pulling up unripe maize for the children."

The Blacks have no economic power. In the market they sell vegetables, but even plastic shoes and enamel cooking pots, the first wares of the African trader, can only be found in the Portuguese shops. In Porto Amélia's shanty district, Paraitique, where Portuguese soldiers went on their nights off, Frelimo has already built two schools.

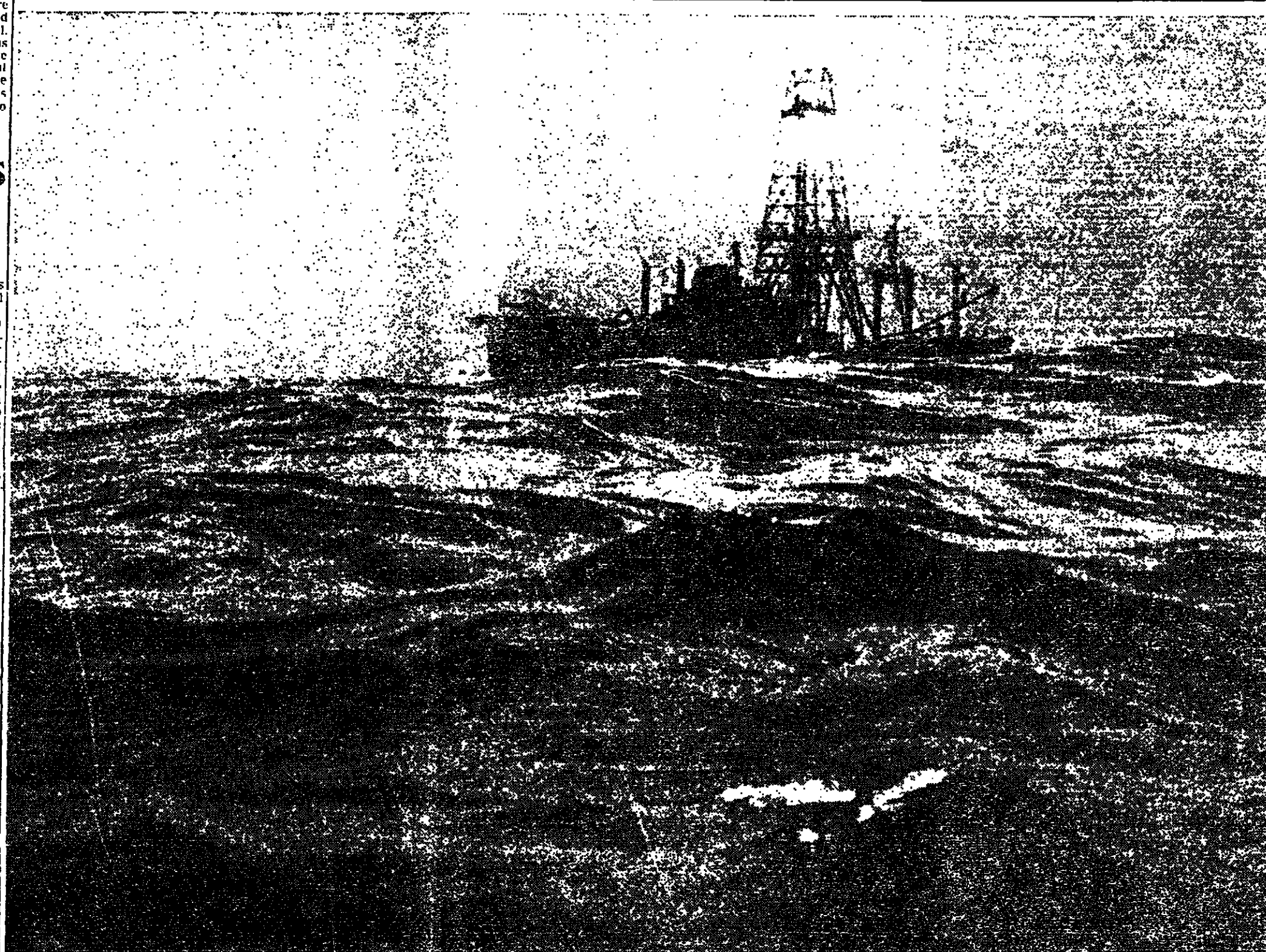
Unemployment among the urban Black population has

become a serious problem. Some of \$850m. (roughly half for the Cabora Bassa dam) until Mozambique can afford to take on some of the burden, is virtually all the financial assistance Lisbon is going to be able to offer in the next five years. But it is a substantial political and economic posture, since it enables Frelimo to make the political stand it wishes against South Africa.

Portugal's decision to continue We are going to build a multi-racial society here."

'A soldier without politics is an assassin'

—Samora Machel, Frelimo leader.



## Japanese steel maker in unilateral price rise

BY CHARLES SMITH, FAR EAST EDITOR

KOBE STEEL, the smallest of Japan's Big Five steel companies, announced today that it was asking its domestic customers to accept an average rise of ¥12,000 per ton in the price of steel. Other steel companies are likely to put in similar requests through the extreme diversity of the profit situation in the industry at present may mean that not all follow suit immediately.

Kobe Steel did considerably worse than any of the other major steel makers in the industry's last six-month business term and is understood to be "badly" in need of a price to cover (or partly cover) an estimated loss of ¥14,000 per ton on its domestic sales. At the opposite extreme, Sumitomo Metal Industries is riding high with greatly increased profits (up 125 per cent. in the last business term).

These are attributed to its dominance of the world market for seamless tubes for the oil industry. Sumitomo may not need a price increase at all on its domestic sales in order to remain profitable during the next few months, but the company is unlikely to stand alone in holding down prices if all

the other major producers put them up.

When the Japanese industry raises its prices the lead is normally taken by the industry's largest company, Nippon Steel (which is also the world's biggest steel producer). The chairman of Nippon Steel however indicated a few days ago that the big five would be acting individually in seeking price increases this year because of their varying profit positions.

Nippon Steel will therefore follow later. Though in the end it may match Kobe's request for a ¥12,000 per ton rise. Steel makers claim that their production costs rose by nearly ¥8,000 per ton during the six months from September to March as a result of raw material price increases. However the profitability of the steel industry's major customers, the motor and shipbuilding industries, is deteriorating at present under the impact of slack demand. A fairly tough negotiation is therefore expected with the possibility of eventual agreement on a two stage price rise. This could consist of a ¥8,000 rise in the next month or two followed by a ¥2,000 to 4,000 per ton rise later in the year.

## New Australian code for foreign takeovers

BY KENNETH RANDALL

CANBERRA, May 22.

LEGISLATION to create a comprehensive new code governing foreign takeovers of companies in Australia was introduced into the House of Representatives today. It aims to give effect to a general policy announced last December and to replace an interim takeover law enacted in 1972.

The Acting Treasurer, Mr. Stewart, told the House today that the combination of existing laws and the application of subsequent policy by administrative action had worked reasonably well with the cooperation of both Australian and foreign interests affected, but the lack of comprehensive legislation had not been entirely satisfactory for either side.

Where the existing law covers only takeovers by means of share acquisition, the new code will extend to those affected by asset acquisitions and the takeover of mineral rights. It will also take effect in transfers of control from one foreign group to another.

The Bill also covers in detail various devices which have been used to get around the existing law—acquisition of non-voting shares, share-splitting, purchase of leases or licences over business's assets, and arrangement for management participation and profit-sharing. But in practice, according to Mr. Stewart, such ploys are no longer likely to be used under the comprehensive law.

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A deep-water research vessel in a class of her own.

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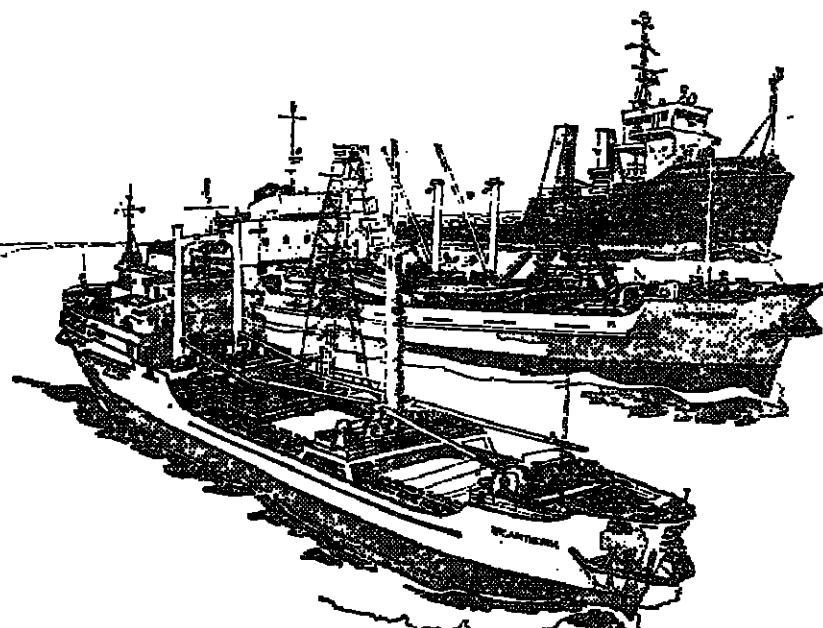
offshore industry.

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## HOME NEWS

## Vermouth sales boom expected to continue

By Kenneth Gooding

VERMOUTH SALES in the U.K. can be expected to continue their fast growth rate in spite of the post-Budget decline in most other drinks.

The view comes from Saccione and Speed, the wide and spirit offshoot of the Imperial Group, which has been for the past two years looking for another major brand with good growth prospects.

It has decided to launch into the £70m-a-year vermouth market with the Riccadonna brand, second best seller in its native Italy and currently on sale in 80 countries including the USSR.

The wine based aperitif market in Britain is now significantly larger than the whole of the Spanish sherry market and showing healthier growth.

Last year Spanish sherry sales slipped 12 per cent, while those of aperitifs jumped 35 per cent.

Mr. David Gordon Smith, director of brand marketing at Clode Baker and Wyld, the new agency division of Saccione and Speed, estimates that the aperitifs will show a growth rate of at least 10 per cent a year for some years.

## Drive in SE

Around 5.5m. cases (of 12 bottles a case) of vermouth are sold in the U.K. Saccione reckons that four years this will have risen to 7m. cases and its brand will be selling 500,000 of them—or 7 per cent.

In the first year Saccione will be spending £200,000 on advertising support for the Riccadonna brand—fairly modest in the context of the £12m. spent by Martini. The main drive will be in the South East where the bulk of vermouth is sold.

Saccione says vermouth appears to be being drunk regularly by a wider age group than most other drinks categories, and with less bias towards any single social class.

But women predominate as regular consumers and particularly the middle-class 18 to mid-30s age group.

Riccadonna has been on the U.K. market for some years and was previously handled by the F. S. Matta agency which is a Beecham subsidiary.

Matta has concentrated mainly on establishing Campari in the U.K. and took the view that Riccadonna would have been a rival to that product.

In Italy, Riccadonna is said to account for 25 per cent of the market. It is produced by a privately owned family concern employing 300 people.

Dr. Ottavio Riccadonna, the managing director, estimates that his company is valued at around £6.7m. and has a turnover of £10m. a year in vermouth and sparkling wines.

## Engineering orders show signs of levelling out

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

NEW ORDERS for the engineering industry, after falling steeply in recent months, showed signs of levelling out by February, according to the latest provisional trend estimates from the Department of Industry.

The total of new orders, however, eased down for the eighth successive month. There was a decrease of 1.5 per cent in the three months to February.

The Department of Industry said yesterday that when price increases were large—as they have tended to be recently—the various problems associated with revaluation of the values of engineering sales and orders to constant prices “become more acute.”

Because of these difficulties, the relative accuracy of the volume estimates “is likely to have been reduced in recent months.”

## Ministers undermining authority—Caldecote

BY MICHAEL CASSELL

SOME GOVERNMENT Ministers are undermining the authority of the private industry, a move which could only destroy confidence and damage relationships between employers and workers, Lord Caldecote, chairman of Delta Metal, claimed in London yesterday.

The company's annual meeting that industry wanted to co-operate with government more than ever at a time of national danger and distress. But when Ministers, whose job it was to support and encourage industry, spent their time undermining the authority of those running it and casting doubts on their intentions, co-operation of any kind became virtually impossible.

Industry, he continued, desperately needed the encouragement and re-establishment of confidence to enable it to serve the nation better, but that would be lost if Ministers continued to undermine the value of the private sector and from “sensible, moderate policies.”

Lord Caldecote claimed that the country's overseas reputation was being hurt by the actions of certain Ministers, with foreign customers doubting the U.K.'s ability to deliver the goods. Ministers who made these attacks on industry's performance should remember that they were attacking the source of wealth on which everyone depended.

Inflation, he said, was roaring ahead, and would remain at unacceptable and dangerous levels if present Government policies were pursued and if Ministers “remained” so obviously divided on policies and action required to control it.

## Plastics industry seeks curb on Japanese cars

BY RAY DAFTER

THE PLASTICS industry has been urged to press for anti-dumping duty on imported Japanese cars.

Mr. Ron Lewis, president of the British Plastics Federation, has called for pressure from members. He said that the imported Japanese cars contained more than £2m. a year of plastics components. This represented a substantial loss of business to the U.K. industry.

The overall imbalance of trade in cars between the U.K. and Japan was some £150m. last year, he said.

“It is difficult to understand the U.K. Government's thinking when it appears that the U.K.'s largest automotive company has to be given massive financial assistance from public funds and the rest of the motor industry and its component suppliers—including the plastics industry—are suffering.”

It was pointed out that each British car contained 35 kilos of plastics on average, whereas imported cars contained up to 70 kilos each.

“This was ‘intolerable,’ said Mr. Lewis. “It is difficult to understand the U.K. Government's thinking when it appears that the U.K.'s largest automotive company has to be given massive financial assistance from public funds and the rest of the motor industry and its component suppliers—including the plastics industry—are suffering.”

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## ‘Solvency our only salvation’

Financial Times Reporter

A call to the 50,000 members of the Association of British Chambers of Commerce to use their collective strength “to secure a sound economic policy” came yesterday from the Earl of Limerick, the ABC's president.

Echoing the recent warnings by Lord Watkinson of a revolt within British industry if present policies were continued, Lord Limerick said: “When 50,000 worms turn in the same direction, they can move a mountain of earth.”

Lord Limerick called for a return to national solvency, stressing the dangers of financing a large part of our consumption through external borrowing. He also emphasised that productivity was the only key to a higher standard of living and that nobody in the U.K. was “owed a living.”

Turning to the forthcoming EEC referendum, he attacked the “cheap food” arguments put forward by the anti-marketisers, pointing out that we could only obtain cheap food at the producer's expense.

The Earl of Limerick called for tough policies to be reflected by Mr. Nigel Mobbs, the ABC's chairman in the association's annual report, published yesterday.

“The practicalities of business have been thrust into the middle of the political arena and a response is inevitable. I give notice that the response will be loud, clear and effective,” he said.

## SW Insurance misses bonus on bond

By Eric Short

LAST YEAR'S drastic fall in investment values has forced Slater Walker Insurance to pass the bonus for 1974 on its Guaranteed Security Bond contracts.

These are single-premium policies with no fixed maturity date and with a guaranteed sum payable on death. Bonuses are declared annually as a percentage of this sum plus any existing bonuses and a rate of 71 per cent was declared for 1973.

The bonds may be cashed at any time and a high level of payment is guaranteed; for instance, after five years the return is at least the original investment together with all accumulated bonuses. The inherent potential liability with these high guaranteed surrender values has meant that the company has deemed it prudent to conserve resources earmarked for these contracts.

The company no longer markets these bonds, but over £4m. have been sold. All bondholders have been informed of the cut and the reasons for the decision, although there has been no public announcement. The 1974 bonus rate on the company's regular premium contracts has, however, been maintained at the previous rate of 71 per cent.

“The Government is upon to sponsor the development of an effective pay policy in conjunction with the representatives of the employers and the unions. This would have to be accompanied by a limiting of public expenditure by Government to lessen inflationary pressures.”

“Further improvements in productivity to keep down unit costs would require close attention at plant level; manning levels in particular would have to be closely scrutinised.”

The CBI then sets out in seven points the policy it recommends.

1—There should be a long-term programme, say over two or three years, each year to run from July/August to July/August.

2—In each year there should be an agreed inflation target figure.

3—In each year there should be a pay limit figure derived from the inflation target.

4—The pay limit should represent the maximum allowable increase in the pay bill per head for bargaining units over a 12-month period: the actual figure for each unit should depend on ability to pay.

5—Subject to this limit, employers and unions should be wholly free to negotiate agreements appropriate to their own circumstances.

6—Detailed guidance should be provided for negotiators, and mechanisms to offer speedy assessments of the policy should be established by the Government.

7—The policy should be reviewed from time to time and at least once annually for the purposes of revision, to ensure steady acceleration in the pace of inflation.

Summing up, the CBI says: “The Government is upon to sponsor the development of an effective pay policy in conjunction with the representatives of the employers and the unions. This would have to be accompanied by a limiting of public expenditure by Government to lessen inflationary pressures.”

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## Midland Bank will be taking care of business at the Paris Air Show.



Mr. G. L. Clarke, Assistant Manager, Trade Development Overseas Branch.

If your business is to do with the Paris Air Show then Midland Bank have a man in Paris who can give expert financial advice on the spot.

Gerald Clarke will be there from June 1-6, to help make your trip a profitable one.

If the occasion arises where you think you could use a little friendly, free advice, talk to him.

He'll be staying at The Bedford Hotel, Rue de l'Arcade, Paris.

The telephone number there is 265-40-32.

If you'd like a word with Mr. Clarke before he leaves London, feel free to call him at 01-606 9944.

## Midland Bank International

Midland Bank Limited, International Division, 60 Gracechurch Street, London EC3P 3BN.



The policy of our Bank within the complex economic climate which characterised 1974 was aimed at achieving the fundamental objectives of, on the one hand, reserving the available means of the support of productive activities, which mainly involved safeguarding the national income and thereby maintaining the existing employment levels and, on the other hand, finding an appropriate balance between credit granted to the large companies and credit granted to the medium and small ones. The average amount of Lire loans, discounts and investments has shown an increase of 15 per cent, whilst the increase in deposits from clients and resident banks was 18.9 per cent.

Our share in the settlement of foreign trade saw us maintaining our traditional prominent role, with fully satisfactory results, even in the field of currency dealings, although we have chosen to somewhat contain their volume.

Our presence abroad—in the first place through our Branches in London and New York—has allowed us to develop a consistent volume of financial business in conjunction with our foreign associate banks and subsidiary companies.

As shown in the balance sheet, the net profit for the financial year amounts to 7,010,254,266 Italian Lire, on the basis of which it was decided at the Annual General Meeting to allocate 2,500,000,000 Lire to the reserves, which therefore are increased to 20,500,000,000 Lire, and to distribute a dividend of 10 per cent (equal to 50 Lire for each 500 Lire share).

The meeting then proceeded to the nomination of the Board of Directors as the three-year term of office of the last board had expired, and elected as Directors the following gentlemen: Giovanni Agnelli, Giuseppe Cassano, Alberto Cesaroni, Fedele Cova, Michele De Michelis, Enrico De Mita, Silvio Golzio, Ernesto Manuelli, Mario Rivoecchi, Lucio Rondelli, Leo Solari, Ugo Tabanelli and Franco Viezzoli.

The Board of Directors, meeting after the Annual General Meeting, then confirmed in their position the Chairman, Prof. Silvio Golzio, the Vice Chairman, Mr. Michele De Michelis and Mr. Leo Solari, the Managing Directors, Mr. Lucio Rondelli and Mr. Mario Rivoecchi.

## BALANCE SHEET AS AT 31ST DECEMBER 1974

ASSETS	(in millions of lire)
Cash and funds with banks	L 2,376,356
Ordinary Treasury Bills and other securities	L 1,761,120
Bills receivable	L 481,114
Contango loans	L 11,791
Advances and other accounts with customers and correspondent banks	L 3,800,339
Participations	L 67,615
Buildings, equipment and furniture	L 88,566
Bills for collection and sundry accounts	L 315,053
Customers' liabilities	L 8,901,954
Forward transactions in securities and foreign exchange	L 1,264,626
Cross accounts	L 3,616,899
	L 14,333,026
LIABILITIES	
Capital	L 45,000
Reserves	L 18,000
Taxable reserve	L 109,088
Reserve for possible loan losses (Presidential Decree 23-9-1973 No. 537 art. 69)	L 28,500
Profit brought forward from previous years	L 137
Current, deposit and other accounts	L 7,990,895
Advances from the Bank of Issue	L 1,289
Provision for amortization	L 35,606
Provision for staff retirement indemnities	L 138,751
Other liabilities	L 527,676
Net profit for the year	L 7,010
Engagements, contingent liabilities and cross accounts	L 5,431,072
	L 14,333,026

**Credito Italiano**

## CBI calls for clear lead on pay

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

IN ITS proposals Towards an Effective Counter-Inflation Policy, the Confederation of British Industry says that what is needed is a clear lead on pay restraint at national level—from the Government in consultation with the CBI, the TUC and other interested parties.

The CBI urges the Government to introduce an effective pay policy, starting from July/August this year—a year since the TUC guidelines on pay under the social contract succeeded in introducing a pay freeze.

“Only if there is a substantial reduction in the rate of pay increases will it be possible to reduce inflation and so remove the root cause of our economic and industrial difficulties,” it says.

## Strong policy

“Many commentators have reached the view that the need to avoid mass unemployment and a collapse of foreign confidence will mean that a strong policy on pay will have to be introduced at some stage in 1975.”

“In the past, policies of both a voluntary and a statutory nature have frequently been adopted at short notice in similar, although less critical, circumstances. The CBI is fully aware of the difficulties associated with the development and implementation of such policies.”

“For example, the long term implications which follow a freeze are not generally being thought through. With these considerations clearly in mind the CBI feels that the time has come to put forward to Government and for public discussion a possible policy.”

The main objectives of a new pay policy must be to reduce the rate of increase in unit costs to levels which would sustain and improve British industry's competitiveness and eventually to reduce price inflation to acceptable levels, say 0.5 per cent, says the CBI.

“If possible, the reduction of inflation to tolerable levels should be achieved quickly, so that changing income differentials can again play their full part in encouraging employees to move to more profitable and competitive sectors of industry.”

Short of severe legal controls, however, it will not be practicable to effect a reduction in

inflation rates to levels of 0.5 per cent. The alternative suggested is a process of reduction to achieve a similar aim, but which is phased over a length of time.

It is, therefore, proposed that there should be a stabilisation programme of, say, two or three years, the essence of which would be the phased reduction of pay settlement levels as time goes by.

In each year of the policy there should be an agreed inflation target figure and derived from this target, a “pay limit.” The inflation target figure will be reduced from year to year and the pay limit adjusted accordingly.

It would not be possible at the beginning of the programme to “state figures” for each year of the programme, since the annual

revisions would depend on contemporary circumstances. The programme should run from July/August this year, the anniversary of the social contract. It should set out to involve the CBI, the TUC and Government. A policy developed out of consensus with the weight of all three parties behind it stands a much better chance of general acceptability and observance by bargainers and the public at large.

Table 1 sets out estimates of the increase in consumer prices from July 1975 to July 1976 forecast on the basis of pay settlements at different levels in the light of current circumstances.

“Within this limit negotiators would be free to negotiate any amount or distribution of increases and the division between money increases and improvements in other conditions of employment.”

The sole requirement would be that the resulting increase was not in excess of the limit. It would be for consideration whether to allow a specific sum for exceptions to cover particular amounts or distribution of increases might be arrived at to suggest that strict observance would be impracticable.

A policy of this nature would have the virtues of clarity, familiarity and flexibility. However, it is recognised that negotiators would want and seek clear guidance on implementation. This would demand the drawing up of

20 per cent; an inflation target of 1.5 per cent would dictate a pay limit of 15 per cent, and so on. Any allowance for exceptions or leakage would reduce the general pay limit.

The most effective pay policy should be as simple and flexible as possible. It is proposed therefore that, in each year of the programme, negotiators should aim to ensure that the increase in the average pay bill per head would, in a period of 12 months, not exceed the pay limit figure established for that year.

Each year each bargaining unit calculation of the amount available for increases in pay would be based on a figure of x per cent on the total pay bill per head, including fringe benefits, over the previous 12 months (excluding non-contractual over-time, national insurance con-

tributions and employers' contributions to redundancy payments schemes), adjusted to offset the effect of absences from work from whatever cause. This figure would be no higher than the ceiling of the pay limit figure and would depend upon ability to pay in individual situations.

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# LABOUR NEWS

## Electricity manual workers accept 31% wage increase

BY ROY ROGERS, LABOUR CORRESPONDENT

THE 105,000 manual workers in offer of increases totalling 20 per cent. at the top and 31 per cent. at the bottom of the pay scale, which under the offer would have gone to £2,600-£8,130.

They voted 66,000 to 22,000 in a secret ballot, the results of which were announced yesterday for the proposed settlement, which was immediately concluded between the unions and the Electricity Council.

The agreement gives "new money" increases of 15.50 a week for unskilled workers, £6.50 for semi-skilled and £7.80 for craftsmen at a cost of 16 per cent. or £45.4m. on the industry's wages bill.

When added to an agreement last December consolidating a week threshold payments and some bonuses, the deal takes average earnings 31 per cent. above the £46.34 level established a year ago.

To-day, the Electricity Council will resume negotiations with leaders of the Electrical Power Engineers Association, who have threatened industrial action unless the pay differentials of their 30,000 members are maintained. They have already rejected an

## Industry Bill making CBI hysterical, Murray says

BY OUR LABOUR STAFF

THE CBI and the City of London were accused yesterday by Mr. Len Murray, TUC General Secretary, of hysteria over Government proposals for disclosure of information.

Mr. Murray told the annual conference of the Inland Revenue Staff Federation at Folkestone: "It seems to me that the CBI and City are hardly in a rational frame of mind so far as disclosure of information under the Industry Bill is concerned."

"When people get emotional — hysterical even — as the CBI is doing about the information provisions in the Bill, you wonder what the underlying reasons for this hysteria are."

The best and most sensible employers were already providing much information to trade unionists — but the backwoodsmen were not, and were not likely merely to respond to CBI requests.

Was it seriously being suggested that trade unionists could not be trusted with information when merchant bankers and others could be? Or was the argument that information gave power and that the trade unions had too much already? Those employers who still

thought that their interests were best served by keeping work-people and their representatives at arm's length, and in the dark about the problems and plans of their companies, were out of touch with industrial reality.

"After all, we both have to operate in the real world — not a world of bogey men, but a world in which employers and trade unionists have to get on, and do get on, with their day-to-day activities."

CBI representatives sat with the TUC on bodies such as the NEDC, the Manpower Services Commission, the Advisory, Conciliation and Arbitration Service, the Industrial Training Board, and knew that trade union officials played a full and responsible part on them.

Were they expected to believe that all of this could happen sensibly at national level, and at industry level without any suggestion of impropriety, but that when parallel arrangements were suggested for company level all sorts of dire consequences would follow?

"Employers just can't spend half their time accusing unions of acting irresponsibly and the other half denying us responsibility," Mr. Murray said.

Some times it was argued — or at least implied — that workers "won't have a clue what all the information means in any case," yet he often found that trade unionists could give him a better idea about the state of a company than some members of the Board.

## Wembley football trains unlikely

BY OUR LABOUR STAFF

A RAIL union leader yesterday called for to-morrow's England-Scotland soccer match at Wembley to be cancelled and London Transport railmen said that nothing could persuade them to lift their one-day stoppage, imposed because they fear hooliganism.

The Football Association said that the match would go ahead in spite of the failure of Mr. Denis Howell, Minister for Sport, FA chiefs and transport police on Wednesday to persuade the railmen to change their minds.

Mr. Sidney Weighall, general secretary of the National Union of Railwaymen, who stormed out of the meeting arranged by the Minister, telephoned Mr. Howell yesterday to say that his men would not be working. An official said that the call had

been amicable and the misunderstanding cleared up.

Rail union leaders have asked the men to work normally. Mr. Ernie Geal, branch secretary of the NUR at Neasden, near Wembley, said: "Nothing anyone says would make any difference."

About 650 men on the Bakerloo and Metropolitan lines would stay at home if the strike takes place there can be no resumption of work until the union formally drops its claim.

Mr. Alan Sapper, general secretary of ACFT, said last night that the membership had overwhelmingly voted for the strike more than a week ago, and, if some men now decided otherwise, "they are going against the democratic decision by a majority."

Mr. Sapper said that he had the support of Post Office engineers who man independent television companies' transmitters, but did not rule out the possibility that some programmes might go out.

The employers had no comment last night, except to say that the situation was not clear, and that it was difficult to predict what would happen over the week-end until technicians turned up for work or not to-day.

Mr. Sapper would not say how he planned to deal with any rebellion.

## Police called as pickets attempt to stop lorries

POLICE were called to the premises of the Sharman Newspaper Group, Peterborough, yesterday after a series of incidents involving pickets outside the main gate.

More than 30 men, many of them printing workers dismissed because of a dispute over the installation of new equipment, attempted to stop delivery vehicles from leaving and entering the factory.

Mr. John Ibbotson, a national officer of the National Graphical Association — who represents the 42 dismissed men — was slightly hurt in an incident involving one vehicle. A picket was carried a few yards on the bonnet of another vehicle.

The union claims that its members have been locked out, but the management says that the men terminated their own employment because they refused to work normally after the introduction of new equipment.

Office staff are helping to produce the group's weekly newspapers, which are due to be published to-day.

The Midland Sunday newspaper, the Sunday Mercury, will not be printed again this week for the third successive time. Pay talks yesterday between the management and the NGA failed to end the dispute, part of national industrial action against the Newspaper Society.

## Barbara Castle makes social services plea

BY LORELIES OLSLAGER, LABOUR STAFF

MRS. BARBARA CASTLE, Social Services Secretary, has sought the Prime Minister's permission to make her own contribution to the Government's campaign for wage moderation.

Mrs. Castle, who is afraid that curbs on public expenditure will hit the social services, wants to appeal to workers not to jeopardise the services by high wage demands.

A draft pamphlet setting out her argument has been prepared for her with the help of Mr. Hugh Cudlipp, former chairman of the International Publishing Corporation and former editor of the Daily Mirror.

She has told Mr. Wilson that

she wants to publish it as soon as possible to influence future pay claims and, perhaps, also pay talks under way.

The pamphlet was written before the Chancellor disclosed the Government's new tough line on public expenditure in his Budget speech last month, but subsequent events have only strengthened Mrs. Castle's case.

### Free schools

The draft pamphlet says that before the Budget, a man with two children earning £50 a week paid £11 a week in taxes and national insurance contributions, and another £5 on rates and purchase tax. He received services worth £27 a week in the form of housing subsidies, free schools, medical care and social security entitlement.

The future of the social services depended partly on how much Britons were prepared to pay in taxes without asking for wage rises to compensate for taxation.

## Technicians split over ITV strike to-day

BY OUR LABOUR STAFF

SOME MEMBERS of the Association of Cinematographers, Television and Allied Technicians rebelled yesterday against their union's decision to black out independent television programmes by strike action over the week-end.

Some companies may be able to broadcast as a result. Technicians at London Weekend, Tyne Tees and Independent Television News said that they did not agree with the strike, and would work as usual.

Men at other companies were meeting later to discuss what course to take. ACFT called for a strike from 6 a.m. to 6 p.m. on Monday in support of its demand for back pay it claims was due at the end of the wage freeze.

The companies have rejected the £60,000 demand, and say that if the strike takes place there can be no resumption of work until the union formally drops its claim.

Mr. Alan Sapper, general secretary of ACFT, said last night that the membership had overwhelmingly voted for the strike more than a week ago, and, if some men now decided otherwise, "they are going against the democratic decision by a majority."

Mr. Sapper said that he had the support of Post Office engineers who man independent television companies' transmitters, but did not rule out the possibility that some programmes might go out.

The employers had no comment last night, except to say that the situation was not clear, and that it was difficult to predict what would happen over the week-end until technicians turned up for work or not to-day.

Mr. Sapper would not say how he planned to deal with any rebellion.

## Union claims 40% for ICI engineers

BY OUR LABOUR STAFF

IN ITS DRIVE to win sole negotiating rights for ICI's engineering staff, the white-collar section of the Amalgamated Union of Engineering Workers has asked for a 40 per cent. pay rise for the 1,700 men involved.

AUEW's Technical Administrative and Supervisory Section (TASS) is allowed to represent the engineers, but cannot negotiate on their behalf.

The Association of Scientific, Technical and Managerial Staff is also recruiting among ICI white-collar workers, and has gained negotiating rights for the 7,000 scientific and technical staff.

No union has negotiating rights for any other section of the white-collar staff. The company will therefore make no formal reply to the TASS pay submission.

## Postal workers due for extra £5 a week from June

BY OUR LABOUR STAFF

POSTAL WORKERS expect to collect cost of living pay increases ranging between 25 and 28 a week between June and December this year as a result of their last pay agreement, which came into effect on January 1.

The wage pact gave them a rise of 10 per cent. plus threshold payments and it is from this threshold clause that the extra money in the last seven months of this year is expected.

The Union of Post Office Workers will be told in a report to be presented to their annual conference in Blackpool to-day that it is estimated that the Retail Price Index will rise by 25 per cent. this year.

### Prediction

This would mean the equivalent of a 15 per cent. pay rise in stages for their 200,000 members between next month and the end of the year because of the crossing of the 10 per cent. threshold fixed in the agreement.

If this prediction is correct, it would produce rises totalling between £20 and £32 a month between the end of this month and the beginning of next year when the union's next pay deal is due to come into force.

This would mean that during

this year the postal workers would collect an increase of about 24 per cent. which is in line with some of the highest pay rises negotiated lately and which have helped to make the inflationary crisis worse.

To-day, the conference will be asked to give the union's executive authority to lodge a new wage claim early next year with the intention of it coming into operation on January 1.

### Manoeuvre

The executive tells the 1,600 delegates in a report reading room for manoeuvre. "To try to forecast the future at this stage is not possible. Events are moving fast. The rate of inflation shows no sign of slackening and the economic and political situation is uncertain."

The conference agreed yesterday from the beginning of October anyone who started work at the Post Office as a telephonist, postman, sorter or counter clerk would have to join the UPW. But thousands of men and women already in these jobs who are not members of the union will not be compelled to join.

UPW leaders secured full backing for the policy and can now start a closed shop agreement with the Post Office management on these lines when the Government's Trade Union and Labour Relations Bill becomes law.

## Strike halts Westland

BY OUR LABOUR STAFF

HELICOPTER production of Westland Aircraft at its factory at Yeovil, Somerset, is at a standstill because of a pay strike by the 2,200 workers.

The men are seeking a 15-16 per cent. increase on earnings, which average about £50 a week, and have rejected the company's offer to introduce a guaranteed minimum pay of £50 a week because, according to union officials, it would not give them an actual increase.

The company has calculated

that the offer would increase the average earnings of a skilled man by about £3 a week. It is also offering a 1 per cent. rise for each percentage increase in the cost of living after the Retail Price Index has risen 9 per cent. above its level at the time agreement is reached.

The basic disagreement appears to be over the company's demand for a restructuring of the piece-work system, which the unions want to negotiate later.

Much of Westland's helicopter production is for export.

## Editor v. NUJ case settled

A LEGAL action brought by Mr. Alastair Hetherington, editor of The Guardian, to stop a commitment by the National Union of Journalists hearing a complaint against him, was settled on agreed terms in the High Court yesterday.

Mr. Hetherington, an NUJ member for 30 years, sued seven members of the union's Central London branch, alleging that they appeared to have prejudged the issue and that he would not receive a fair or impartial hearing.

Announcing terms of settle-

ment, Mr. Richard Scott, QC, told Mr. Justice Oliver that Mr. Hetherington had agreed to waive any claim for costs and damages estimated at £1,500.

The union also agreed that the complaint would be reheard by a committee composed of union members drawn from other branches. The complaint was originally heard in his absence last October.

## STANLEY GIBBONS INTERNATIONAL LIMITED

Extract from the Chairman's Statement

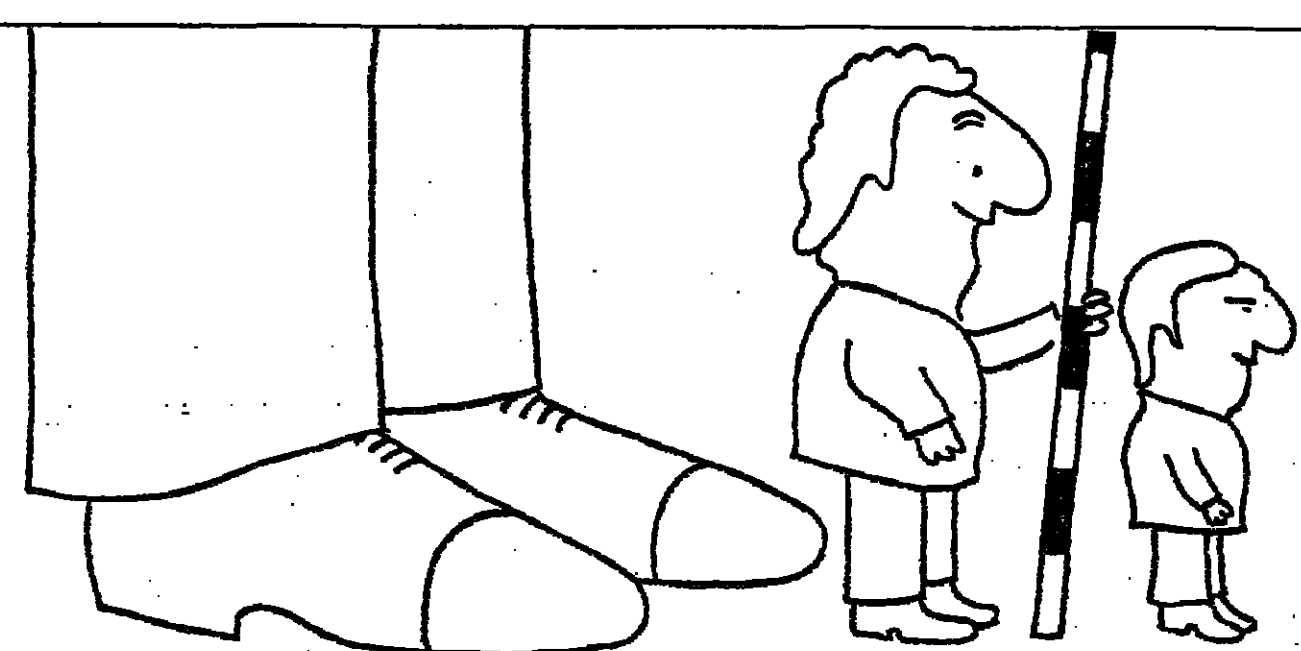
- \* Trading has improved in all sections of the group. New record prices for stamps have been achieved through auctions and our Rare Stamp Department and also by our German subsidiary.
- \* We believe that both in banknotes and classical and medieval coins interest and prices will develop during the ensuing years.
- \* Our publications continue to sell in ever increasing numbers and we have earned a gold medal award for our catalogues.
- \* The turnover of our Birmingham subsidiaries exceeded £1,000,000.

Summary of results	1974	1973
Turnover	£5,959,800	£4,554,800
Profit before Taxation	744,884	420,017
Profit after Taxation	350,183	207,104
Dividends per 25p share Tax imputed (on increased capital for 1974)	72,665	58,555
Earnings per share, after tax	11.4p	7.3p

Copies of the Report and Accounts are available upon application to The Secretary, Stanley Gibbons International Limited, 391, Strand, WC2R 0LX.

## Moscow Narodny Bank

24/32 King William Street, London EC4P 4US



## How do you measure up to your competitors?

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# INVESTORS CHRONICLE

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New Issue

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Yamaichi Securities Co., Ltd.



national federation could be created to replace the Co-op Union and the CWS.\* But even this relatively mild proposal has attracted three amendments, each aimed at watering it down still further.

The collapse of the Scottish Co-op and its re-birth by the CWS and the Co-op Bank has removed one of the biggest stumbling blocks on the path to a national federation — the claim that the CWS based in Manchester was not a national organisation, and prior to its troubles the Scottish CWS was opposed to any merger.

such plans remain as the only alternative for the rural areas as the rationalisation of plans are concerned. Since CRS is prepared to take on societies in trouble wherever they are, it has effectively become the one nationally organized Co-op retailer with stores dotted about all over the place, and it is hard to see how CRS in its present form can be incorporated into Regional Plan 2.

Problems such as this should not prove insuperable, however, and indeed probably must not if the Co-op movement is to develop its retailing activities to match the challenge of the 1970s and beyond in line with its manufacturing and wholesaling business.

# Where do you draw the line for First Class travel?

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**We'll take more care of you.**





## Steel hands over as Liberal Chief Whip

By Richard Evans, Lobby Correspondent

MR. DAVID STEEL, Liberal MP for Roxburgh, Selkirk and Peebles, is to relinquish the post of Liberal Chief Whip immediately after the referendum. Mr. Cyril Smith, MP for Rochdale, has been appointed in his place.

The change has been expected for some time because of Mr. Steel's wish to spend more time campaigning, writing and broad-casting. He will concentrate particularly on electoral reform and Scottish devolution, which are the two main party tasks from time to time.

Mr. Steel said last night that he entirely understood Mr. Jeremy Thorne, the Liberal leader, to take on specific party tasks from time to time.

Mr. Thorne said last night that he was not sure if he would bring as much credit and success to his new role as he has in that of Chief Whip, he added.

## Inflation rate 'typing error'

By John Hunt

MRS. SHIRLEY WILLIAMS, Secretary for Prices and Consumer Protection, has denied allegations from Mrs. Sally Oppenheim that she had been trying to disguise the true rate of inflation.

Mrs. Oppenheim had written to her wanting to know how she had arrived at a figure of 25.5 per cent for the annual rate of inflation based on statistics for the first three months of the year. She pointed out that Mr. Robert MacLennan, Under Secretary for Prices, had later given a higher figure.

In a letter of reply, Mrs. Williams says that Mr. MacLennan's figure of 26.6 per cent, was based on nothing more sinister than a typing error. The figure of 25.4 per cent, was the correct one.

## GUIDANCE FOR CANAL USERS

The British Waterways Board has introduced a new telephone information service for the increasing number of people who spend their leisure on inland waterways under the Board's control.

The service will be in operation until October 31 on an experimental basis. Inquiries should ring Canalphone 01-723-5485 for information on temporary closures and waterways events.

## Wilson recalls Tory record

# Show courage in fighting inflation, says Mrs. Thatcher



Mrs. Margaret Thatcher

THE REAL CAUSES of inflation were not economic but social and political, said Mrs. Margaret Thatcher, Opposition leader, opening the Commons economic debate yesterday.

Inflation was caused by Governments through rapidly rising public expenditure beyond what the taxpayer could afford, and through groups of people who tried to get more out of the economy than it produced, she added.

Other countries had been able to tackle the problem successfully. There had been a price to pay—a check in growth and a rise in unemployment in some countries, though not all. But while the situation was improving elsewhere, ours was still getting worse.

Mrs. Thatcher warned that unemployment might reach one million before the end of the year. The Government was powerless to do anything about the situation. "All they can do is sit and wait for the world economy to expand, hoping that some increase in business will come our way."

"You cannot build a healthy and lasting balance of payments on a foundation of declining production and runaway inflation."

The fundamental reason for the Government having to borrow too much money was public expenditure, which now amounted to 80p in the pound of the national income.

Mrs. Thatcher was moving a Commons motion that the House was gravely disturbed by the "total failure" of the Government's policies to curb an accelerating rate of inflation.

It urged the Government to abandon its "damaging plan" for further nationalisation, to take immediate action to cut public expenditure and to secure a reduction in the level of pay settlements.

The motion said that these were essential parts of a programme designed to restore confidence and promote the economic recovery of the nation.

The Government had no alternative to cutting public expenditure, because it could not get enough from tax and would not be able to borrow enough on a sound financial basis. She urged the Chancellor (Mr. Healey) to implement cuts of £1.1bn. now.

Conservative policy, was to bring forward the public spending cuts, reduce some of the

cheers when Mrs. Thatcher declared "This is not the time for talk, talk, talk. This is the time for action."

The Government is in a position to give that action if it has the courage and determination. If not, the people will continue to suffer.

Mr. Wilson, replying, said that in the fourth quarter of 1973, under the Conservatives, the visible trade deficit was £976m.—an annual rate of £3.9bn. When the oil price crisis arose, the Labour Government faced the prospect of a £6.5bn. trade deficit.

In fact, during the first four months of 1975, the U.K. deficit including oil, had been £972m.—an annual rate of £3bn., a substantial improvement on the last quarter of 1973, when increased oil prices had hardly worked through.

Mr. Wilson said: "We have been in surplus on our non-oil visible trading account as compared with the deficit we inherited."

Mr. Wilson said that there was a substantial surplus in our invisible trade balance and when account was taken of that, our deficit this year was £492m. Our current account deficit this year, including oil, was running 25 per cent. lower than in 1973 when the oil price increases had had no significant effect.

"That is a considerable improvement."

The current account deficit had been cut by over 80 per cent.

Mr. Wilson said that we could also take encouragement from export/import volumes. We had maintained our export volume at a time when world trade volume was declining. This meant that we were maintaining, or even improving, our world volume.

At the same time our import volumes had been falling. In 1974, the EEC had taken more than one-third of our exports which was more than the rest of Europe and North America together.

It was particularly important to turn the OPEC countries, monetary surplus into extra trade with us. Opportunities were clearly there provided we could shift the necessary resources into exports.

Our trade with OPEC had increased by 40 per cent. The Trade Secretary (Mr. Shore) had reported to him that, while our goods fully met requirements on prices and quality, they fell short on availability and delivery performance.

The improvement in our exports to oil-exporting countries was an essential component of a fair and balanced picture of how Britain was meeting the

challenge which hit us so hard 18 months ago.

Prospects for trade with Russia were even better now than when the trade agreement was signed three months ago.

The Prime Minister, rejecting a statutory control over wages and other incomes, stressed the need for greater voluntary settlements which the country could afford. "Above all, it means more concern to be shown by some who are in a position to exercise their industrial muscle."

Mr. Wilson said the textile industry was going through one of its most virulent cyclical depressions. "This depression is the most violent which has hit some of the industries and businesses concerned since 1931. It has world-wide repercussions."

"The Government has given the most urgent and careful study to the problem and I hope to make a statement to-morrow about the actions we propose."

"For reasons I will more fully explain to-morrow, I shall not be announcing controls over imports but I shall be informing the House of other action we propose to take which will be of more direct and immediate help to the industry and more appropriate to the nature of the problem."

Mr. Wilson said there was no reason why the process of discussion between the TUC, CBI and Government, which he suggested ten days ago, should not begin soon. When such a system was fully working all the parties involved would be able to consult on economic matters each year.

After listening to Mrs. Thatcher's speech he was no clearer about what cuts she would make in Government expenditure.

Accusing the Conservatives of evasion in not explaining their motion, Mr. Wilson pointed to extra financial burdens he saw in various items of Conservative policy. "The Opposition put the motion down. It is right that their hollow pretensions should be exposed to the House."

The Government had been attacked for its agreement to differ over the Common Market. But the Opposition's agreement to differ with its previous Government was a continued phenomenon.

Amid loud laughter from the Government benches, Mr. Wilson said: "We really have seen a precedent in the maritime history of this country—where rats leave the ship after it has sunk."

## Debate on runaway MP after recess

By Richard Evans, Lobby Correspondent

THE FUTURE of Mr. John Stonehouse, runaway MP, for Walsall North, will be debated by the Commons in the week-long recess. Mr. Edward Short, Leader of the Commons, announced yesterday.

The debate, based on the recent report of a Select Committee which recommended the expulsion of Mr. Stonehouse unless he returned to Westminster to time in the Commons, will be on Thursday, June 12.

After the announcement, Mr. George Strass, chairman of the Select Committee, told the Commons that he had just received a further letter from Mr. Stonehouse. Although this did not seem to alter the situation he intended to publish it before the debate in fairness to Mr. Stonehouse.

Mr. Short added that if there was any change in the situation he would reconsider the timing of the debate, which could decide on moves to expel Mr. Stonehouse later this summer.

The present situation is that Mr. Stonehouse, in Australia, facing extradition proceedings for fraud, forgery and theft, has announced his intention to return to Britain for meetings of his Walsall North constituency party on June 11 and 13.

## Blue whiting 'promising'

RESEARCH on non-traditional species of fish suggested that blue whiting was the most promising for commercial exploitation, Mr. Fred Peart, said yesterday.

Mr. Peart, who had been asked about deep water fish prospects in Britain's coastal waters, said there were large stocks of fish. "It produces a very good fillet but it is rather small."

Mr. Stephen Ross (L. Isle of Wight) suggested further investigation should be put into fish farming where normal types of fish such as sole and plaice were being produced quite easily.

Mr. Peart replied: "I would agree with this but it must be a commercial proposition which would have to be taken basically by private individuals."

## Wilson bids to allay Left fears on postal votes

By JUSTIN LONG, PARLIAMENTARY CORRESPONDENT

MR. HAROLD WILSON yesterday set himself to allay Left-wing suspicion on the Labour backbenches that the Government has already come to a decision to ensure postal balloting for the election of trade union officials.

"We have not had any collective discussions on this matter since the events over the week-end in the Amalgamated Union of Engineering Workers," said the Prime Minister at question-time in the Commons.

Tory MPs plainly feared that he was giving ground to the Left-wingers and that he had been less positive than he had been earlier in the week when he had declared himself in favour of ballot-voting—which is to be abandoned by the AUEW.

Pressed on these points from the Conservative backbenches, Mr. Wilson maintained that it would be inappropriate for him to express his views as under-standed action was being taken within the union.

He was urged from the Labour backbenches to give an assurance that the Government had no intention of interfering with the internal balloting arrangements of any unions.

Mr. Wilson insisted that he had already expressed his view and added:

"When we see the report of the discussions on the Employment Protection Bill and have heard the views of other people, we shall consider whether there is anything the Government can do in this matter."

## Future debates

COMMONS business after the Spring holiday will be:

MONDAY (June 9): Statutory Corporations (Financial Provisions) Bill, second reading; motion to appoint a Standing Committee on regional affairs.

TUESDAY: Finance (No. 2) Bill, committee.

WEDNESDAY: Social Security Pensions Bill, remaining stages; motion on the EEC document on economic policy guidelines.

THURSDAY: Motion on reports of the Select Committee on members' interests; and on the Rt. Hon. Member for Walsall North (Mr. John Stonehouse).

FRIDAY: Home Counties Bill, second reading.

MONDAY: Housing Finance (Special Provisions) Bill, second reading; Coal Industry Bill, report; debate on Rolls-Royce RB-211 engine programme.

TUESDAY: Scottish Development Agency Bill, committee.

WEDNESDAY: Debates on need for urgent economic and political measures, and on parole system.

THURSDAY: Coal Industry Bill, third reading; Scottish Development Agency and Welsh Development Agency Bills, committee; debate on European Communities Committee report on equal treatment for men and women workers.

Such help has been called for by the moderates of the Manifesto Group of the Labour Party in a motion backed by over a hundred signatures.

Mr. Wilson pointed out that these matters were being discussed in the "upstairs" Committee on the Employment Protection Bill, and by custom, what had been said in that Committee could not be discussed by the House.

Mr. Sedgmore criticised the Prime Minister for not ensuring that the Chrysler workers received the fullest information at the earliest opportunity. He recalled that Mr. Wilson had had discussions about the plan in January with President Ford and with Mr. John Riccardo, president of the Chrysler Corporation. This information should have been fed through the Government to the workers.

The new clause lists 16 items of information which manufacturing companies employing over 200 people will be required to divulge. It includes capital expenditure, timing and location of future investment projects for seven years ahead, sales, pricing policies (including discounting), inter-group trading both in the U.K. and overseas, imports and exports, and profits of the company including its subsidiaries.

Mr. Meacher pointed out that it would not be legally possible to obtain information from the overseas branches of multinationals as required in the new clause. But he was prepared to see whether there could be some formula for providing information on future product development and inter-company pricing.

He emphasised that this would have to be done in such a way that it would not lead the appeals committee to refuse disclosure in these cases. The Government would have to ensure that there would be no damaging consequences to the company.

## Chrysler action call

BY JOHN HUNT

MR. BRIAN SEDGMORE, Labour MP for Luton West, and a member of the Left-wing Tribune Group, has written to Mr. Anthony Wedgwood Benn, the Industry Secretary, protesting at the lack of information available to Chrysler workers about the situation in their company.

He told the Industry Secretary that unless the Government gives Chrysler assistance, then the company is likely "to stagger from one crisis to another."

Mr. Sedgmore, who has Chrysler plants in his constituency, calls on the Government to intervene to protect jobs, help workers about the situation in their company.

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## Borrowing facilities up to \$12.4bn.

BY MICHAEL BLANDEN

THE U.K. has a total of up to \$12.4bn. of borrowing facilities available from various sources to support its official reserves. Mr. Edmund Dell, Paymaster General, told the Commons yesterday.

Mr. Dell, in a written answer, said that it was decided to augment the official reserves—which stood at \$7.13bn. at the end of April—the Government could consider the use of a number of facilities.

Apart from continuing public sector foreign currency borrowing, these included a \$3bn. swap arrangement with the Federal Reserve Bank of New York.

The U.K.'s general account at the IMF—excluding the reserve position at the fund, which was counted as part of the reserves—was \$3.2bn. The IMF oil facility offered at present a maximum of \$1.2bn., and EEC short and medium term facilities offered a theoretical maximum of \$5bn. In addition to these facilities,

Mr. Dell said that if the U.K. remained in the EEC, another possibility would be to take up an external loan raised by the EEC, which had powers to borrow up to \$3bn. principal and interest.

These existing facilities, Mr. Dell said, were available on a variety of terms and conditions. They did not exclude the possibility of additional ad hoc arrangements or the development of other multilateral facilities.

## Disclosure clause approved

BY JOHN HUNT

THE INDUSTRY Bill clause which requires manufacturing companies to provide information for trade unions was approved in committee yesterday by a Government majority of one (16-15) after Tory protests that it was introducing biased legislation on a grand scale.

Labour Left-wingers put forward a new clause to give direct power to the unions to require companies to divulge a much wider range of information than is laid down in the Bill. This will be voted on after the Whitsun recess.

A cautious reply, Mr. Michael Meacher, Under Secretary for Industry, said the Government was prepared to look at some aspects of the new clause. But he emphasised that it was essential that the Secretary of State should be the person to whom the information should be given in the first instance.

He said that it was pointless to stipulate a long list of items which companies should divulge if this merely meant that companies would automatically appear against an information order in every case.

For the Tories, Mr. Michael Marshall (Arun del) claimed that Mr. Anthony Wedgwood Benn, the Industry Secretary, was using the Bill as the cornerstone of his plan to build his own party within the Labour movement. He described it as biased and inequitable legislation in the favour of the unions.

Proposing the new clause, Mr. Brian Sedgmore (Luton W.), a member of the Left-wing Tribune Group, said that the information provisions in the Bill should be the compulsory arm of the planning agreements.

"We believe that information belongs to the trade unions as a right, not as a privilege from the Prime Minister, the Government or the Chancellor of the Exchequer," he declared.

Mr. Sedgmore criticised the Prime Minister for not ensuring that the Chrysler workers received the fullest information at the earliest opportunity. He recalled that Mr. Wilson had had discussions about the plan in January with President Ford and with Mr. John Riccardo, president of the Chrysler Corporation. This information should have been fed through the Government to the workers.

The new clause lists 16 items of information which manufacturing companies employing over 200 people will be required to divulge. It includes capital expenditure, timing and location of future investment projects for seven years ahead, sales, pricing policies (including discounting), inter-group trading both in the U.K. and overseas, imports and exports, and profits of the company including its subsidiaries.

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## Assistance is close at hand



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BUSINESS COMES TO LIFE IN CWMBRAN

SALISBURY, May 22. This would fulfill one of the terms of the Lusaka agreement of December, 1974, when Mr. Smith and the Nationalists agreed to try to find common ground for a constitutional conference, a spokesman for the African National Council said.

The meeting was the first since March 4 when the two sides broke contact with each other. The spokesman said the meeting was held in Mr. Smith's office and dealt with the Council's pre-conditions for the proposed conference. One of these was the release of all political detainees in Rhodesia.

The spokesman said another meeting was planned but no date had been fixed. Dr. Elliot Gabaib, the Council's Vice-President, headed the black delegation which included Mr. Joshua Nkomo who returned yesterday from an overseas tour, and the Jamaica Commonwealth Leaders Conference.

For full information about business opportunities in Cwmbran, please write to: Cwmbran Development Corporation, General Manager, Cwmbran Development Corporation, Cwmbran, South Wales, NP23 5XX. Telephone: Cwmbran 5777.

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## Wilson denies net loss of jobs

MR. HAROLD WILSON wrangled a bit but then came down gingerly on the Common Market during Question Time in the House of Commons yesterday when Mrs. Margaret Thatcher, the Tory leader, asked him to reject the contention that membership had cost jobs in Britain. "No one can say that no jobs have been lost," the Prime Minister said. "Some have. Equally, jobs have been gained by changes in the movement of trade."

Then the conclusion: "I have no reason to think that the net result has been an increase of unemployment."

The session was enlivened by Mr. Brian Sedgmore, Labour MP for Luton, who unfolded a large orange bag No 10 Europe poster. "Some reason it reminded me of Mr. Wilson's victory in 1964," he said.

He blandly assured Mr. John Biggs-Davison (Conservative, Epping Forest) that he would be pleased to have that speech republished.

Earlier Mr. Dennis Skinner (Labour, Bolton) urged Mr. Wilson to stop pro-Market Ministers from making "truth-telling remarks." As far as the Market was concerned, the Prime Minister sagely observed, all who felt strongly belonged to the other side was bending the truth.

# European Community undemocratic—Foot

BY IAN DAVIDSON

THE INSTITUTIONS of the European Community were undemocratic and reduced the sovereignty of the British Parliament, Mr. Michael Foot, Employment Secretary, charged on television last night. He was appearing in a debate with Mr. Edward Heath, in Thames Television. "A question of sovereignty,"

Mr. Foot claimed that the only way to make the Community democratic was to set up a federal parliament. This must be the long-term consequence of the Community's formal endorsement of the principle of economic and monetary union.

"I believe it would be a great advantage in the honesty of this campaign," he said. "If Mr. Heath and the pro-Marketees were openly to admit that economic and monetary union, as he put his name to in 1973, does mean a federal state, the establishment of a kind of super-state in Western Europe."

Both of these points were hotly denied by Mr. Heath, who

claimed that the Community institutions were democratic because the members of the Council of Ministers were responsible before their own parliaments. He had never believed in having a federal or a confederal Europe, and he did not admit that there was anything inevitable about the future of economic and monetary union.

## Uncompromising

"I've never believed that it would be a federal or confederal Europe," he said. "It's going to be a new sort of Europe, and our job is to help create it. As far as economic and monetary union is concerned, every stage has got to be agreed by us, every stage."

Though the broad thrust of Mr. Foot's argument was uncompromisingly hostile to the Community on sovereignty grounds, some of his comments were nuanced. He conceded that decisions taken by the Community would not necessarily be bad.

His objection to the decision-making procedures, apart from the question of democracy, was that they took place in secret and that they bore a greater resemblance to the coalition form of government common on the Continent than to the two-party system of the U.K.

"Now I think that the pro-Marketees (have) got a case, but I think they'd make their case much better if they had the tenacity to admit that these institutions are not the same as our democratic ones, and work by very different methods. There may be a case for doing it, but there is no case at all for attempting to conceal from the British public how much of their democratic power is reduced."

Mr. Heath's last word: "This is the greatest development in international co-operation since 1945. I am astonished that people like Michael Foot, who always say they believe in the brotherhood of man, for them it doesn't extend beyond Margate."

# Jenkins challenge to Antis

FINANCIAL TIMES REPORTER

MR. ROY JENKINS, Home Secretary, yesterday challenged anti-marketees to say whether they wanted a single economy in Britain or a free trade area with the European Community.

"The one leaves us open to all the pressures of the world—and all the imports of the world—while the other, the anchor of belonging to a strong unit," he said at a Britain in Europe Press conference. "The other could shut us up in a locked room of poverty and isolation."

## Crucial year

A "No" vote on June 5 would be a licence to continue with an accelerating rate of British inflation. "It would weaken our currency and push us into the

unsplendid isolation of spiralling costs and declining competitiveness," Mr. Jenkins said.

"It would certainly, over the next crucial year or so, disrupt both the export and the investment plans of our major industries. That is the reason why coming out would mean laying more men off. That is the reality of the jobs issue."

Mr. Roy Grantham, General Secretary of the Association of Professional, Executive, Clerical, and Computer Staff (APECS), said that he was confident of the support of 60 per cent. of all trade unionists for keeping Britain in the EEC.

With Britain nationalising the aircraft industry the major problem facing the industry was a lack of new projects. "Tony

Benn cut us out of the European Airbus and the Germans and French have built it as the only European wide-bodied aircraft," he added. The Commission of the EEC is continuing with its plans to support new joint European projects and help finance them. We desperately need a share in these new projects, tens of thousands of jobs will be at stake but if we opt out of Europe we will opt out of these projects."

Mr. Grantham said that Mr. Benn had been talking about the EEC having cost 500,000 Britons their jobs. The facts were that, in April 1972, before Britain entered the Community, there were 928,000 unemployed, whereas the figure in April 1975 was 900,000.

British problems, Mr. Grantham said, had been caused not by the EEC, but by a failure to invest during the 15 years before entry.

# Ministers make 'ruling bloc' claim

BY RICHARD EVANS, LOBBY CORRESPONDENT

ANTI-MARKET Ministers claimed last night that the French Government intended to form a ruling bloc of six prosperous nations within the EEC to the exclusion of the U.K.

Their claim, outlined in a statement signed by five anti-Market Ministers, was based on comments by President Giscard d'Estaing which they claimed had effectively repudiated the terms for continued membership put to the people by the British Government.

According to Mr. Anthony Wedgwood Benn, Minister of State, Mr. Michael Foot, Mrs. Judith Hart and Mr. John Silkin, the President had reaffirmed the French insistence on economic

and monetary union, although previously the impression had been that it could only happen in the distant future.

He had also made it clear that prosperous members of the EEC would pursue this policy irrespective of Britain's view and that Britain would be unable to join this union because of her economic weakness.

The implications of the President's remarks were brutally clear. "A ruling bloc—a rich man's club of six prosperous nations—will be formed within the Common Market. The six rich countries will follow coordinated economic and monetary policies, and Britain will be the poor relation."

# Companies 'hold back investment'

MR. ALEX FERRY, chairman of the Scottish committee of the Get Britain Out campaign, told a news conference in Glasgow yesterday that British employers had deliberately held back investment. Mr. Edward Heath, he said, had made statements to the effect that certain major companies were withholding investment because of the uncertainty surrounding British membership in the Common Market.

"That confirms our opinion," Mr. Ferry said, "that there has been an investment strike by employers in this country over the last two or three years. If this strike has been caused by the Common Market situation, then it has done a great deal of damage to our economy." Mr. Ferry is Glasgow District Secretary of the AUEW.

He said that a great number of industrialists, including some foreign investors, had been donating money to the pro-Market organisations. "We believe this to be a subtle way of interference in British politics. I would advise them that, for the sake of future good relations, they realise the grave mistake they are making."

## Frere-Smith forecasts VAT on food

FOOD WOULD be made subject to VAT if Britain remained in the EEC, and the impact of the tax on small traders would increase, Mr. Christopher Frere-Smith, chairman of the Get Britain Out campaign, claimed yesterday.

"Any trader in this country who has a turnover of less than £5,000 is exempt from VAT," he said. "In Common Market countries, the minimum turnover for exemption is £1,000. VAT will be harmonised. Inevitably the minimum turnover will be harmonised downwards."

Harmonisation inevitably meant that sooner or later—and probably sooner—VAT would be levied on foods in Britain.

"Continued Common Market membership will spell the end of thousands of small businesses up and down the country," said Mr. Frere-Smith. "The EEC may be good for big business—but for small traders it will be slow torture, and then death."

## Whitelaw sounds 'Pied Piper' warning

MR. WILLIAM WHITELAW, the Conservative former Minister, at Portsmouth last night poured scorn on the anti-marketees who, "like some latter-day Pied Piper of Hamelin try to lure us to an uncertain future."

Speaking at a Britain in Europe rally, he said that the clock could not be put back on the very nature of the issues—the Commonwealth, food, ship nor on any of the other main issues.

"Finally, the clock cannot be put back to the dream of splendid isolation, a late-19th-century dream which even at the height of Britain's power proved unrealistic after a year or two."

# The British Investment Trust

Highlights from the Report and Accounts for the Year to 31st March 1975.

Year to 31st March	Total Assets £	Total Revenue £	Earnings p (gross)	Dividend p (gross)	Asset Value * per Ord. Share p
1967	56,400,000	2,097,000	3.07	3.000	89
1968	82,300,000	2,442,000	3.16	3.125	129
1969	106,800,000	2,695,000	3.26	3.250	168
1970	96,300,000	3,145,000	3.44	3.375	144½
1971	96,900,000	3,411,000	3.78	3.625	146
1972	134,200,000	3,568,000	3.99	3.875	206½
1973	134,000,000	3,923,000	4.00	4.125	202
1974	105,600,000	4,793,000	(net) 3.70	(net) 3.125 + 0.375 (Special)	148½
1975	97,700,000	4,632,000	3.45	3.35	142

\*Before conversion of Convertible Debenture Stocks

## REVENUE

Total Revenue and Earnings showed a slight reduction from the previous year. If an adjustment had been made for £220,000 of exceptional revenue received in 1974, the results for 1975 would have shown some increase.

The Dividend has been increased from a basic rate of 3.125p per share (excluding 0.375p out of exceptional revenue) to 3.35p, the eighth successive year of increase.

## CAPITAL

Considering the extreme fluctuations in stock market prices during the year both in the United Kingdom and overseas, the performance of the investments was reasonably satisfactory. Properties showed a moderate fall in value reflecting the continuing difficulties in that market.

Total Assets suffered a reduction from the repayment of the Swiss Franc Loan but the overseas portfolio benefited significantly from the rise in the dollar premium from 27% to 72½%.

Copies of the Annual Report and Accounts may be obtained from The Secretary, The British Investment Trust Limited, 46 Castle Street, Edinburgh, EH2 3BR.



# The ever-escalating overhead?

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# Party leaders accused of 'political expediency'

BOTH CONSERVATIVE and Labour Party leaders are accused of "political expediency" on the Common Market question by Mr. Bill Kays, general secretary of the Society of Graphical and Allied Trades in a broadsheet being distributed to SOGAT members.

Accusing Parliament itself of the "greatest surrender of all time," Mr. Kays says the elected leaders of the two major Parties leave a lot to be desired.

Mr. Heath, the architect of Britain's entry, is accused of "arrogant nonsense," while Mr. Wilson, the SOGAT general secretary says, "I put him in no different a category from the leader of the Tory Party. He has seen so much on this question that it is surprising he is still with it."

Mr. Kays expresses a particular personal interest in the Government's approach to industrial regeneration as contained in the Industry Bill and the National Enterprise Board.

By contrast the EEC policy on industrial development is unhelpful to the British people and to British industry, he says. "The whole of EEC policy has been evolved to serve the interests of monopoly capital and the multi-

As a power grouping the EEC will be likely to further increase world tension, he says.

Some 100,000 copies of the broadsheet are being distributed throughout the union.

## Grimond speaks of disaster

MR. JO GRIMOND said at a Britain in Europe rally in Portsmouth last night that it would be a "watershed and a disaster" if Britain were to leave the EEC.

"We should be in breach of our undertakings. We should be going back on a Treaty approved by successive British Governments of different parties. We should in fact be saying—and this is the basic argument of those who advocate a No vote—that the British people, British industry, the very nature of British life, were now in such a precarious state that they had no strength to push out to new frontiers."

"It would be a retreat of a kind unknown in our history. We should see more of our most skilled and enterprising people leave the country."



# The Property Market

BY JOHN TRAFFORD

## An active but patchy market in industrials

TO JUDGE from the FT postbag, the industrial market is far and away the most active part of the property scene at present. But those with a sceptical frame of mind may be wary of drawing the popular conclusion that the occasional swallow is irrefutable evidence of mid-summer's day.

Savills, Druce and Company and a host of other agents talk of extremely high demand in the South East with rent levels in some cases nearly doubling in the space of a year. Grant and Partners warn would-be developers that buying industrial sites at low prices is not going to last. Conrad Riblat talks of continuous demand for small industrial accommodation in inner and North East London "where rents and capital sums are reaching record levels."

With a nod towards the institutions, Percy Rilton says that industrial property in the Greater London area continues to be a consistently better investment than other offices and cites the more rapid rise in industrial rents as evidence. It is easy to get carried away, especially if the agent or developer confines his remarks to selected areas of the South East. But the true situation is much more patchy.

Clear evidence on that score came yesterday from Fairview

Estates which announced renaissances of up to 20 per cent. on its industrial developments in the South East and the Midlands. The scheme will operate for the first two years of a new tenancy and will be applied both to existing properties and to new buildings being constructed in the next few months.

The scheme applies to industrial developments at Birmingham, Dunstable, Havering, Ruislip, east London and West Thurrock. At some sites factory and warehouses are available for immediate occupation. Other units of up to 200,000 square feet are under construction or planned. Rents range from 80p a square foot in Birmingham to £1.65 in Ruislip.

The Fairview move reminds one that even the South East is not a seller's market. There are some areas, such as Reading, where rent levels have stagnated or declined because of the volume of space coming on to the market in the past 12 months. King and Company, in its April factory and warehouse availability survey said that warehouse availability throughout the country had substantially increased from 13m. square feet last November to 20.25m. square feet. Some part of that was, however, not readily marketable because it comprised old, multi-storey space in heavily built up areas.

King also reported a 2.3m. square feet increase in factory space available. The agents expect a further rise in total availability of warehouse and factory space as companies prune their existing stock of premises to keep costs under control in the face of a much increased rates burden. The cost-cutting, in King's view, is likely to involve

## Haslemere coup at Enfield

ONE of the most valuable industrial lettings ever done in this country has just been achieved by Goldenberg and Co. on behalf of Haslemere Estates. The agents have managed to pre-empt the whole of Haslemere's 120,000 square foot single storey warehouse development at Southbury Road, Enfield, Middlesex, to Thorn Consumer Electronics. The 30-year lease with five-year reviews stipulates an initial rental of about £205,000, equivalent to £1.75 a square foot. The building will not be completed until early August.

This is undoubtedly an excellent deal for Haslemere but it is scarcely a typical situation. Thorn has a 36-acre site comprising offices, factories and warehouses immediately adjoining the new five-acre development and was therefore unusually interested to acquire the lease to meet its expansion plans.

An even bigger letting was announced at the end of last month by Chamberlain and Willows. Phonodisc, the record and cassette distributors for Polydor, have taken 180,000 square feet of warehousing at Grove Road, Chadwell Heath, Essex, at a rental above £1 a square foot.

The same agents have also let 47,000 square feet of a warehouse complex at Basildon, Essex, to Metrostore Group for around £1.30 a square foot. The complex is owned and largely occupied by Keddies, the departmental store operators.

One of the most buoyant industrial lettings markets in the north at present is Manchester. Agents Edward Rushton Son and Kenyon say that they have already let four of the 10 single storey units on the newly-built Shepley Industries Estate which range in size from 6,800 square feet to 12,000 square feet. Initial rents of 75p a square foot are low even by Manchester standards where the going rate ranges between 80p and £1.10 a square foot.

An impressive letting recently completed was at the industrial scheme at Tomlinson Road, Leyland.

On behalf of the Graylaw Group, Derrick Wade and Waters and Mason Owen and Partners have let the entire 32,500 square feet of space to Bridges Transport which is part of the National Freight Corporation, for around 85p a square foot well before the building was completed some weeks ago.

Derrick Wade and Waters have also let another unit on the Haslemere Industrial Estate next door to Leyland Paints, bringing that company's space there to 52,800 square feet. That completes the currently available space but the agents are hoping shortly to announce prelettings for part of the additional space being built on the estate. This comprises a divisible 42,000 square foot unit and another of 11,000 square foot.

## Trident's sale at Feltham

ON investment in industrials, the big news has been the purchase for just under £1m. of the Spaceway Warehousing Development at Feltham by an unnamed pension fund. The estate, which is being sold by Trident Hereditaments, comprises seven units totalling 82,000 square feet with Sotheby's, Borg Warner and Magni Joinery among the tenants. It looks as though the deal represents a yield of around 12-13 per cent.

A second phase of the development is planned, which should provide a further 75,000 square feet. Work is expected to begin later this year. Leavers acted for Trident Hereditaments and Richard Wright and Partners for the pension fund. This is not the only recent example of a bullish view on industrial development. Deacon Group have let four of the seven industrial units completed at Vale Road, Tonbridge, Kent, and is immediately pressing ahead with a further five units to complete the scheme and double the total space from the present level of 88,000 square feet to 175,000 square feet. Two units have been taken up by Sheffield Insulations for warehousing and an office, one by Combined Electronics Services, the Philips subsidiary, and one unit by Solicitors Law Stationery Society. Anthony Linton represented the Deacon Group.

## The value of the Aintree Affair

WHATEVER Mr. Bill Davies may have said 13 months ago when he bought Aintree Racecourse from Mrs. Mirabel Topham for £3m., the acquisition never really fitted in with the other activities of his Walton Commercial Group. It was too large (30 per cent. of group assets); too time-consuming (70 per cent. of management time); in need of executive time; and with racing expertise (a rare breed); offering only a distant prospect for redevelopment (Sefton District Council was hostile to plans for a shopping complex); fraught with political problems (over the future of the Grand National); and quite dissimilar to Walton's other property interests.

This last point is the important one. Walton's success in the commercial and industrial field has lain especially in buying up existing property, refurbishing it and letting it at a handsome profit. The prime example is the 750,000 square foot Atlantic

Industrial Complex at Bootle, close to Aintree, which the company bought from GEC for £1.4m. in March, 1972, and which on refurbishment is now generating around £400,000 in annual rental income. All but 178,000 square feet have now been let and the remaining space.

With that kind of success, who needs the headache of Aintree which is bound to be a long-winded, hazardous development? It would test the skills of even the most experienced developer of green field sites.

On balance, and leaving aside the cost of management time, the Aintree Affair has cost Walton upwards of £100,000. But Bill Davies, for one, could be excused for thinking that it was all well worth while: from now on, no-one in the property world is likely to forget his name or that of his company.

## Is development relevant?

SOME PEOPLE in the property world must by now be wondering whether the memos, papers and consultation documents flying around the Community Land Bill are really worth all the effort. The fact is, however, that no-one dare ignore the opportunity to influence Mr. Silkin even if they feel that their chances are slim in the extreme. That being so, I expect a further flurry of activity following the publication on Wednesday of a Consultation Document by the Department of the Environment.

This document touches one of the most sensitive nerves in the whole gamut of land proposals—the definition of "relevant development." This is the very centre of the Bill since development land (the stuff which authorities will initially be able to acquire at net-of-DLT prices

The Financial Times Friday May 23 1975

and later obliged to buy at current use value) is defined as land which, in the opinion of the responsible authority, is suitable for "relevant development." Define the latter and you will know a bit more about the local authority powers of acquisition. Those who hoped for a nice, clear definition of the document are in for a disappointment. It merely sets out the case for a wide definition of "relevant development" so that authorities will be able to use the power to buy land in order to facilitate desirable development. The document reminds us that under the Bill the definition of relevant development will be dealt with primarily in regulations and that the views of people consulted will be taken into account in drafting these regulations.

Put another way, this takes the argument no further forward at all, since it is the loose definition and great flexibility that frightens the industry so much. "It's like nailing jelly to the wall," quipped one critic who tried unsuccessfully to grapple with the concept.

The other main point covered by the document is the scope of "designated relevant development." This is the phrase used in the Bill to define the situation where the Secretary of State imposes a duty on local authorities to buy up all land needed for relevant development in certain designated classes. The document emphasises that this bit-by-bit approach means in effect that authorities will not necessarily buy all land that is needed for relevant development. Again there is nothing new in that but I suppose it is good to see it spelled out.

## Cautionary tale (2)

HERE is another cautionary tale. Woodcut acted for Haslemere from Michael Wand of Commercial Union Properties on the coming Community Land Act:

In 1976 a London development company applied for planning permission to demolish a multi-storey factory and redevelop it as warehousing. The Local Authority granted planning permission, which was immediately frozen, and then carried out its statutory duty to acquire the existing buildings at current use value. It then offered the site back to the development company which declined the offer. The authority found that, with falling property values and the high cost of demolition, it had bought a property with a negative site value.

It had to refurbish the building, let it and put in a manager. The annual loss was borne by the ratepayers.

## OUT AND ABOUT

● Trafalgar House Group. Premises has sold for a figure approaching the asking price of £60,000 a long leasehold interest in industrial premises and land at Bury St. Edmunds, Suffolk. The purchasers of the property, comprising 9,900 square feet of depot buildings standing in 1.45 acres of land, were H.R.P. Sales of Bury St. Edmunds. Joint selling agents were Willett Estate Agents and H. C. Walton and Son.

● Haslemere Estates has let an 18th century office building at 4, College Hill, London, E.C.4, to Seair Re Insurance. A rental close to the asking figure of £31,000 per annum was agreed for the 2,041 square feet, with five yearly reviews. The building forms part of a group being restored by Haslemere. The remaining 16,400 square feet at 1-3, College Hill will be ready for letting at the end of the year.

Robert Cutts and Jones Long Woodcut acted for Haslemere from Michael Wand of Commercial Union Properties on the coming Community Land Act:

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Sociedad Minera Argentifera Boliviana S.A. (Mining Co.) hereby states that it has had no relations with Mr. Aldo Motosi or Marcello Indiatigexo, since August 1974. Argentifera Boliviana S.A. will not recognise any commitment performed on its behalf, by the two persons before mentioned.

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## NORTH SEA OIL REVIEW

BY ADRIAN HAMILTON

## Down to brass tacks on the participation issue

WITH THE discussions this week between officials of the Department of Energy and individual oil companies, the participation issue has entered the hard negotiation phase. After some six months of testing the water and attempting to get companies to come back with their own ideas of possible terms, the Government has at last both defined its major objectives and tabled a broad proposal—or at least an example of the way in which its mind is working—to form the basis of future discussion.

At this stage, the discussions are still very much exploratory at the level of officials from the Department rather than the main Ministerial negotiating team of Mr. Harold Lever, Lord Balogh and Mr. Edmund Dell. But the hope is clearly to sign at least some broad heads of agreement with one or more of the companies to encourage the still reluctant members of the industry within the next few months, and to follow this with detailed agreements by the autumn.

Companies tackled this week include BP, which has already agreed to negotiation with a view to achieving participation and which was seen on Wednesday, Gulf, which has also shown interest in further negotiations and which was seen yesterday. Conoco, which recently told a group of U.S. analysts that it was prepared for participation, and Burnah, which agreed to the Bank of England rescue operation last winter. Other companies are due to be seen next week, including, possibly, Deminex, and the round is expected to include around 10-12 companies in total.

None of the groups involved in this week's talks is willing to discuss the issue at this point. BP, like others, yesterday flatly refused to comment on the grounds that the talks were meant to be confidential and that their success was better ensured that way. But Whitehall sources suggest that the Government has, in each set of the discussions, "tabled" a paper describing the broad lines whereby the principle of the companies seeing "no financial loss" would be achieved, using a hypothetical field and cash flows as an example.

The basic suggestion is that the companies should be repaid from the National Oil Account equivalent to their revenue expectations after tax from the 51 per cent they would be giving up.

The nature of the payments would vary from company to company, depending on individual circumstances and individual financial needs. But, basically, there would be three categories.

First, come situations where the Government would be paying no part of the capital cost, either because the field was already developed by the time the participation deal was signed or because companies preferred to delay the actual implementation of participation until the first oil started flowing.

Second would be situations where the Government achieved participation halfway through the development of the field, and would pay its share of future but not past costs.

Third would be other situations where, largely because of financial strains, companies preferred to see the Government take up its share of past costs as well or wanted the Government to take on the full burden of finance guarantee.

## Level of risk

In each of the latter cases, the repayments from the National Oil Account would be determined by the fact that the Government would be putting up part of its share of costs at a banker's return, with additional royalty depending on the level of risk. The example presented to the companies, for example, is reported to show a situation in which the Government would join in half way through the project, would pay only its future share of costs, and would ask for a return on its capital and its management of the money. But variations are clearly possible on the basis of the risk, just as in the case of Piper Field financing where the banks lent to Occidental, who took the risk, at a straight interest rate of interbank "rate plus" but gained a royalty over and above this in the case of Thomson, where the banks had to "take a major part of the engineering and commercial risk as well and gained a direct royalty interest in exchange."

But at its simplest, therefore, the Government might participate in a £400m. field development of annual payments to

would then inject about £100m. of its own money and an agreement would be reached as to what the company would have expected to earn post-tax if it had owned the full 100 per cent, and as to the cost of the Government's investment. The net figure, lost earnings minus the Government's banker's return—would then be paid out, on an annual calculation, to the company.

In the case of fields already developed by the time of participation—Forties for example—there would be no deduction. With fields yet to be developed, the Government would put up 51 per cent of the money and calculate its return in the same way as before, except that it would be taking more of the risk.

## Flexibility

But where companies wish the Government to pay a past share of costs or even take the full financial risk, then it would presumably be up to individual negotiation. Some idea of the Government's thinking has already been seen in the Tricent deal, where the Government has taken a royalty in exchange for financial guarantees with built-in flexibility to increase this royalty or renegotiate the basis should the oil be delayed beyond a defined period. Much, however, would depend on the precise conditions of each field and company. The question of protecting the minority partner's position in the new partnership and the question of future access to the State's share of the oil appear to have been little pursued, although the Government has said that it is quite prepared to sell back its share of oil output to its partners over a prolonged period—ten to 15 years.

This, at any rate, would appear to be the broad principle of the offer. And, on the face of it, while unusual to say the least, it would seem to be a generous one. From the companies' point of view, it would make sense of the Government's initial vague proposal of a "no financial loss" position and would have the added attraction of bringing in additional finance. From the Government's point of view it would seem to bring the State very little additional cash benefit beyond that gained from normal taxation. But it does provide the Government with a watchdog apparatus over oil company activities, gives it considerable potential control over the destination and pricing of oil, and not the least important, gives it some discreet counterweight to European ambitions on North Sea oil should Britain's partners in the EEC, assuming a "Yes" vote in the referendum develop as a threat.

Whether the offer is quite as generous as appears on the surface and whether it will be successful either politically or in converting the industry to voluntary acceptance of participation has yet to be seen.

While apparently simple enough, the offer becomes extremely complex when it comes to working out the details of how the company's post tax

Gloomy picture of profits

BY STEWART FLEMING

The trading profits of the 216 industrial companies covered by the latest Financial Times survey of company profits and balance-sheets rose by only 9.7 per cent, compared with a rise of 20.5 per cent in the previous survey.

The latest survey covers the results of companies whose account year ended in the period between July 15, 1974, and October 14, 1974, and which published their accounts up to the end of April, 1975.

The survey covers a total of 283 companies including 60 financial and seven commodity corporations. It contains the gloomiest picture of company profits recorded by the survey in recent years with earnings for Ordinary shareholders showing a 10.6 per cent decline compared with the previous balance-sheet year for the companies recorded. This compares with a rise of 10.1 per cent in the previous survey.

The list of the various sectors reveals far sharper declines, particularly in the building materials and contracting and construction divisions where, in spite of small increases in trading profits, earnings for Ordinary dividends are down

22.1 per cent, and 57.6 per cent, respectively. Motor distributors are another hard-hit sector with the 13 companies covered reporting a decline in trading profit of 27.7 per cent, and a fall in earnings for Ordinary shareholders of 134.5 per cent.

There are also a number of sectors which notably have gone against the overall trend. Food and manufacturing companies reported a rise in trading profit of 36.5 per cent, and a rise in earnings of 27.1 per cent. Both figures reflect a higher rate of increase than that revealed in the previous survey. The 43 engineering companies in the latest survey also reported high trading profits (up 20.5 per cent) and earnings (up 7.9 per cent).

In this sector, however, the figures are lower than in the previous survey.

In the industrial sector as a whole there has been a marginal increase in the amount of dividend payments, up 1.8 per cent, compared with a decline of 1.1 per cent in the previous survey. Return on capital employed is down from 13.9 per cent in the previous year to 13.5 per cent. The last survey showed an increase on return on capital employed from 19.6 per cent, a year earlier to 20.4 per cent.

## TREND OF INDUSTRIAL PROFITS

## ANALYSIS OF 283 COMPANIES

The Financial Times gives below the table of company profits and balance-sheet analysis. This covers the results (with the preceding year's comparison in brackets) of 283 companies whose account year ended in the period between July 15, 1974, and October 14, 1974, which published their reports up to the end of April, 1975. (Figures in £000.)

The method of aggregating the results of company reports is to group them according to the end of their financial year. As more results from companies are received for an accounting period the figures may be updated, but no updating for the period covered in the present table is considered necessary. Tables covering a particular period will not appear in consecutive months.

INDUSTRY	No. of Cos.	Trading Profits	Pre-Tax Profits	Dividend	Ord. Dividends	Cash Flow	Net Capital Employed	Return on Capital Employed	Return on Assets
		(£)	(£)	(£)	(£)	(£)	(£)	(%)	(%)
AIRCRAFT COMPONENTS	1	10,083	19.5	8,287	5,592	3,453	2,889	10.8	13.9
BUILDING MATERIALS	9	12,504	-6.6	10,016	8,936	4,602	4,094	1.7	4.8
CONTRACTING & CONSTRUCTION	10	24,153	-1.3	20,761	11,268	7,344	3,855	1.7	4.7
ELECTRICALS, ELECTRONICS, ETC.	7	40,804	-8.2	32,256	16,866	8,840	7,880	1.8	4.1
ENGINEERING	43	110,812	+20.5	86,430	70,335	35,519	33,944	12.4	16.5
MACHINE TOOLS	4	8,327	-15.4	5,953	4,461	1,995	2,105	9.2	12.2
SHIPBUILDING	—	—	—	—	—	—	—	—	—
MISC. CAPITAL GOODS	11	57,515	-31.7	49,096	33,251	20,776	16,987	4.6	9.4
TOTAL CAPITAL GOODS	88	262,589	-17.6	203,289	150,012	82,610	71,408	5.1	12.5
ELECTRONICS RADIO & TV	2	1,288	-5.8	979	960	509	447	10.8	13.9
HOUSEHOLD GOODS	10	9,445	-6.6	7,809	6,513	3,454	3,124	1.7	4.8
MOTORS & COMPONENTS	12	70,571	-0.1	48,760	35,064	19,048	14,671	12.4	16.5
WOMEN'S CLOTHING	13	97,317	-27.7	51,812	8,216	16,339	10,003	13.4	16.5
TOTAL CONSUMER DURABLES	57	178,621	-17.5	109,760	50,746	39,540	8,949	12.4	16.5
BREWING	13	220,720	-1.9	181,291	148,900	74,025	73,084	16.9	20.4
DISCLOSURES & WINES	8	5,710	+19.8	3,328	1,566	1,282	1,578	6.7	11.1
RESTAURANTS & CATERERS	2	104,701	+1.4	86,201	53,934	17,592	15,498	10.1	13.9
LEISURE	9	45,295	-0.6	26,778	15,581	12,509	9,126	10.7	13.9
FOOD MANUFACTURING	8	148,932	-36.5	109,048	66,380	49,149	42,615	12.1	16.5
FOOD RETAILING	6	17,541	-3.8	13,460	10,677	5,240	5,193	1.7	4.8
NEWSPAPERS AND PUBLISHING	5	7,062	+7.7	4,988	4,195	2,087	2,045	8.0	11.1
PACKAGING AND PAPER	5	6,849	+36.5	4,977	4,304	2,374	1,900	9.7	12.5
STORES	6	24,637	-2.7	20,229	13,804	6,030	7,689	11.4	14.7
CLOTHING AND FOOTWEAR	8	7,083	-8.6	5,729	5,060	2,610	2,431	1.7	4.8
TEXTILES	7	10,232	+10.6	7,707	6,026	2,937	3,071	5.8	11.1
TOBACCO	1	394,180	-16.5	287,820	249,500	118,800	112,130	1.2	27.0
TOYS AND GAMES	1	1,331	-31.0	1,273	1,273	659	614	13.5	15.4
TOTAL CONSUMER NON-DURABLES	71	922,073	-10.1	763,530	598,727	294,744	276,972	8.7	12.4
CHEMICALS	5	84,304	+28.7	60,035	40,483	18,336	10,066	11.9	17.0
OFFICE EQUIPMENT	3	4,104	-2.5	3,254	3,067	1,639	1,426	11.7	13.5
OIL	—	—	—	—	—	—	—	—	—
SHIPPING	2	105,398	+46.5	78,546	58,087	5,185	5,532	46.2	71.2
INDUSTRIAL HOLDING CO.	7	70,252	+13.2	54,525	37,827	14,533	22,573	5.8	13.1
MISC. INDUSTRIAL	6	67,404	-12.7	29,154	25,997	12,729	12,671	4.5	13.5
TOTAL INDUSTRIALS	216	1,665,583	+9.7	1,302,581	974,945	469,584	465,691	10.6	15.0
BANKS	1	57,777	+85.5	51,229	26,612	24,668	24,668	4.8	11.1
DISCOUNT HOUSES	—	—	—	—	—	—	—	—	—
RURE PURCHASE	5	143,520	-71.9	101,090	17,780	7,783	9,943	27.0	3.8
INSURANCE	—	—	—	—	—	—	—	—	—
INSURANCE BROKERS	2	6,571	+23.2	7,009	5,553	2,869	2,869	0.8	9.1
INVESTMENT TRUSTS	39	35,195	-16.6	24,546	14,174	9,275	14,116	16.1	12.7
PROPERTY	10	61,795	-17.8	60,035	33,398	12,416	10,356	28.5	6.0
MISC. FINANCIAL	5	16,748	+15.8	14,079	9,733	4,499	5,067	1.3	2.1
TOTAL FINANCIAL	80	322,692	+58.4	268,085	151,971	82,454	86,784	6.8	30.6
UTILITIES	—	—	—	—	—	—	—	—	—
TELECOMS	1	188	+66.4	168	152	72	79	28.4	5.1
TRANSPORT	3	4,754	-70.1	4,313	4,856	2,573	1,947	49.8	830
MISCELLANEOUS	2	91,261	+12.2	75,895	66,615	25,565	24,597	+62.9	5,995
OTHER RAW MATERIALS	1	778	+48.5	565	292	263	54	-73.1	69
TOTAL COMMODITIES	7	95,981	+12.2	79,941	71,825	28,435	35,577	+60.8	6,995

## NOTES ON COMPILATION OF THE TABLE

The classification follows closely that of the Institute of Chartered Accountants in England and Wales, which has been adopted by the Stock Exchange Daily Official List.

Col 1 gives trading profits, plus investment and other non-recurring items, but before deducting taxation provisions and minority interests in the case of Bank of India and other companies. The figure is shown before charging depreciation, less and other interest, directors' emoluments and other items normally shown on the profit and loss account. Excluded are all exceptional or non-recurring items such as, for example, capital profits, unless the latter arise in the ordinary trading of business.

Col 2 gives Pre-tax Profits, that is to say profits after all charges including depreciation and loan interest but before deducting taxation provisions and minority interests.

Col 3 gives Corporate Taxation, including Corporation Tax, Capital Gains Tax, and other taxes and duties payable by the company, but excluding adjustments relating to previous years.

Col 4 gives the net profits after tax, that is to say profits after all charges including depreciation and loan interest but before deducting taxation provisions and minority interests.

Col 5 gives the net profits after tax, that is to say profits after all charges including depreciation and loan interest but before deducting taxation provisions and minority interests.

Col 6 gives the net profits after tax, that is to say profits after all charges including depreciation and loan interest but before deducting taxation provisions and minority interests.

Col 7 gives the net profits after tax, that is to say profits after all charges including depreciation and loan interest but before deducting taxation provisions and minority interests.

Col 8 gives the net profits after tax, that is to say profits after all charges including depreciation and loan interest but before deducting taxation provisions and minority interests.

Col 9 gives the net profits after tax, that is to say profits after all charges including depreciation and loan interest but before deducting taxation provisions and minority interests.

Col 10 gives the net profits after tax, that is to say profits after all charges including depreciation and loan interest but before deducting taxation provisions and minority interests.



"The Group has continued to make steady progress and profit has improved by 42%"

Mr. Cuthbert Hazell (Chairman) further stated:-

\* 1974 has not been an easy year for British Industry, and we have had our share of problems. In spite of such difficulties, it gives me added satisfaction to report a successful year.

\* We are at present engaged in developing a new range of sound insulation products and further developments of the paint business.

\* We are strengthening our export business and already supplying some 50 countries throughout the world with our products.

\* I am confident that the long term potential of the Group is extremely promising.

\* As to the short term there is an inexorable squeeze on margins here in the U.K. The Group's financial reserves are adequate to meet present needs. Severe inflation still continues and difficulties of considerable size may lie ahead.

	1974	1973
Turnover	£4,585,383	£2,009,119
Profit before Tax	£245,129	£289,339
Profit after Tax	£167,573	£133,592
Earnings per share	2.82p	2.71p

## SUPRA GROUP LIMITED

## GROSS CASH REGISTERS LIMITED

	Year to 30.9.1974	Year to 30.9.1973
TURNOVER	£9,124,000	£10,033,000
PRE-TAX PROFIT	£274,000	£386,000
NET PROFIT	£180,000	£256,000

Solent points from the Statement by the Joint Chairmen:-

- During the year, it became necessary to allocate nearly half our productive capacity to initiating the production of components for the new electronic sales registers. The effect of this upon Ambassador production was that it had to be curtailed drastically and this resulted in an increase in unit costs. Despite this, turnover during the second half of the year was almost identical with that of the first half.
- Since the end of the year, production of the electronic sales registers commenced and by the Autumn of this year sufficient volume will have been reached to ensure a progressively profitable situation for the Company.
- The electronic sales registers have been demonstrated both in this country and overseas, including the United States and Japan, where they have been enthusiastically received, as a result of which substantial orders have been obtained.
- The Company is developing other new products, which should assist profitability in the future.
- The Directors are considering a Sale and Leaseback in respect of the new Headquarters office building, due to be occupied in the Autumn. The proceeds will be used to pay off short-term loans and will, as a result, substantially reduce the Company's current cost of borrowing.

SAMUEL GROSS, HENRY GROSS (Joint Chairmen)

## Rio Tinto-Zinc Board changes

Lord Shackleton has been appointed a deputy chairman of the RIO TINTO-ZINC CORPORATION. Mr. Roy Wright is relinquishing his post as deputy chairman and deputy chief executive, but remains a director. Mr. E. L. Ballien and Mr. D. R. Caville have retired from the Board and Mr. R. Leane has resigned for personal reasons.

Mr. A. Normand Prospekt has been appointed as deputy technical director, North America, from June 1. He will join the group from Plessey Incorporated, of the U.S. The appointment is a senior post to supervise the growth of RMI's electronics businesses in North America, particularly the RMI-Scanner computerised X-Ray diagnostic system.

Mr. J. Martin Ritchie has been appointed chairman of BRITISH ENKALON following the retirement of Colonel F. T. Davies.

Mr. Cyril Parker is to become chief investment manager of LLOYDS BANK from May 91 on the retirement of Mr. Frederick Holder.

Mr. H. J. McLean, currently polyurethanes business area manager of the Organics Division of IMPERIAL CHEMICAL INDUSTRIES, has been appointed general manager of the Agricultural Division. On July 1 he succeeds Mr. E. T. Jenkins, who has been personnel director of Agricultural and Petrochemical Divisions and who retains his directorship of the latter.

Dr. Keith Bright, formerly director of operations for SIMS DARYL HOLDINGS, has been appointed deputy chief executive.

Mr. Tony Diamond has been appointed chief executive and director of OFFSHORE DRILLING

SUPPLIES, a subsidiary of the Petrochem Group.

Mr. J. L. Christie, Mr. R. S. D. Frank and Mr. K. W. Preston have been appointed to the Board of BATES AND SONS (HOLDINGS).

Mr. R. W. Palford has been appointed a deputy managing director of FURNESS HOLDERS (INSURANCE), a member of the Furness Withy Group.

Mr. C. A. Lomborg has been appointed managing director of SIM-CHEM. Mr. J. E. Chalk remains chairman of the company which is a member of the Simon Engineering group.

The following appointments have been made by HAWKER SIDDELEY companies: Mr. C. P. M. Gomme becomes finance director of Crompton Parkinson; Mr. G. G. Newbery has been made a director of Brush Fuses and Mr. T. B. Haywood a director and secretary of that company; and Mr. G. R. Rees is now a director of Crompton Parkinson Stud Welding.

Mr. Peter J. Molony is joining SCOTTISH AND NEWCASTLE BREWERIES on June 2 and he will be appointed to the Board after the annual meeting in August. Mr. Molony will become finance director in place of Mr. E. Renwick, who is to be the Board member responsible for internal audit, pension schemes, and insurance.

Mr. David Donohue, at present financial controller of European Ferries, has been appointed deputy managing director of THORSEN CAR FERRIES from July 1.

Mr. N. J. Hunter and Dr. T. I. Wrigley have been appointed directors of PFIZER GROUP.







# The Executive's World

EDITED BY JAMES ENSOR

American Motors, the minnow of the U.S. car industry has staked its future on the Pacer. As Terry Dodsworth reports it thinks

## Small is beautiful

THERE IS simply nothing else like it on European roads. A small car by American standards, it looks a little like an inverted goldfish bowl on wheels, combining an enormous expanse of glass with features like a tailgate and a curious extra-wide passenger side door to ease entry into the rear seats.

The Pacer is AM's latest entry into the small-car field, the segment of the market which it pioneered in the U.S. and into which General Motors and Ford are now following as fast as their resources will allow. Last year, as the oil crisis hit in America, proved to be an important one for AM, with its cars gaining strongly in the first six months against its big competitors. It was the only one of the major U.S. car companies not to go on to short-time working, and the only one to keep production almost up to 1973 levels.

### Vulnerable

The question that is now intriguing observers is how long AM's good streak will last. In the very last months of 1974, after a bad strike, its sales also began to dip. And now that GM, after years of non-committal dalliance with the small car has decided to invest much more in this market, AM's position must clearly be vulnerable. Thus the Pacer is a timely arrival, a classic motor industry case of producing a model as a stimulant to sales. Chrysler's Dodge Dart—while AM's experience of small cars goes back to 1950, and the idea of a small car under the launch of a small car under the famous Rambler name. The many cars in the U.S. as AM Rambler range was inherited by the end of the decade it was also in one of the two small companies—the other being Hudson-Motor Car—which came together in 1954 to form AM.

Even combined, the two concerns were minnows along-side General Motors, Ford and Chrysler, and George Romney, its president (and later a contender for the American Presidency), developed the strategy of avoiding head-on competition with the large rivals. The idea believes to have growth potential of specialisation adopted by the successful second-ranking European companies such as and one of the few which last



American Motors' Pacer has just arrived in Britain.

Mercedes, BMW and Volvo, year withstood the depressing effect of the oil crisis: four-wheel-drive sales rose by 6 per cent, overall and Jeep's by 20 per cent.

The Rambler was the chosen vehicle for this policy. By the mid 1950s European cars were beginning to make an impact, albeit small, on the U.S. market, and AM went all out to exploit the trend, ridiculing American "dinosaurs" and dropping large car production altogether in 1958. Its market share moved from 2.14 in 1953 to 4.86 in 1958, when it made its first profit.

The next decade saw the big vehicle for this policy. By the mid 1960s American cars were beginning to make an impact, albeit small, on the U.S. market, and AM went all out to exploit the trend, ridiculing American "dinosaurs" and dropping large car production altogether in 1958. Its market share moved from 2.14 in 1953 to 4.86 in 1958, when it made its first profit.

At the same time the Hornet and Gremlin have helped AM increase its small car share, to an estimated 6.2 per cent, of the 4.5m. units in 1973. This segment is now beginning to realise the potential which the company saw for it 20 years ago. Forecasts suggest that some 72 per cent of the total U.S. market in 1975 will go to small cars—the so-called "intermediate," "compact" and "sub compact" classes—from about 50 per cent last year. AM is aiming at a substantial increase in its share next year, with a planned 80,000 volume for the Pacer, which will sell at \$3,300.

### Different

The Pacer was deliberately designed to be different from the average American car. With a production of about 600,000 a year, including the new car, American Motors is still a small company by U.S. standards, or indeed by the standards of the big European concerns such as Fiat and Volkswagen. Hence the emphasis on giving the public something patently different. Initially there was even a suggestion that the car would adopt the European concept of transverse engine and front-wheel drive, plus a Wankel engine. These ideas have been scotched by the fuel consump-

## Ryder cuts transport costs

BY JAMES ENSOR

THE WESTERN WORLD still depends for transport on the diesel truck. Pipelines, railways, canals or coastal shipping contribute where the terrain is suitable; and the airship or the hovercraft may someday provide an economic alternative. But for the next decade, at least, the truck will continue to provide between 60 and 85 per cent of total internal goods transport.

The cost of trucking plays a direct and key part in the cost of production and distribution of goods to the customer. Although the basic design of the diesel truck has apparently altered little in the past fifty years, there has in fact been a rapid evolution in operating efficiency, size, weight and thus productivity. Over the period from 1956 to 1965 transport costs in Europe remained static, despite a continuous inflation in other costs, due to technical improvements in truck design.

### Inflation

The energy crisis and the resultant doubling of fuel prices, tyre costs and inflation in cost of many of the component parts in trucks has changed this. Transport costs are now rising more rapidly than general material costs. The development of new technology offers little immediate pay-off in productivity. For although Volvo, for instance, has 70 ton trucks (equipped with two engines and 12 axles) operating in Northern Sweden, where one driver and vehicle can do the work of three normal trucks, environmental considerations exclude such technical developments in inhabited areas.

Nevertheless a great deal of improvement can be made in existing trucks and in transport costs by making the best use of present technology. Ryder International, the world's biggest truck company, which has a fleet of 37,000 vehicles covering 1,000m. miles annually in the U.S., has put its experience to test in building 10 prototypes of an advanced and economical truck.

The truck with a long, streamlined bonnet looks more like a train than the conventional flat-fronted truck. But superior aerodynamics, achieved through streamlining and blanking off the area between the truck and trailer and between



Big trucks like these U.S. juggernauts could save up to half on transport costs per ton-mile.

truck and road led to a fuel saving of between 25 and 35 per cent. Maintenance costs should also be far lower, since the Ryder truck has its engine behind the cab in a special cradle that can be lifted out and exchanged for repair. A great number of detailed improvements have been made to make the truck more reliable and durable and to extend the intervals between major servicing to as much as half a million miles.

### Computer

Many of these improvements, which range from an entirely new sealed battery, to life-time hoses and clamps, automatic clutch and brake adjustment systems, a reservoir which keeps engine oil permanently topped up and long-life light bulbs have been or are being fitted to Ryder's big fleet of trucks, thus reducing haulage costs.

Most of the modifications were discovered through an extensive system of management reporting instituted by Ryder at all the 450 service stations which the company owns and operates for its own fleet. A large computer analyses the performance of each vehicle type over each type of terrain, right down to details of individual trucks and individual drivers and specific

repair items. The computer regularly spits out exception reports, which warn when any vehicle or group, or service centre has deviated more than a certain amount from the expected standards. It also shows the number and nature of repairs, whether they were scheduled, non-scheduled or emergency and can break them down by truck type, by area, by repair facility or almost any other conceivable way.

This impressive information system produced some results which surprised even Ryder's knowledgeable and experienced service chief, Pat Paterson. Most of the expensive repairs, which were causing trucks to come off the road and were losing money for Ryder were caused by the fiddly, little items. The seventh most expensive item in the repair costs were bulbs and the tenth most expensive wipers: light bulbs, indeed, had the second highest frequency of repair over the year. Starting systems were costing Ryder over £100 per vehicle, per year, or about £8m. across the fleet.

Multiplied across an entire nation's transport system, the cost of unscheduled repairs to minor items which take trucks off the road can reach almost astronomical figures. So can the cost of using the wrong truck

or the wrong engine power, which can be wasteful either in fuel or in repair charges. Ryder found, during a special test in rough conditions in Texas, that the use of European-built diesel trucks such as the Volvo F86 could achieve savings of 15 per cent in fuel and 40 per cent in maintenance compared with the traditional Cummins-engined American truck.

### Cost savings

Studies made in Britain show that the adoption of the Continental truck of 38 tonnes instead of the British 32-ton maximum, while retaining the same axle loadings, could lead to cost savings of as much as 11 per cent. The use of the even larger American truck, of up to 55 tons, could lead to cost savings of almost 50 per cent, per ton-mile; but that could hardly be contemplated without the construction of new road systems.

There is little doubt that under suitable conditions, the large truck can offer comparable fuel efficiency and superior flexibility to the railway. Volvo's experimental 70-ton trucks were expressly built to compete with rail transport and proved effective until the tax situation was altered against them.



## As luck would have it, our fire insurances were very popular in San Francisco just before the earthquake.

At 5.15 am on Wednesday April 18th 1906 a tremendous earthquake shook the city of San Francisco, causing fires to break out in the damaged buildings.

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FRIDAY, MAY 23, 1975

## Concentrating the mind

THE TUC can normally exercise only a limited control over the behaviour of particular union leaders, and union leaders themselves retain their posts only by being responsive to the changing mood of their members. The General Council has itself admitted something of the sort in its latest public statement on collective bargaining and the social contract. In the course of claiming that its wage guidelines have been more generally observed (special cases apart) than "much uninformal comment" suggests, it states that most negotiators have done their best to keep within the guidelines "often in the face of considerable pressure from particular groups of members." If they are to keep within the present guidelines or a revised set, more effectively, therefore, it is the climate of union opinion in the individual factory or office that has to be changed.

The fact that the TUC has now begun to talk about the need to exercise a more positive influence over the size of wage settlements suggests that the climate of opinion among ordinary members has in fact begun to change. The repeated warnings issued by Mr. Healey and other Ministers may at last be producing their intended result.

### Price-wage spiral

It seems at least equally likely, however, that the change of opinion is due to alterations in the economic environment—of which two, in particular, are of interest to organised labour. The first is the way in which retail prices are rising faster than average earnings, a tendency which has recently become more marked. If a growing number of trade union workers are now beginning to recognise that excessive wage settlements play a key part in the inflationary process, and that the main results of this process are a general decline in competitiveness and business activity, the time may soon be ripe for an attempt to interrupt the wage-price spiral. Inflation can be brought under control as soon as a majority of voters believe that it is in their personal interest to see this brought about.

The second notable change in the economic environment is the steady rise in unemployment.

The idea that there is some precise correlation between the level of employment and the pressure of demand for higher wages has gone out of fashion. If there is a correlation, it clearly varies widely with circumstances, and in present circumstances there are only limited lessons to be learnt from past experience. At present, moreover, a great deal of the pressure for higher wages is coming from the public sector, where normal commercial restraints are not operative and a satisfactory alternative has not yet been devised. The growth of redundancy in private industry is not likely to affect the militancy of public sector unions except indirectly.

### New contract

Yet the latest unemployment figures, together with the associated rise in short-time working and drop in unfilled vacancies, is large enough to make the trend unmistakable. The gross total has in fact fallen, mainly because a large number of adult students who were registered as unemployed during the Easter vacation are now (temporarily) again off the register. But if one ignores students, school-leavers and those who are only temporarily unemployed, and if one makes allowance for normal seasonal changes in the demand for labour, it becomes obvious that the upward trend of unemployment is still rising—if anything more steeply than before.

The Paymaster-General has recently repeated the strong case already made by the Chancellor against any general stimulation of home demand while the rate of inflation is so much more rapid here than in other countries. The provision which will make it possible for the Government to subsidise firms proposing to make workers redundant up to the limit of the compensation for redundancy that they would otherwise have to pay, is not yet available for use, whatever its merits or disadvantages. Provided that it can be kept within bounds, therefore, rising unemployment should encourage the negotiation of a new social contract, more relevant to present circumstances. The chief need is to ensure that it is negotiated quickly and observed rigorously—especially in the public sector.

## When pensions could fall behind

IN TERMS of past performance Mrs. Barbara Castle's announcement of higher rates of pension and social security benefits payable from the week beginning November 17 is reasonable enough. Retirement pensions and other long-term benefits will go up by about 14.6 per cent., while unemployment and sickness benefits will be increased by slightly more than 13 per cent. This will be the first increase in the week beginning April 7. It puts the income of pensioners couples up to £1,100 a year from November and looks on paper to be at least as generous as any previous increases.

### The danger

In practice the new rates may leave all those who depend on social security (including the many retired persons whose sole income is a State pension) worse off than they have been for a number of years. This is not simply a result of the abolition of the Christmas bonus: any sensible review would arrange for an absorption of this particular "benefit" into general payments since it was an absurd form of pandering to popular sentiment that caused a great deal of irritation and not a little injustice to those who for one reason or another had to be left out. The real danger, from the point of view of the beneficiaries, is that inflation may cancel ahead at a pace far more rapid than the apparently sanguine calculations of the Government would suggest.

The present commitment is to keep pensions and other long-term social security benefits in line with the movement in the national average earnings, unless the movement in prices could be more advantageous for those who receive the money.

Because of this old practice of annual reviews (every other year in better times) has been abandoned, increases now seem to come every eight months or so. From the recipients' point of view, the awkward fact is that, however well-intentioned this may appear to be, the figures arrived at are flawed, since they refer to the history of the immediate past rather than estimates of the likely future course of inflation. Thus the increases that took effect some six weeks ago were based on the rate of inflation in the nine months preceding last August; the award was in the region of 15.1 per cent. Yesterday's announcement, which takes effect next November, is based on the movement between August 1974 and March 1975. It is a gamble: if wage inflation slows down between March and the end of this year the pensioners will be that much better off; if it does not they will have lost out. The Government is of course committed to making up any lost ground in the next annual review, but this does not alter the fact that in times of extremely high inflation those who are worst off are in the greater danger.

### Time-lag

The effect on the rest of the community will be felt after a time-lag of about half-a-year. The new arrangements for the National Insurance Fund provide for earnings-related contributions; these should rise in the same way as income tax and finance higher benefits out of "fiscal drag." But Mrs. Castle warned yesterday that this may not be enough: the costings will be reviewed during the summer, so that the Government can be ready to propose higher contributions in the 1976-77 fiscal year.

In dire pecuniary straits, New York has a begging bowl out. Guy de Jonquieres analyses the crisis

# The financial maggot eating away at the 'Big Apple'

NEW YORK CITY is close to going broke. For years, it has managed to muddle along, relying increasingly on heavy borrowing and a variety of imaginative accounting gimmicks to make ends meet. Now its administration is being forced to face up to the brutal reality: supplies of credit through the normal channels have dried up, and no amount of fudging the books can defer the day of reckoning.

New York has faced financial squeezes in the past and survived. Indeed, its history for much of this century has consisted of a series of flirtations with impending financial disaster, though somehow it has always pulled back from the brink just in time. What makes this crisis different is the sheer amount of money involved. The city has just one week left in which to try to scrape up \$250m. to redeem short-term debt of \$220m. which falls due on May 30 and to meet municipal payrolls. But this is only the tip of the iceberg. By June 30 it must somehow raise \$1bn. short term to meet its commitments. This is equivalent to roughly half the city's total operating budget for only 15 years ago and about a twelfth of its current budget.

## Forced to cancel

Last Monday the city was forced to cancel plans to sell \$250m. of short-term notes at auction. The offering bore a triple A rating—the best possible classification—from Moody's Debt Rating Service. But Wall Street's evaluation of the city's creditworthiness has sunk so low that the notes either would have attracted no bids at all or could have been sold only at an astronomically high interest rate.

The previous week, President Ford rejected a request by Mayor Abraham Beame for a \$1.5bn. Federal loan guarantee similar to the one granted to Lockheed Aircraft in 1971. In desperation, the city asked the banks to underwrite a negotiated issue. Its appeal was briskly rebuffed, leaving Mayor Beame no choice but to carry his begging bowl back to the State capital in Albany, where the Senate is dominated by a largely unsympathetic Republican majority.

The banks' rejection came as no surprise. They already hold a sizeable proportion of the city's debt—as much as 25 per cent. by some estimates—and are unwilling to absorb additional amounts of unmarketable paper. In any case, most banks are already burdened with too many dubious assets in the form of loans to shaky real estate investment trusts (REITs) and other illiquid business concerns.

If New York cannot raise the

money to redeem its maturing short-term obligations it will go into default. The consequences could be catastrophic, further damaging confidence in the city's credit and probably preventing its return to the capital market for the foreseeable future. During the next 14 months New York must raise at least \$7bn. short-term to pay off existing debt and finance its day-to-day operations, according to the Citizens' Budget Commission, an independent watchdog agency.

While struggling with this knotty problem, Mayor Beame is also striving to balance the

current budget. New York's huge borrowing needs result partly from the awkward timing of Federal and State payments, which account for nearly half its total revenues. Much of the \$1bn. it must borrow by June 30 will flow in soon after the date, but this fact has not been enough to reassure creditors.

The extent of the city's problems has been masked for some years by devious accounting methods by which Mayor Beame, as a former City Controller, must share the blame. To balance the expense budget, operating expenditures have been transferred wholesale to the capital budget, where they are financed alongside the subsidy for the city's \$0.35 transit fare and salaries for contract engineers. As a result, next year's capital budget contains a paltry \$5m. for major new construction projects.

Operating costs have risen rapidly as a result of substan-

counts in determining their Chapter IX of the U.S. Bankruptcy Act. These factors do not make up the whole story, either. For many years, New York's tax base has been eroding as light industry has moved elsewhere in search of cheaper labour. At the same time, the more prosperous families have been fleeing to the suburbs. Their place has been taken by poorer blacks and Puerto Ricans, with a greater reliance on social services for them. Raising tax rates only accelerates the process by driving out still more affluent residents.

This dilemma is by no means unique to New York, though the city is unfortunate in having an unusually small land area in relation to its population. Some other cities, including Minneapolis and Jacksonville, have eased their problems by enlarging their boundaries and thus their tax base. It is doubtful, though, that New York could

do this. For the city would have to win the approval of the State Legislature, where representatives of the more prosperous suburbs would raise fierce opposition. The room for a comprehensive, once-and-for-all solution to New York's recurrent difficulties is thus severely restricted—not that anyone involved is either willing or able to give serious consideration to such an approach at the present time. The most radical alternative to have surfaced so far is the suggestion that the city enter a petition under

to advance State aid to the city, provided Mayor Beame closes the deficit in the New York budget. Another Republican, Senator Roy Goodman, is trying to put together a package involving federal aid. And a few bankers are conceding privately that they might just reconsider their position if the city shows itself to be willing to put its own house in order.

Any such arrangements would entail a difficult commitment by the Mayor. Most economists agree that city tax levels are close to their natural limit, and that the budget gap can be closed only through expenditure cuts. The Mayor has, until now, vigorously opposed such an idea.

A few days ago he published a "horror list" of the cuts that would be needed: dismissing 35,000 of the 335,000 municipal employees, a 25 per cent. reduction in police street patrols, closing 66 fire stations, and so forth.

## Getting the message

Yet Mr. Beame may be getting the message. Earlier this week, he called in municipal union leaders and urged them to adopt a four-day working week and to forgo a 9 per cent. pay rise scheduled for July 1. Both measures—each of which would save an estimated \$500m.—were rejected by the union leaders on the spot.

Persuading the unions to accept some sacrifice for the sake of the city will be an essential part of any austerity plan, since wages and benefits comprise the great bulk of the controllable expenses in the city budget. It will not be easy. The union leaders, who blame the commercial banks for the current crisis, are well-entrenched and known for their stubbornness. If they wished to make a show of force, there is little doubt that they could paralyse the city by calling a municipal workers' strike.

Still, if the banks were in give some ground, it is conceivable (though by no means certain) that the unions might also yield a little. And the State might be willing to step up its aid to the city as well. Such is the stuff of compromise. In all likelihood no one would be very satisfied, but few people would be utterly disappointed.

Time is running out, however, and there remains the question of how to avert a default on the next batch of maturing short-term debt. If some agreement can be reached quickly on bridging the next budget deficit, it may be possible to fix up an arrangement to tide the city over the next few weeks and enable it to go muddling along for a while longer. But if no decisive moves are taken within the next few days, the consequences for the "Big Apple" are unimaginable.



Mayor Abraham Beame (left) is the man currently grappling with New York's financial problems; Mr. John Lindsay (right) was the Mayor who started borrowing in the market in 1964 to cover a small budget deficit. Since then, deficit financing has become a way of life.

## MEN AND MATTERS

### Courtesy of Mr. Mulley

What distinguishes the new Neath By-pass from the Esher By-pass? Or the Ware By-pass in Hertfordshire from the King's Lynn By-pass. All have been, or are being built by the same group, FrenchKier Holdings. The difference is that the Neath and Ware jobs were tackled by the Kier division of the business; the others are among 16 road-building projects by the W. and C. French (Construction) side which is receiving Government aid because of a liquidity crisis.

John Mort, chairman of FrenchKier, was reluctant last night to assign blame; he did say Kier was helped by a "wider spread" of interests. The group was created by the 1973 takeover of J. L. Kier by W. and C. French. At first, Thomas Wignall from French took the chairmanship but was succeeded in a Board reshuffle last November by Mort, a civil and structural engineer who joined Kier back in 1952. Wignall remained a director to concentrate on tackling the problems at French, which, it now turns out, first started receiving Government help before the end of last year. Unless FrenchKier does well enough to pay off the £4.5m. convertible loan element of the support package, the State could end up with 28 per cent. of the group. But this was not, Mort insisted, a British Leyland-type case: to underline the fact, he reported that assistance was coming via the Department of the Environment (the privilege of announcing the loan and the grants fell in the Commons yesterday to Transport Minister Fred Mulley) rather than the Department of Industry.

Mort saw no reason why shareholders should have been told earlier of the State interven-

tion. After all, French received all its income from the State anyway, and "personally, I find it hard to distinguish between one lot of Government money and another. We have been dealing with our employer."

### Shazli exit?

Saad-eddin Shazli, the Egyptian general who is said to have escaped Israeli clutches in Sinai in 1967, after saving many of his troops, by escaping back across the Canal disguised as a bedouin, and who later won mixed glory as Chief of Staff in the October War, may soon slip further from grace. Although there was no official confirmation from either side yesterday, it appears that Cairo is seeking agreement to appoint a new man to replace Shazli at the Court of St. James. The word from the banks of the Nile is that he will be moved on to Lisbon.

While most professional diplomats would regard London as a plum job, Shazli took the post with evident reluctance (quite apart from the objections of some Jews that, as military attaché here in the 1960s, he had tried to mobilise ultra-right-wing movements in Britain against Israel). He was being moved out from the centre of power following disagreement over October War tactics and when he defended his views in a talk in London last year, President Sadat ordered him to cancel a subsequent speaking engagement. The two also clash on policy toward Russia.

Shazli's successor here is likely to be Samin Anwar, who was Minister-Councillor in London from 1963 to 1966 and a former Minister of State for Foreign Affairs. Aside from the prospect of Lisbon, it is thought that Sheikh Zaid, President of the United Arab Emirates and

Ruler of Abu Dhabi, might try to tempt Shazli to run the merged union defence force he is trying to build up.



"He lost control when he heard there would be no trains to wreck on Saturday."

### Pampas wine

Why should Sir Jack Cohen and the Argentine Ambassador stare into the same dark glass? The thought of getting the British to accept cheap Argentine wine instead of the European varieties. From next week Tesco will be pushing the South American drink through its 371 off-licence departments. At yesterday's launching party, Leslie Porter, the Tesco chairman, was moved to call it "the cheapest respectable wine on sale in Britain today." That, after the Budget's 24p increase, means 75p a bottle.

The Argentinian produce plenty, coming Number Four in the world league and in some years overtaking the Number Three, Spain. But they also drink a lot and, apart from other South and North American countries, exports have been quite a recent development.

though the Ambassador said the French had long been buying the stuff and labelling it as their own. But the attack on the British market through the Vinos Argentinos consortium only began seriously four years ago.

Morgan signed up with Rigby and Evans, the wine subsidiary of the Matthew Clark drinks group, to start selling the wine in Britain. Rigby and Evans has now sold the idea on to Tesco, and if the supermarket group's forecast of selling 150,000 gallons in the first year is proved correct, that would add about a third to the Rigby and Evans' Argentine total and make up a tenth of all Tesco's wine sales.

It might seem remarkable that, with the European wine lake and the shorter distance involved, a South American wine could sell cheaper than most of its European rivals. But the claim is that shipping costs from Buenos Aires to Southampton are actually lower than those from Cadiz to the same port, and that Argentina's climate makes for very consistent quality. The wines, however, are called Franchette, which you might think made them seem to come from closer to home.

### Justice

The Sutton & Chann Herald has been reporting on Community Service Orders, the scheme whereby offenders atone by doing useful work rather than serving prison sentences. It quotes a community service organiser's case history: "One man was in court five times in one year for indecent exposure. In the end we gave him a CSO in place of the local art school. That was two and a half years ago and he hasn't committed an offence since."

## Business with Australia or New Zealand?

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Observer

مكة امه الوطن



# FINANCIAL TIMES SURVEY

Friday May 23 1975

مكتبة الأصول

## Finance for the Smaller Company

# "I resign."

### "You can't, you're the boss."

Everybody has bad days. Even bosses.

But when you're the boss of a small business, a bad day can get out of proportion.

In a big company, you'd probably be surrounded by experts in finance, sales, personnel, marketing, production and so on.

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## THE SMALLER COMPANY II

For the smaller company, which is very often likely to be a private concern, matters of day-to-day finance may normally not prove too pressing. But once development and expansion present inviting prospects, problems can arise. It is an area of finance which is receiving growing attention.

# Problems of unfamiliarity

THE CONSENSUS opinion is pathetic ear. Perfectly sound propositions are rejected purely because the businessman has not compiled his case adequately.

The clearing banks remain the primary source of short-term, relatively cheap finance, and it is to the local bank manager that the smaller businessman generally runs when there is any problem. Here, some genuine efforts are being made to educate the businessman as to the criteria on which the bank manager will base his decision. Barclays, in particular, has gone out of its way to produce three booklets specifically to cater for this need: *Borrowing From Your Bank*, *Understanding Your Annual Accounts* and *Improving Financial Control*. These booklets back up Barclays Business Advisory Service which is free and may be called upon if the bank manager believes any situation is beyond his scope or if the business, which might even be in excellent financial shape, could benefit from a little professional application and tuition.

Quite often the owner or manager of a small business will be vaguely aware that he is running short of capital for say, stock or for tiding him over until a customer pays his debts. But more frequently he will not know exactly how much he needs, in what form he needs it and for which part of the business. This is where the smaller man really fails, and it is for this that he is often penalised.

He might really need £30,000 when he has asked for £10,000, or vice versa. He might not need cash at all but a leasing arrangement or the services of a factor. It might be that, with a little financial planning, there is no funding deficiency at all. It is the man who fully understands his business and his requirements whose request for finance will fall on the sym-

pathetic ear. Perfectly sound propositions are rejected purely because the businessman has not compiled his case adequately.

The clearing banks remain the primary source of short-term, relatively cheap finance, and it is to the local bank manager that the smaller businessman generally runs when there is any problem. Here, some genuine efforts are being made to educate the businessman as to the criteria on which the bank manager will base his decision. Barclays, in particular, has gone out of its way to produce three booklets specifically to cater for this need: *Borrowing From Your Bank*, *Understanding Your Annual Accounts* and *Improving Financial Control*. These booklets back up Barclays Business Advisory Service which is free and may be called upon if the bank manager believes any situation is beyond his scope or if the business, which might even be in excellent financial shape, could benefit from a little professional application and tuition.

### Accelerating

If the BAS representative diagnoses or recommends tighter financial controls—cash flow forecasting, monthly profit and loss reporting, etc.—then the company would be helped to set up and operate such a system. If the requirement is for some other form of finance to be employed—leasing, factoring, hire purchase or whatever—then the appropriate Barclays arm would be brought in. In the event of something like equity capital being required, in other words something that the Barclays set-up cannot provide itself, then the appropriate introductions outside would be made. So far, BAS (formed in 1973) has carried out 1,650

surveys and there is an accelerating trend. The bank feels that it has "not even scratched the surface."

The Government, while accepting the Bolton Committee's view that subsidised finance should not be provided for this sector, has made some efforts of its own to provide information and to bridge the communications gap that very clearly exists. There is now a Small Firms Division which was formed following the Bolton Report. There are also ten Small Firms Information Centres, each consisting of a staff of three, which may be telephoned, free of charge. These centres do not pretend to know all the answers but will generally act as a source of business contacts—merchant banks, local trade associations, consultants etc. They will advise not only the mature company but also anyone starting from scratch.

The Smaller Businesses Association, however, remains highly critical of the attitude of successive governments in their failure to recognise the problems of what is justifiably argued a vital part of the UK economy. The SBA is Britain's member of the Geneva-based International Association of Crafts, Small and Medium-sized Enterprises which in turn has 26 members representing 10m. small businesses. It is also the small companies' only link with the European Commission in Brussels. Britain has decided not to appoint a special representative.

What the Association would like to see is (a) the appointment of a special Minister to look after the welfare of the smaller business community (b) the introduction of a Credit Guarantee system, such as operates in France, Holland and the U.S. and (c) some of the cash in the EEC's Regional Development Fund going to

smaller businesses. They maintain that they are denied medium and long-term finance from the banks, that the terms and conditions are made too difficult by the ICFC and that the only help from the City comes in the form of equity participation which destroys incentive and frightens off the man who wishes to run his own show. That said, of course, the banks are not in the risk capital business and to have to justify borrowing for the average businessman is not unreasonable. To expect finance with no strings attached is unrealistic.

### Argument

The ICFC would certainly refute the Association's argument. The emphasis there is on identifying the requirement, providing the finance and letting the individual get on with running his business. Most of the approaches to the ICFC arise from accountants, bank managers and solicitors (in that order) and the idea is not on maximisation of profits. If management assistance is needed then the ICFC can oblige, but otherwise aims to keep out of the way.

The ICFC currently has investments in around 2,850 companies. However, the main difference between equity funding ICFC-style and traditional merchant bank style is that the merchant bank will seek to obtain a return as quickly as possible. The idea is to get as much mileage out of a company, as rapidly as possible, either by selling the stake later at a profit or by seeing the company go public and then selling the holding. The ICFC, on the other hand, claims to be a long-term holder with no intention of rushing the company along or of installing a director.

The new Group Finance for Industry—which comprises the

merged ICFC and Finance Corporation for Industry—stated in its annual review that "The primary function of the group will continue to be the provision of medium and long-term finance for the development of British industry, but the priority given to profitable investments in the U.K. will not preclude similar investment abroad."

It would not be unfair to say that the ICFC is viewed by the traditional merchant banking sector with some jealousy. For a start, the ICFC has not brought to the stock market earnings only £200,000 or so in any year (or likely to suffer) from any shortage of funds. As pre-tax profits, "The argument before they can realise their

have noted, not all the merchant who used to support such a bright future it is probably true to say that there has never been any shortage of finance. The companies that do experience difficulty in obtaining finance, however, are those with a requirement for medium/long-term finance but which have no particular growth image and do not lend themselves to merchant bank stimulation. Companies in this category tend to fall between a number of stools. The basic deficiency remains one of communication, though there are indications now that lines of contact are being created.

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Keith Lewis

### LENDING BY THE LONDON-CLEARING BANKS

	Total Outstanding	Change on Quarter	Change on Year	% of Total
<b>MANUFACTURING</b>				
Food, drink and tobacco	749	+ 13	+ 218	3.5
Chemicals and allied industries	462	+ 54	+ 154	2.3
Metal manufacture	317	+ 8	+ 95	1.5
Electrical engineering	211	+ 14	+ 193	3.2
Other engineering and metal goods	1,926	+ 125	+ 435	3.9
Shipbuilding	308	+ 17	+ 114	3.2
Vehicles	736	+ 49	+ 219	3.4
Textiles, leather and clothing	435	+ 11	+ 29	2.0
Other manufacturing	763	+ 15	+ 216	3.5
<b>Total</b>	<b>6,997</b>	<b>+ 306</b>	<b>+ 1,673</b>	<b>32.0</b>
<b>OTHER PRODUCTION</b>				
Agriculture, forestry and fishing	761	+ 6	+ 100	3.5
Mining and quarrying	105	+ 6	- 3	0.5
Construction	1,349	- 10	- 3	7.2
<b>Total</b>	<b>2,415</b>	<b>+ 2</b>	<b>+ 94</b>	<b>11.2</b>

## Bank overdraft facilities

THE BRANCH manager of one of the big clearing banks is for most small companies the prime source of finance and of financial advice. For many, the overdraft and other facilities provided by the banks are likely to be the only source of finance. For these reasons, the clearing banks occupy a special and crucial position in relation to the small company sector as overwhelmingly the biggest lenders, enjoying the confidence of businessmen to a degree unmatched by any other financial institutions.

Their dominance in this field is founded on a number of major advantages they have in cultivating contacts with small business. First, the extensive branch networks of the big banks make their service easily accessible and provide the opportunity for building regular contact with business customers. Secondly, the main form of finance offered by the banks, the overdraft, remains by far the most flexible and normally the cheapest lending available for business borrowers.

### Reluctant

Over the past year interest rates have remained at relatively high levels, while the banks have found it increasingly difficult to persuade their business customers to increase their borrowings. Uncertainty over the economic future and the impact of inflation, more than the cost of money itself, has made industry reluctant to increase its borrowing commitments. The big banks now have ample funds available for lending, and during the past few months have been able to cut the cost of loans substantially.

With base lending rates down from 12 per cent. at the turn of the year to the current 9½ per cent., against the background of falling money rates in the U.S. and elsewhere, an overdraft for a small company would probably cost—at say, 2 or 3 per cent. over base—between 11½ and 12½ per cent. By historical standards, this is still fairly high, but in relation to the current inflation rate of more than 20 per cent. it means that short-term funds are effectively available to industry at negative cost. Moreover, there is no doubt that compared with most other forms of borrowing the overdraft has retained its position as the least costly.

As a form of borrowing it remains very flexible. The ability to negotiate a limit with the bank and draw on it as and when finance is needed—to meet, for example, seasonal movements in stocks and work in progress or simply to finance the higher cost of stocks at a time of inflation—and to pay interest only on the amount actually borrowed at any time, gives the overdraft an important advantage.

Nevertheless, it is recognised that the overdraft is not necessarily suitable for all types of finance, and the big banks are making efforts to ensure that their small company customers are made aware of other types of finance available both within the clearing bank groups and elsewhere and of the need for financial advice to assist in arriving at a proper assessment of the real financial needs of the company. The traditional relationship between the branch manager and his customers provides the opportunity to develop a more active advisory service, which there is plenty of evidence is widely required.

One of the continuing problems of the small company sector is the unavoidable lack of financial expertise, and the difficulty of gaining access to the wide variety of finance available. Bankers who deal regularly with this sector point out that often a small company has been built up by one man, who may be an engineer or salesman, for example, but who has to rely on professional advice from accountants and the banks for guidance on financial matters.

This has always represented an obstacle for small companies, compared with the resources available to the bigger groups. In the present economic context, however, questions of finance have acquired an importance which has been brought home sharply to companies. Last year's squeeze on company liquidity and the high rate of inflation have heavily underlined the importance to a company of regular financial reporting, of being able to keep a check on the real returns being earned on borrowed money and on the cash flow in and out of the company.

These circumstances have also underlined the importance of ensuring that the right kind of finance is used for particular

purposes and on the right scale. A company may decide, for example, that it needs another £30,000 overdraft for various purposes. Whereas some years ago the bank manager would have tended either to approve such an application or to turn it down, depending on the security and the prospective cash flow available, increasingly the banks are inclined to look more closely into the circumstances of the company in order to assess the financing position and to consider alternative arrangements.

This is in their own interests. Some of the traditional ideas of bank lending, where security was the main consideration in making a loan, have been radically changed as bankers have adopted more sophisticated techniques of credit assessment and relied more heavily on forecasts of profits and investment returns in deciding a company's ability to repay a loan. Moreover, the banks have for some years now been making a continuing effort to restructure some of their lending.

Traditionally, the banks have regarded the overdraft as ideally suited for financing, for example, seasonal requirements and the carrying of stocks and work in progress; these can be regarded as self-liquidating items appropriate to a form of borrowing which is technically repayable on demand. In fact, a large volume of overdraft lending has become permanent, representing for the business borrowers part of the capital of the company rather than a temporary borrowing. The banks have been trying to reduce this "hard-core" lending, which limits their own flexibility and may in some circumstances be dangerous for the borrower.

### Suffered

In past credit squeezes, when the banks have been required to hold down their lending, overdraft limits have had to be cut. There is some evidence that in this situation small companies, particularly reliant on this form of finance even for permanent capital, have suffered seriously from the sudden removal of support.

Efforts to ensure that the appropriate forms of finance are used for long-term investment, have involved the banks in providing advice to the customers on an increasing scale.

Investigation of an overdraft scale. A company may decide, for example, that it needs another £30,000 overdraft for various purposes. Whereas some years ago the bank manager would have tended either to approve such an application or to turn it down, depending on the security and the prospective cash flow available, increasingly the banks are inclined to look more closely into the circumstances of the company in order to assess the financing position and to consider alternative arrangements.

The incentive for the bank to develop in this direction has been increased by their own extension into a growing range of financial services in addition to the overdraft facility—by one way or another, through subsidiaries or within the bank's own organisation, the banks are able to offer a wider range of finance. One of their main aims is to make use of their own branch networks to promote these alternative forms of finance as useful supplements to the basic overdraft system.

Formalised

The development of financial advisory services has perhaps been most formalised in Barclays Bank with the establishment of its special Business Advisory Service. With specially trained managers around the country, this service is available to provide advice to customers on financial problems both where lending is involved and where it is not. The question of helping a company to improve its own systems of financial control is also a major part of the service.

Other big banks tend to operate through their branch managers, though these again can call on specialised advice from regional offices. It is argued by one big bank that this method is preferred because it involves the whole small company in the development of a financial adviser, coming in on a temporary basis to report on the company's problems, but before the continuing relationship with the branch manager who has the appropriate expertise on tap.

Over the long run, the development of the bank's advisory services on all financial problems—including, for example, insurance as well as direct borrowing needs—could make an important impact on improving the effectiveness of the small business sector which is already so heavily reliant on them for straightforward overdraft funds.

Michael Blandon

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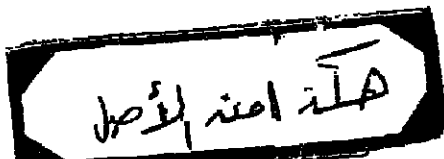
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## THE SMALLER COMPANY III

مكتبة الأصغر

## The reasons for going public

GOING PUBLIC may seem to be a very unattractive subject, but there has been a noticeable increase in the number of public offerings in the past few years. But the wave of recent rights issues, has produced hopes that new listings, too, may be set for a revival.

That is certainly the opinion of Mr. David Macdonald of Hill Samuel, currently chairman of the Issuing Houses Association. My guess would be that we will see quite a number of flotations before the end of the year," he says, "and we may see the first one before the end of the summer."

He was speaking shortly before the announcement that Akroyd and Southern, the London firm of stockjobbers, plans to have its shares quoted soon through an introduction. Until conditions become more settled, issuing houses will probably be reluctant to risk any firm with pre-tax profits less than £1m. or so. But quite a number of small companies might follow along behind, and they will already need to be well ahead with their planning. So just why do companies want to go public today, and how should they set about it?

There is, of course, the question of status—moving into the quoted sector can be something of a glamorous event, possibly rubbing off on to the actual trade of the company. But the fact that substantial groups like the Littlewoods pools and retailing empire and insurance brokers Willis Faber and Dumas still cling to private status emphasises that the argument is by no means one-way.

## Dealing

The obvious reason for a public flotation is that, by definition, it allows easier dealing in the company's shares. In the rare case of a simple introduction to the lists this is the straightforward explanation. More generally, the proprietors of a private concern wish to realise part of their interest in the company, whether for reasons of diversification or for payment of taxes. Sometimes it may be necessary to raise new capital for the company itself.

and public offers sometimes comprise a mixture of new and existing shares. Looking further ahead, access to the equity capital market will make it easier for firms to grow through takeovers and rights issues.

These are all substantial advantages, but going public also involves considerable responsibilities. There is the general point that the interests of a much wider range of shareholders has to be considered. More specifically the company has to comply with the Stock Exchange's rules on the admission of securities to listing—the so-called "Yellow Peril."

It is pointless to try to summarise its 180 pages of regulations here. But apart from the technical matters, it is worth emphasising the need for much higher standards of confidentiality. "Directors should not divulge price-sensitive information in such a way as to place in a privileged position any person or class and category of persons outside the company and its advisers."

Directors need to be very careful about how and when they deal in their shares. Important developments have to be disclosed. Results have to be produced every half-year on rigid timetables to prevent rumours. And quoted companies are required to comply with the complex provisions of the Take-over Code.

Of all these pros and cons the personal financial position of the major proprietor or proprietors in a business is often the most important. And in this connection there has been considerable discussion about the effect that the Labour Government's new capital taxes are likely to have on the stream of flotations.

On the face of it Capital Transfer Tax will tend to force more companies to the market by making it more difficult for families to pass on shares to the next generation. On the other hand the prospect of a Wealth Tax is a deterrent, for owners of a private company may fancy their shares as negotiable assets, rather than the tax-imposed one that might be applied by the stock market. The uncertainties may create

a temporary lull, but the flow should recover in due course.

CTT and Wealth Tax don't really make it less attractive to unlock capital," argues David Macdonald.

A public flotation is normally something that is planned a matter of years in advance. The objective is to arrive at the issue date with a good record, and references which will appeal to the market; emerging from a reputable issuing house stable is the best method of ensuring this. The company will also need to be of a reasonable size before it can be quoted; the Stock Exchange minimum capitalisation is £500,000, suggesting pre-tax profits of near £200,000, but as has already been pointed out they will need in practice to be a good deal larger than that unless conditions change sharply for the better.

Going public can be arranged without a merchant bank, but it is probably advisable to enlist the service of one unless there are strong links with specialist brokers. The issuing house will set a number of developments in motion. It will seek to rationalise the corporate structure of the private concern, which is often spread between several different private companies; it will bring in well-known accountants to join or replace the existing, possibly local, auditors; it will look for other small firms to strengthen or diversify the activities of its client.

## Scrutiny

Changing from a private group to a public company which will be subjected to searching outside scrutiny can be a far-reaching process. A proper management and product structure may have to be introduced, for the small firm is often an excessively one-man, one-product operation. The balance sheet has to be constructed in a way which will produce gearing levels and debt structures acceptable to investors.

Attention to accountancy practices is probably among the most important requirements. One of the reasons why the profit records of newly floated companies usually look so good is that whereas private companies habitually wish to show as

little profit as the taxman will tolerate, public concerns are much more shop-window-conscious. Expert advice is obviously needed here.

An issuing house will probably also order a full investigation by lawyers and property valuers. And it may recommend that payment of dividends—however small, and however far ahead of flotation—should begin, with an eye on the trustee status regulations which require five years of consecutive payments.

As the date of the planned flotation approaches the final decisions will be made about the details of the issue. The number of shares to be offered by the existing proprietors and the extent of any new capital issued by the company itself will have to be established. Normally at least 35 per cent. of the equity will have to be sold to the public. Then there is the question of whether the flotation will follow the normal pattern of an offer for sale, or will be a placing, which is sometimes more suitable for small companies which cannot expect any great public interest.

Small companies do not have to worry about taking a place in the Bank of England's new issue queue, which is only required when £3m. or more is being raised. But the issuing house will still be very careful about timing, since picking a good moment for the stock market may be crucial to the success of the issue, and will affect the price which is not fixed until right at the last moment.

This is where the brokers to the issue come in, with the aim of getting the shares off to a good start and ensuring a good subsequent market. Ideally, a modest premium will develop over the issue price when dealings begin; if the issue were to flop or the shares go to a discount this would sour the early public life of the company, and if on the other hand an excessive premium arose this would imply that the vendors had sold out too cheaply. Such delicate judgments are obviously much easier to make in a period when the new issue market is active than at a time such as now, when any flotation is very much of a step in the dark.

Barry Riley

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## County Bank

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## Indirect aid from Government

ONE OF THE major sources of finance for small companies is the Government itself. But unlike some others, the U.K. Government does not believe in giving financial and other assistance to small firms first because they are small firms. This is in line with the recommendation of the Bolton Committee that no special subsidised financial support should be given to this sector. However, the Government does run information centres specifically for small businesses, which do of course benefit from the general aid given to industry by the Government.

But there is evidence that small firms as a whole do not receive as much aid—as a proportion of new output—as do larger businesses, partly because the smaller organisations appear sometimes not to know what is available and therefore do not claim those benefits for which they may be eligible.

The main Government assistance is available under the terms of the 1974 Industry Act. This is primarily intended to support companies which want to establish themselves or expand in the various assisted areas which fall into the categories of Special Development, Development and Intermediate Areas. This aid takes a number of forms, including the provision of grants to companies moving in from outside a development area, or towards the cost of constructing a factory, while custom-built factories are provided by the Department of Industry for rent and sale.

It is, however, often forgotten that the assisted areas now cover half the country—taking in the north and west of the Midlands, including Scotland, Wales, almost all of England north of a line between the Wash and Cheshire, as well as part of the South-West in Devon and Cornwall. The level of assistance is also much greater than in the past and one obvious attraction is that companies which are already in an area and expand are treated on

the same basis as organisations which move in. The Government also provides help under the terms of the Act in other parts of the country for some types of project in certain strictly defined circumstances.

In addition, there is the whole range of investment incentives covered by the tax allowances for capital spending, which are available to all companies in all sectors throughout the country. The result is that companies can charge the full cost of capital spending on plant and machinery against profits for tax purposes in the first year. This means that at the current rate of corporation tax, companies only have to finance 48 per cent. of the cost of new equipment—or 58 per cent. for small companies paying the special lower rate of corporation tax. The allowance on industrial buildings is rather smaller—amounting to only 40 per cent. for the first year.

## Grants

In the assisted areas themselves, regional development grants are available on capital spending in manufacturing, mining and construction and various processing and research activities, and there is a range of grants for new buildings and works. These grants are paid in addition to the full tax allowance, and the result is that in the assisted areas, companies will have to finance only between 26 and 28 per cent. of the cost of machinery and about 55 to 57 per cent. of the cost of new industrial buildings by the time their first year's tax bills will have to be paid. The percentage is rather higher, however, for those organisations paying the small company rate of Corporation tax.

The Government also offers selective financial assistance in the various development areas. In order to benefit, projects have to stimulate employment and have good prospects of viability. Although most of these particular incentives are aimed

at manufacturing and construction, grants are available to companies in the service sectors creating ten or more jobs following a move from another area. Projects which create additional jobs may qualify for loans at concessionary rates and grants covering the costs of removal.

In addition to the grants offered by the Department of Industry, the Department of the Environment has made available aid through the Council for Small Industries in Rural Areas. This Government-financed organisation provides financial, technical and managerial support to companies in rural areas and small towns in England and Wales—advancing loans ranging from £100 to a maximum of £20,000 to organisations employing 20 people or less.

Apart from support tied to specific locations, finance is also offered for particular activities. The National Research Development Corporation offers money in an area where small companies have traditionally found it difficult to raise money. It can, for example, support the development of new products or services by small companies where these involve innovation, rather than commercial exploitation of these devices. NRDC has allowed people to develop technically-orientated businesses and is prepared to make joint investments with other venture capital organisations. Its normal way of recouping its investment is a levy on sales. In cases where the project is the major activity of a small or new business NRDC would normally seek an equity stake.

Besides purely financial assistance, the Government also tries to help the smaller business through its network of Small Firms Information Centres where advice is available on the whole range of business problems, from finance, taxation, metrication and industrial training to importing, exporting, planning and form-filling, from rents, technological advances, and industrial rela-

tions to the European Community. The basic function of these centres is to put small businesses in touch quickly with the authority, company, or the source of supply required.

There are no formal limits to the types of business which can use the centres, though they are primarily intended, of course, for smaller firms—a typical client being a business engaged in the retail trade with a turnover of up to £50,000 a year, or those in manufacturing industry employing up to 200. The Centres at present are at Birmingham, Bristol, Cardiff, Glasgow, Leeds, London, Luton, Manchester, Newcastle and Nottingham.

## Aim

Apart from the purely Government sources of help, smaller businesses can also go for assistance to Industrial and Commercial Finance Corporation, whose parent company Finance for Industry was nominated in last November's budget as the channel for funds, totalling £1,000m, eventually, to industry to help alleviate the shortage of medium- and long-term finance.

ICFC operates on a commercial basis in its primary aim of providing institutional finance on an equity and loan basis for small- and medium-size companies. But it keeps its rates as low as possible and is prepared to invest for a longer period than many other organisations. Together with its subsidiary, Technical Development Capital, ICFC will invest in smaller businesses or in businesses likely to grow somewhat more slowly than would interest other investors. They are accordingly prepared to invest smaller sums than are normally available—down to £5,000 or below rather than the usual minimum of £30,000 to £50,000. ICFC operates through a network of 19 branch offices with its head office in London.

Peter Riddell



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## THE SMALLER COMPANY IV

# Suiting sources to needs

HOW DOES the smaller company raise finance other than by direct cash loans, say through a bank? Basically it seems of little relevance whether the company is large or small. Assuming the fund-raising is not out of proportion, the question hinges on creditworthiness. However, it is a reasonable expectation that the smaller company will come under closer scrutiny than a well-known larger counterpart, but for the purpose of this article we will assume that the company can sell through any credit checks.

There are two ways of viewing the position. One is to sit back and examine the balance sheet and determine where cash could be raised out of existing assets: mortgage, factoring, and sale and leaseback come to mind. The other is to consider extra equipment needs when existing cash balances cannot cover the expenditure, and in such cases HP or leasing are possibilities.

The essential premise that the return on capital raised must outweigh the costs of raising the funds must be adhered to; elementary, but sometimes overlooked. Tangible fixed assets, the most permanent of which is usually property, could be mortgaged, or it may be possible to sell the asset to an investment company or similar institutions, and lease it back for a long period at predetermined rent. Of course up-to-date valuations are a must in order to calculate the real returns that are possible.

Of the two, sale and leaseback is perhaps less well known to the small businessman. The plan is to sell the property to an institution, such as an insurance company, for a cash sum, with one of the conditions of the sale that the selling company has a long lease on the property by way of rental. The rent will be an additional cost

for future years, which is fair enough as long as the capital raised more than covers the expense of the exercise. The alternatives, such as loans or share issues would also create extra burdens so it is a matter of deciding which will be cheapest.

Factoring may well prove useful to a company with high debtor levels, which it is having to fund with its own bank overdraft. Factoring, and the not dissimilar confidential invoice discounting, are basically forms of short-term finance, putting aside the service aspect for the moment.

## Bad debts

What the factor does is to take over the book debts of the company and the responsibility for collecting payments from his services, and as a purely fund raising exercise it can prove very expensive. For

example, a company with an annual turnover of £100,000 may have outstanding debt of £20,000 at any one time in the year. Against this outstanding debt the factor is charging to raise £16,000 from the factor. The cost, however, is high and not feasible on low still rests with the lessor, but the company has the option to re-lease the goods at a nominal rate. On re-leasing payments would normally fall annually rather than monthly, and such payments are very rarely more than 5 per cent of the cost price and more usually around 2½ per cent.

A factor's service can be most useful nevertheless and some companies take the service without worrying about the cash cost. It is raising possibilities, but it must be stressed that factoring is no real prop to an ailing company. Furthermore, there is the point about customers' reactions to being chased up for payments by a factor rather than the company which supplied the goods. It is rather a hoary argument but maybe worth bearing in mind if it could result in customers ordering from competitors, where credit controls are more relaxed, or the company's own creditors pressuring for payments fearing that the group is in financial difficulty.

If these points bother the reader there is always the possibility of confidential invoice discounting. This is a service similar to factoring, but cash is advanced to the company against the security of outstanding debts, but in this case the company runs its own sales ledger and the loans are repaid as the firm collects its debts. There is no credit insurance as with factoring, so bad debts can still crop up and the service is less convenient than factoring. However, there is a corresponding reduction in costs, and outsiders never need to find out of the arrangements that may kindle rumours regarding the firm's financial status.

The next question is how to finance new equipment when existing liquidity is limited and none of the cash raising methods discussed above fit the bill. And smaller companies are at a disadvantage at the best of facilities would appear to times in terms of competitive prices and the taking of credit opportunities. For suitable factors, and the value of the growth situations will become clearer. Similarly, the leasing can be used for some smaller companies are being very careful to pick only the right companies when arranging these much higher levels in value facilities and that, almost by definition, produces the smaller company. For the merchant banks, corporate finance management would not been the happiest of areas, other and in this field of expert lap the choice would depend on cash flow.

Keith Lewis on cash flow.

## Differences

There are other fundamental differences between HP and leasing, with regard to down payments and the tax position. Government control on the amount of deposit required before an HP purchase agreement can be entered into and on the length of time the agreement can run, and the many would be users of the facility. Leasing, however, is free of these conditions, and while the lessor will probably require a number of payments in advance, purely financial logic is at work and the advance payments will not be so prohibitive.

The tax position between the two is also different. With HP the hirer is deemed to own the goods for tax purposes, and thus is entitled to allowances and investment grants, while when leasing it is the lessor who is entitled to claim allowances. In theory, however, the lessor will adjust the repayments for any allowances it received. When it comes to repayments, allowances are made on the interest aspect of HP, but all leasing payments are allowable to be set against profits.

One of the claimed advantages of leasing is that it facilitates cash flow projections, as the monthly rental costs are known. Moreover, HP as well as leasing is virtually tailor-made for each individual requirement, so there is a great deal of flexibility in the system.

As with most buying it pays to shop around, and it may be worth contacting the supplier of the goods to see if he has any credit lines available. If not, finance houses can be approached with hire purchase in mind, while any uncertainty as to who to approach for leasing can easily be settled by contacting the Equipment Leasing Association in London, who will put you in touch with a suitable lessor.

Terry Garrett

# The merchant banks

IT IS NEVER easy to talk about merchant banks in general terms or be precise about the exact niche of individual banks in the market. Unlike clearing banks they are strikingly individual in "mix" of business and in approach. The one thing certain, however, is that none of them is in the free advice business and, with the exception of a few with large orthodox domestic banking sides they tend to take over where the clearing banks might legitimately be said to leave off. As far as the smaller company is concerned, if straight cash is the requirement then a clearing bank is still the best and cheapest place to go to find it.

The clearers have made special efforts to help the smaller company. Barclays, for example, has its Business Advisory Service which now means that special advisers may be brought in to certain circumstances where the clearing bank manager can no longer diagnose or remedy. However, while this is free it is only as right as far as it goes since the bank may not be able to provide the services it recommends—equity capital would be a prime example. And this is where the merchant banks and the ICFC come into their own. For that very reason National Westminster Bank has formed its own merchant arm, County Bank, which is basically fed customers by its parent though it also advertises for business fairly vigorously on its own behalf.

## Go-ahead

County Bank has been created to earn some of the juicy returns that can be had in venture capital when the market is right. It is precisely like the other more established merchant banks in its attitude in that it is not seeking to back the non-growth company. It is looking to provide equity capital at an early stage for the bright, go-ahead company clearly destined for greater things. Anyone with a pre-tax profit record of £20,000 per annum or slightly rising over a period of years—in other words, sound but hardly dynamic—is not likely to receive attention.

County is looking for the company with a fairly rapid build up, making profits perhaps of the same £25,000 mark but which can be quickly and easily geared up to a far higher profit level—a company that can be transformed into a candidate for going public at some stage. And it is looking to participate not too heavily, perhaps 10 per cent of the equity since more than that can denude the entrepreneur running the company of incentive. It is looking to provide finance for a growth situation, as opposed to the clearing bank speciality of term finance where profits growth does not come into the pattern, state is made even happier only the soundness of the following the 1973 merger of

proposition. Most merchant banks would not argue against County's basic objectives, though some would claim to go a little further in being able to provide the whole service. Hill Samuel, for example, has a large commercial and domestic banking division which is simply in the money lending business. It has a venture capital arm called Hill Samuel Development Finance which goes in for the equity stake plus cash advance operation but also uses the straight money lending facilities of the bank where the circumstances demand it. It can also call on the other divisions specialising in such forms of finance as factoring and leasing. Its policy is to always "provide the cheapest money possible," since to do otherwise "just does not pay anyone."

Hill Samuel Development Finance currently has around 10 clients in which it has invested something of the order of £2m. in the form of equity participation. This figure, however, is not representative of the bank as a whole and the total commitment is likely to be far higher than that.

Undoubtedly the merchant banks are not nearly so active in the venture capital fields as they were. The real boom came in 1968 and 1970 but subsequent market conditions have meant that there has been a certain amount of indigestion. Companies have not reached maturity for flotation as quickly as planned and the banks have had their money tied up; in some cases the banks have been short of cash themselves. Thus there has been a certain amount of winding down in this area, though the larger banks in this field are now just beginning to advertise again. Charterhouse, which has around 50 "investments" in the U.K. at the moment, would come into this category.

But the really dominant force in the market remains the ICFC, which is backed by the Bank of England and the clearing banks, and currently has 2,850 holdings. The ICFC contains all the ingredients of a merchant bank—that is, it has a leasing and plant purchase subsidiary, it has a ship mortgage finance company, a property company and it manages Estates Duties Investment Trust.

Its aim in life is to provide finance for "small and medium sized business in amounts ranging from £5,000 to £500,000 or more." It states that "The financial scheme is tailored to the requirements of the situation and may include secured or unsecured loans, preference, shares, ordinary, or ordinary leasing and plant purchase." The greatest advantage that the ICFC has over the other merchant banks is that, historically, it has never experienced a shortage of money. And that happy state is made even happier only the soundness of the following the 1973 merger of

the ICFC and FCI under a new parent company, Finance for Industry.

There is, of course, a fundamental difference in approach between the ICFC and the ordinary merchant bank, in that profit maximisation is not the criterion. While a merchant bank would hope to invest in a business, perhaps instal a man on the Board, and push the company as far and as quickly as possible until sale—hopefully all within around five years—the ICFC is a long-term holder. It also keeps well away from interfering in management, having identified the need and provided the cash, it will then keep out of the way unless asked to come in and provide further advice. The other merchant banks naturally find the opposition tough, but it would be wrong to suggest that the ICFC is in anyway subsidised or that the return on capital requirement is anything less than commercial; just as the merchants are free to do, the ICFC has to raise money on the stock market.

## Awkward

Clearly, the provision of finance for the smaller company, from the merchant banks' point of view, is becoming more awkward. It is certainly true to say that the point at which a private company can comfort-

AT SOME STAGE in their working lives, most employed people feel frustrated about the real or imagined incompetence of their bosses and wish they had the chance to do something of their own. For the majority this remains a passing thought on the train going home from another dispiriting day at the office. But there are those who do make the break and start up their own businesses from scratch—and even a few who make a success of it.

As someone who has had a couple of stabs at self-employment (one successfully, the other less so), I am not going to go into the particular sources of finance or into details about the mechanics, but will rather make some general observations about how to go about starting up from scratch—some based on bitter experience.

The first point for anyone aiming to start from scratch is that he should consider whether he is going to be happy in his own business. To some extent most people have a desire for security but the degree varies. People who want their future mapped out and, to coast home to a pensioned retirement are unlikely to be happy on their own, however good their ideas are and however hard they work. Having said that, however, the best time to start up is before taking on the responsibilities of marriage and children—you might not mind insecurity yourself but the wife might have other ideas. The other point about character self-assessment is to decide whether you are happy working in a small organisation. If you are used to pressing buttons for instant minions to come running, doing a lot of personal donkeywork can come as a severe jolt.

You also need to assess the character of your partners (if any) in the venture. The easiest way of ensuring disaster is by pany against bad debts or slow payments. Moreover, he will usually advance cash against the outstanding debt to the tune of around 80 per cent, which is often the main reason that the debt the company may be able to raise £16,000 from the factor. The cost, however, is high and not feasible on low still rests with the lessor, but the company has the option to re-lease the goods at a nominal rate. On re-leasing payments would normally fall annually rather than monthly, and such payments are very rarely more than 5 per cent of the cost price and more usually around 2½ per cent.

It is also worth remembering that the best ideas for start-up situations tend to come from the

falling out with associates working closely with other people in a small-business environment is very different from being fellow-employees in a large company. Having got over the temperament hurdle, it is also necessary to examine whether there is a good balance of talents. Most small organisations need a salesman, an administrator and a backroom boy.

These qualities are seldom found rolled into one person, but they ought to be present in the company. For example, two academics in the driving seat are unlikely to make much headway, unless one is more of a businessman than an academic and the other lets him have his way.

Having decided on the business partner, or partners, there is next the question of what type of business and the underlying idea. Those generally go hand-in-hand: the idea may be technological or it may be some type of service. The latter tends to be easier where starting up from scratch is concerned, for providing a service generally requires less capital. The ideal is a business which generates a high cash flow from the beginning, but this is easier said than done.

There is also the point that while service companies might provide everyone involved with comfortable incomes at the time, they are sometimes not worth a great deal when the time comes to sell—the reason being that they are too dependent on the talents of the existing directors. This needs to be thought about, for the main reason for going it alone is to create an asset as well as making a good income. Otherwise it may be just as well to stay in employment.

An existing business may not seem to be worth much, but existing goodwill is extremely valuable when it comes to turning supplies and any kind of turnover is at least a start. Established companies have an inherent dislike of dealing with new companies or allowing them any credit. But, if one does buy even the "shell" of an existing business, here again one needs to pay for the best

# Starting from scratch

previous experience of the legal and accounting advice and entrepreneurs—not from thin air. It is dangerous to depart from existing areas of expertise. The essential point about finance is that it is far more difficult to borrow money for a start-up situation than for an established business. Merchant banks, particularly tend to be uninterested in what they tell may take far too long to catch on. Creating a demand is much easier for a large company to accomplish. Timing is also a crucial factor, for a mediocre idea stands far more chance in boom conditions than a good idea in the middle of a recession.

Before achieving lift-off it is worth discussing it with as many people as possible—especially those who are already in the same business. The latter are usually quite helpful. The bank manager or other sources of finance are also usually strong on advice. Bank managers especially develop a nose for projects which are likely to go wrong.

Before tackling the thorny subject of finance, it is also imperative for people starting up a business to get everything arranged on a legal basis—particularly if a number of directors are involved. Before any positive moves are made, the would-be entrepreneur should spare no expense on having all the contracts and agreements thoroughly examined. He should also consider whether it is worthwhile buying an existing business than starting up with a new office, new equipment and (hopefully) new clients.

An existing business may not seem to be worth much, but existing goodwill is extremely valuable when it comes to turning supplies and any kind of turnover is at least a start. Established companies have an inherent dislike of dealing with new companies or allowing them any credit. But, if one does buy even the "shell" of an existing business, here again one needs to pay for the best

## Port of call

You can usually forget about limited liability where borrowing money is concerned. The first port of call should be the bank manager. Know all clients' financial track record and banks' terms tend to be far more onerous than other sources. Here, again, legal and financial advice is important to avoid ending up in a head-on collision with the law.

On the subject of money, another important point is that the directors should pay themselves salaries. They can live off the start. It is a basic principle to run any kind of business on a realistic cost basis. And if the business is a success, the problem might well be how to make best use of the cash flow rather than where to borrow more money. This is a crucial stage in development, for whereas one might be successful with one idea, the second good idea is usually more difficult to come by. But when this stage is reached the business is inevitably no longer a start-up situation.

Christopher Hill

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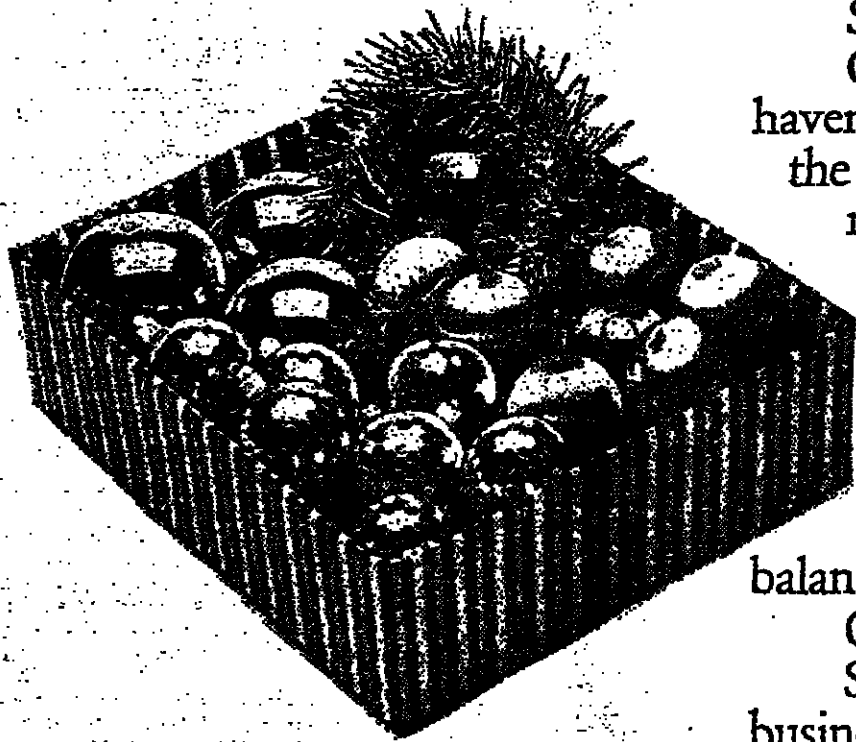
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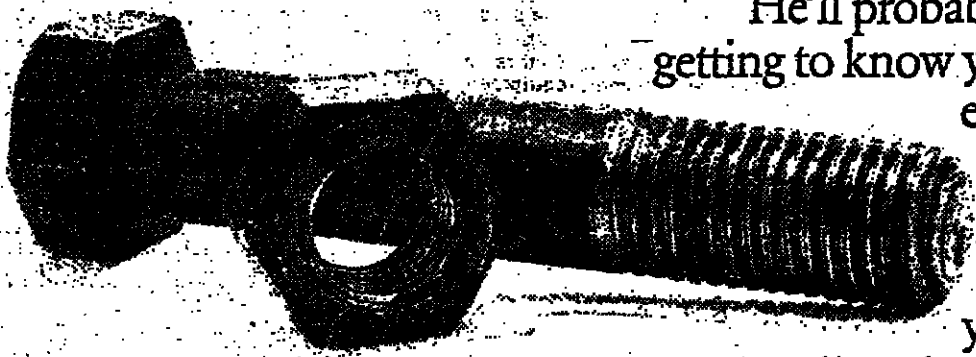
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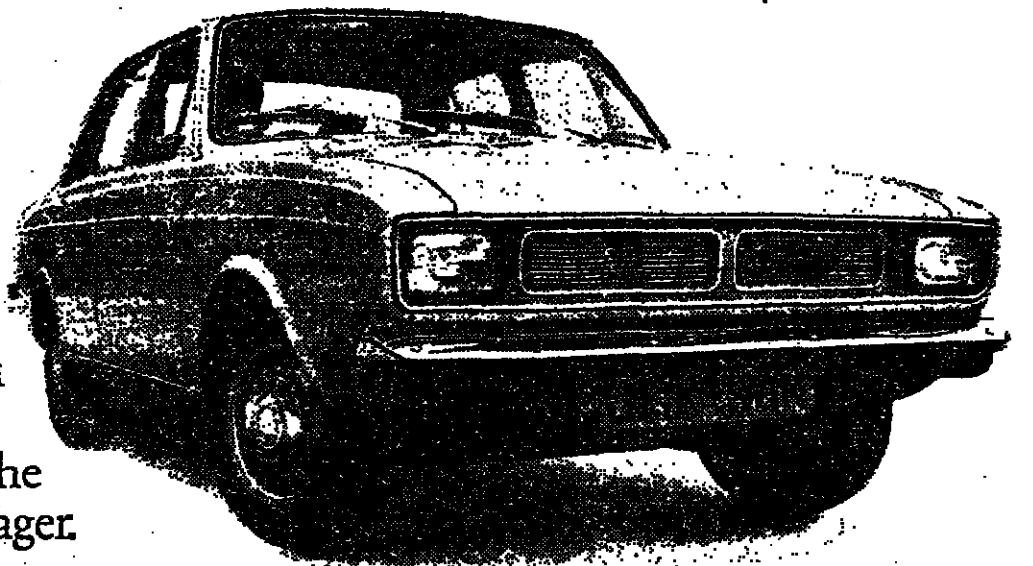
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# Taking on the risks

THERE ARE few bankers left who like the description "venture capital." It smacks too much of high risk, high technology and occasional very high rewards. The European experience has had the high risks, but little high technology and less Digital Equipment. But those high rewards. In Britain, venture capital has proved an altogether more mundane, as well as scarcer commodity than in the U.S. where the phrase was born. And even there, the bright stars from the period of massive government spending in technology and the mini-computer revolution are pretty dim to-day.

In retrospect, it is easy to say those who are, at the start of that technological bent of each investment, looking to set

out of it within five to eight years and those who, while not against selling to bigger companies or a flotation are quite happy to hold an investment more or less indefinitely and live off a mixture of the banking dividend return from the equity stake. In the first category come most of the merchant bank and clearing bank offshoots, while in the Industrial and Commercial Finance Corporation, despite its many dotations and sell-ons, is quite happy to adopt the second role with the right client, as is a specialist merchant bank like Gresham Trust.

From the customer's point of view, it is possible that the last

year has seen a swing from the need for the first type of financing to the second. There has always been a nervousness about allowing a bank to take a stake and therefore have a say in management, the suspicion being that the bank could sometimes force a sale at a bad time for the company's owners. Three additional factors have now made these investors not so obviously looking for an "out" more attractive. The first two concern the state of the stock market, a quote on which was probably the ultimate ambition of most customer companies until recently, even if few of them achieved it. The sheer volatility of the market now

makes most people think twice about converting their paper to money in the old-fashioned way. A share price depressed for no very good reason can even damage old trading relationships because customers feel there must be something going wrong.

There is also the question of the publicity involved in going public, which may be unwelcome both from the personal standpoint of keeping quiet about wealth in a socialist era or from the company angle in keeping profit and margin information further from interventionist governments.

The third point is a tax one. Flotation or the sale of a company is a once-for-all cash in with a heavy tax levy and the possibility of having to pay annual instalments on what is left through wealth tax. The sort of relationship where the specialist banker is prepared to start with a low proportion of equity and put an extra 1 per cent each year to fund the owners' wealth tax is an intriguing possibility.

Whatever the forms of financing in the various mixtures of equity, convertible loans and short-term overdrafts, there would seem a strong case for saying that a better quality of company is now prepared to look to a bank taking equity in its unquoted stock. Most companies do not look for this type of backing until they have exhausted all the normal sources of supply but in periods of high inflation, small companies find the same problems which have driven the giants to the market for Rights issues. The specialist prepared to invest risk capital and so provide the company's clearing bank with a broader equity base to lend against is one equivalent to a Rights issue open to the unquoted company in solving this problem.

## Prepared

The other problem, however, is to find a price at which any self-respecting entrepreneur is prepared to sell his company's equity, even if the specialist bank is subscribing to new capital rather than buying out part of the owner's holding. There are few enough market guidelines to corporate worth at present, but it is clear that to use a p/e guideline, the 15 to 20 areas seen with many new issues in the past is unlikely now.

For the bank which used to try to buy into growing companies on a multiple around eight to get out at a p/e of 12 to 15 or more, the problem now is that with a likely maximum

Nicholas Owen

Quentin Girdham

# Presenting your case

UNLIKE THE larger public companies the smaller private ones have relatively few sources of finance open to them. By and large it is dependent on its bankers and the likes of the specialist organisations such as the Industrial and Commercial Finance Corporation.

These sources, however, are basically in the dark as to the financial merits of a smaller company when confronted by a first loan application. The disclosure regulations are obviously far less rigid for small companies than for public concerns. As such, it is imperative for the smaller company to present its case properly when seeking a loan. Not only will this show the lender that the company is well run; it will considerably reduce the time needed to assess the actual financial needs and trading prospects of the company.

It is surprising the number of companies that have loan applications turned down because they have not presented their case properly. Some of these companies may well have had sufficient trading prospects, or a money-spinning idea, or the right grounds for expansion but failed by not getting the point across during the assessment of the loan application. The banks and the specialist organisations are geared to analyse a number of applications at branch level and fairly quick decisions sometimes have to be taken as to whether it is necessary to continue the assessment procedure.

Personalities are bound to be important, particularly in the marginal case. A sales-orientated outfit could, for example, show sufficient confidence in a project just to tip the scales. Anyway if the company is in any doubt as to whether it has a good case or how to present that case it would do it no harm to seek financial advice from its accountants, solicitors, or the like, before making the application. It is generally felt by the lenders that those companies that have taken some prior financial advice invariably

present their case in an acceptable manner.

The total disclosure required tends to differ slightly from one financial source to another but they all try to emphasise the necessity for the right presentation. Some of the banks have even published booklets explaining the format when seeking a loan, while the ICF has written a paper in its review of 1974 listing its requirements and procedures.

A bank manager will have some idea as to the day-to-day running of the company from the current account. In most healthy businesses the account should show some seasonal fluctuation. If there is little fluctuation it could well be that the company has never borrowed. In that case the bank manager would want to know the circumstances. It could be that the companies work cycle is long and contracts take time to be worked through to profits or that funds have been used for new plant or buildings that have not yet given their true return on capital employed. The company would be required to give all this type of background information.

Great stress is also put on the management's capabilities and age. The big worry—and this is not confined to the private sector—is that the company does not expand beyond the control of the management. It is not surprising that experience and qualifications count for much.

The ICF set-up is such that the people there would prefer

for what period the repayments should be made.

As to just how much the bank would be prepared to advance, assuming the reasons for the loan are reasonable, would depend on the level of equity held by the management. Generally speaking, a bank would not lend more than the stake the management already has in the company.

On the trading front the bank manager would want to know the track record: just what profits have been made over the past five years and what the level of retentions have been. All this gives some idea as to the management's capabilities since the bank is not in the risk capital field.

The ICF paper spells out a number of requirements basic to the same lines as those of a clearing bank. Among the most important of the seven points listed, from ICF's point of view, is the need for audited accounts for at least five years or for the life of the company if less together with projections about future trading.

Further, it is imperative that the company gets its financial needs right. There is no logic in financing a long-term project on a short-to-medium basis as this will create a liquidity crisis much the same as a number of the larger concerns are encountering at the moment. So the right sort of gearing is important.

The bank, therefore, will need to know just what the finance is needed for and just what sort of return can be expected from the capital employed. The company may be asked to produce cash budgets, normally on a yearly basis. This should clearly show the estimates for income and expenditure, taking in any delayed payments such as tax and the bank can reasonably determine what funds are needed and

to have the first meeting at the company's premises, which should also be attended by both the management and the financial advisers. The extent of the investigations would depend on the complexity of the scheme, the sums involved and the degree of risk as well as the amount of ground work the bank has put in before applying for the loan. The branch manager would need to make a quick judgment, usually in about two to four weeks, as to whether the Corporation should enter the long-term arrangements.

All these procedures apply mainly to first-time applications. Thereafter the Corporation would keep in closer touch with the company, usually by means of presentations for any subsequent loans. Further, however, would not normally be provided within a year of the previous loan.

It would seem that over the first impressions count for a lot. In both the two main areas of finance for the smaller companies, the clearing banks and the ICF, time is of the utmost importance. The more a company can reduce this burden, and at the same time get across the image that its management is on the ball the more likely will be the lenders to pursue the loan application. Two main points cannot therefore be attributed to the pre-application groundwork.

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# Medium and longer term money

DESPITE the development over many years of a range of financial facilities available for the smaller companies, the simple clearing bank overdraft still remains the most widely used. But without wishing to decry the merits of the overdraft, there are many instances when it is not the most suitable type of financing and when the smaller company should be looking either to the clearing bank or to other organisations to provide an alternative.

Getting the small firm to look elsewhere than its clearing bank may not be so easy, however. As the Bolton Committee looking at the situation and reporting in 1971 put it, when the small company has been refused cash by a clearing bank, it is probable that it will not attempt to seek an alternative source.

## Overdrafts

The clearing banks, recognising that overdrafts are the answer only to short-term finance and also recognising the increasing competition from other lenders in the medium-term finance field, have developed not only their lending of more medium-term lending, but also the range of advice they can give on what the small firm customer may best need. Special departments have been set up by clearing banks, such as Barclays Bank's Business Advisory Service and the Midland Bank's Finance Management Service and all the clearing banks will reckon today to be able to offer a range of finance facilities throughout their branch networks.

While the clearing banks may be the biggest single force in short-term finance, with relatively little competition, there are many providers of medium-term money. The clearing banks will lend for around five years and, in some instances up to ten, although the latter moves into the realms of long-term finance. But security in this instance will be much greater. A charge on plant or buildings may well be required and some projections by the company of its future business may also be desirable. Such a security requirement results because the bank is committing money for a period, whereas with overdrafts the cash is repayable on demand.

A smaller firm may wonder why it should bother with medium or long-term money if its bank is ready to extend overdraft facilities. There are many situations where overdrafts are not totally suitable, however—excessive use of the overdraft system could leave the small firm unable to finance its business if trade turned sharply upwards or if, as has been seen over the past couple of years or so, inflation increases rapidly.

A small manufacturer, for instance, could well do better to finance his plant with a medium-term loan from his bank, or from a finance house such as United Dominions Trust or Mercantile Trust. The money may be slightly more expensive, but if trade turns up he will have to finance his increased raw material requirements and finished products and debtors and that may not be so easy to do if he has a lot of his overdraft facility tied up in the new plant providing him with new-found prosperity. Thus, a separate loan facility ensures for the small firm the money for new plant where an overdraft cannot.

Then, in deciding on medium-term money with, say, a finance

house, the firm has alternatives such as hire purchase or leasing. If the firm is earning a reasonable level of profits at the point of buying new machinery then hire purchase would probably be the answer because tax offsets can be applied. But if the plant is being installed in anticipation of building up to a good level of profits leasing may be more advantageous since this allows a small manufacturer to pass on tax offsets for the leasing fee out of cash flow generated by the machinery. It must be taken into account, of course, that leased machinery will not become the property of the lessee, but that may be an advantage in industries where advances in machinery and technology are rapid and replacement frequent.

## Winter

A number of refinements are offered by finance houses with medium-term money in order to meet the circumstances of any particular firm. Farmers or plant hire operators, for example, have periods in the year when money will not be coming in so fast—that is, the farmer when his crops are growing and the plant operator in the winter when the ground conditions make operations impossible—and arrangements can be made for repayments of the loan to coincide with those periods when the firm is revenue earning.

In addition to the clearing banks and finance houses, there are more specialist money sources such as the Charterhouse Group. In these instances, however, the availability of funds is less, in that those companies are more selective about providing facilities and will want equity participation and a seat on the Board, in addition to a direct role in management.

The clearing banks also have

specialist lending facilities such as Midland Montagu Finance, which is owned by Midland Bank and merchant bank Samuel Montagu (which is itself part of the Midland). This provides what is described as development finance and that, simply, means risk money. If, for example, plant costing £10,000 is required and the clearing bank or a finance house is prepared to advance £80,000, then a £20,000 deposit is required. The deposit is the type of money Midland Montagu will provide, but in return it will want some form of security and a seat on the Board and a say in management.

Merchant banks have for long played an important role in providing medium-term money for the smaller business. In essence, the merchant bank has been predominantly a procurer of money rather than the principal provider, although some of the big merchant banks, such as Hill Samuel, have in more recent years developed lending on their own account through London and regional offices.

Another specialist provider of finance for smaller companies is of course Industrial and Commercial Finance Corporation. It is the pioneer of long-term finance for small concerns. This provides what is even now only readily available to the bigger companies with Stock Market quotations.

ICFC has three basic areas of lending—secured mortgage loans; equity financing; and the least type of lending such as leasing. It provides money for between seven and 20 years in amounts ranging from £5,000 to £1m (although the occasional loan above £1m has been made). But while ICFC frequently takes a minority equity stake in customers, it does not make a habit of putting somebody on the customer's Board—which is perhaps hardly surprising since it has just under 3,000 customers. The bulk of ICFC's lending is for between ten and 15 years and customers often want only a one-off loan for something like a factory. Money lent is fixed-interest.

Nicholas Leslie

# Advice available

IT HAS become clear over the years that the traditional help and guidance afforded the smaller company by the local bank manager or accountant only to satisfy the requirement of the Inland Revenue, but the interest which the small man has in the actual figures is often very limited. It is Barclays' belief that very few small businessmen can actually understand their accounts, and it was for this very reason that the service published its booklet called "Understanding your Annual Accounts." In very plain, easy-to-understand terms this booklet attempts to explain the construction of annual accounts and the significance of the figures contained in them.

The service is staffed by specially trained full-time advisers, many of them former branch managers, who will visit companies and stay with them for as long as it takes to examine fully the firm's financial situation. The bank stresses that none of the clients of the service are under any obligation to borrow money through Barclays, nor are those who are Business Advisory Service. Any businessman requiring this service can make his local Barclays branch manager his first point of contact. Although Barclays backs this system, though supply this service free to their existing clients, they do charge a fee to people who are using other banking facilities.

One of the first principles which the service passes on to

its clients is the full utilisation of internal accounts. All businesses keep financial accounts if only to satisfy the requirement of the Inland Revenue, but the interest which the small man has in the actual figures is often very limited. It is Barclays' belief that very few small businessmen can actually understand their accounts, and it was for this very reason that the service published its booklet called "Understanding your Annual Accounts." In very plain, easy-to-understand terms this booklet attempts to explain the construction of annual accounts and the significance of the figures contained in them.

By far the largest organisation involved in this work is ICFC. Because of its sheer size ICFC is able to offer advice or guidance on every aspect of business management, and through its wholly owned subsidiary, ICFC-NUMAS, it has been able to extend this service to the small businessman. This subsidiary which was formed three years ago by the merging of NUMAS (originally the Advisory Service of the National Union of Manufacturers) and ICFC's consultancy division, was specifically created to help and advise the smaller company.

A prospective client can approach ICFC-NUMAS through any ICFC branch office (it currently has 19 situated in the major towns in England, Scotland and Wales), where upon arrangements will be made for a detailed survey of the business to be carried out. Following this survey which is usually free of charge, an estimate will be made of the duration and costs of the work, together with the benefits which

Continued on next page

# Insurance for export trade

THERE ARE a number of options open to the smaller company seeking finance for overseas trade. Most of them centre on the official Export Credit Guarantee Department, which works in conjunction with the London clearing banks. But there are other financial institutions to which the smaller company can turn. The British Export Houses Association will help; there are the specialised export credit departments of the merchant banks; there are also credit insurance and indemnity companies.

ECGD assists exporters of both goods and services in two basic ways. First it insures them against the risk of not being paid—whether through default of the buyer or through other causes—restrictions on the transfer of currency, for example, or the cancellation of a valid import licence. Secondly, ECGD furnishes unconditional guarantees of 100 per cent. repayment to banks, on which security exporters are provided with finance. ECGD also insures the businessman's new investment overseas, and the department's cover here takes in war and political risks.

## Demand

Credit insurance was introduced by the Government in 1950, since then demand has grown rapidly. In 1949-50 exports from the U.K. totalled £1,000m, of which 11 per cent. was insured by the ECGD. By 1973-74 the department's share of the total U.K. export credit market had risen to 38 per cent. of exports amounting to £13.2bn. Basically, there are three reasons for this steady growth. By progressively widening the terms of its insurance in terms of both risks covered and the percentage of loss paid, the department has made credit insurance an attractive proposition. At the same time premiums have been kept to the minimum needed to keep the department solvent. The department operates on a normal insurance principles and involves no expense to the taxpayer.

The second major factor behind the growth of ECGD lies with the changing condition of the world as an open market. Trading patterns have changed dramatically since the thirties, with a sellers' market for goods turning into a buyers' market; six

house, the firm has alternatives such as hire purchase or leasing. If the firm is earning a reasonable level of profits at the point of buying new machinery then hire purchase would probably be the answer because tax offsets can be applied. But if the plant is being installed in anticipation of building up to a good level of profits leasing may be more advantageous since this allows a small manufacturer to pass on tax offsets for the leasing fee out of cash flow generated by the machinery. It must be taken into account, of course, that leased machinery will not become the property of the lessee, but that may be an advantage in industries where advances in machinery and technology are rapid and replacement frequent.

Finally, the value of ECGD cover has led exporters to secure bank finance at attractive rates—though in recent years the private sector credit groups have been nibbling away at ECGD's dominant position. This fact probably accounts for the way the proportion of U.K. exports insured by the ECGD has declined from over 36 per cent. to exactly one-third in the two years to 1973-74.

Many of the institutions supplying finance for the home market are just as directly involved in the finance of export trades, and the recipients of such finance are often the smaller firms. The commercial banks, for example, have long been concerned with export finance; they arrange for advances against overseas debts as well as documentary and bill discounting. Equally, the discount houses finance the exports of small companies through bill discounting, though they tend not to differentiate between exports and domestic trade when considering applications for discount facilities.

Generally speaking, the merchant banks do not provide export credits to lesser sized companies. However, interest in this field has been growing in recent years and some banks have set up specialised departments. At the same time the merchant banks do provide overseas buyers with acceptance credits and smaller businesses may well be able to draw upon these. Finance houses mostly concern themselves with export credit of a medium- or long-term nature and of a complex character—in short the sort of business not easily handled by normal banking procedures. For obvious reasons not much of this finance goes to the smaller company sector.

The overseas banks tend to discount bills mostly without reference to size of business, though it is impossible to determine just how much of this finance finds its way into the hands of the smaller company. As for the British Export Houses Association its members can be broadly classified into two groupings—confirming

merchants, manufacturers' export agents, factors and finance houses.

Confirming houses accept full responsibility as principals for payment of the U.K. exporter and they may also undertake shipment and arrange insurance. Buying indent houses tend to act as agents or subsidiaries of overseas customers while merchants, who buy and sell on their own account, trade essentially in other people's goods. Manufacturers' export agents sell as agents on behalf of the exporter who gives sole right to the agent for the sale of his products in particular markets. Finance house credit has already been touched upon while factoring is the subject of a separate article in this survey.

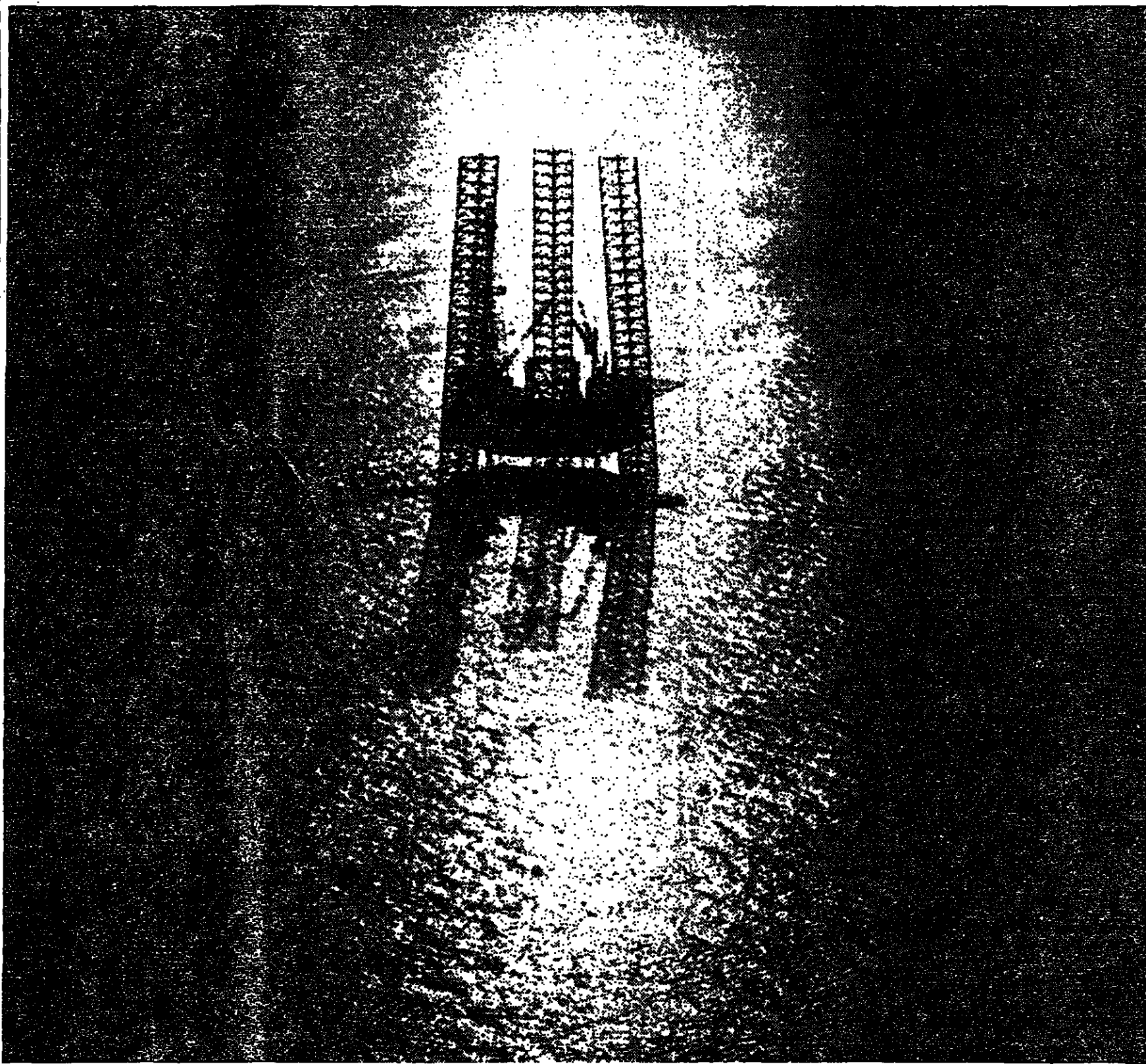
## Credit

The role of the London clearing banks in supplying smaller companies with credit for overseas trade is most easily defined in the areas where they work in harness with the ECGD. The clearing banks have agreed with the Bank of England that they will finance 100 per cent. of the principal value of comprehensive policy transactions guaranteed by the ECGD.

The main type of export business covered by ECGD is comprehensive insurance which accounts for over 80 per cent. of the total cover provided by the department. With 90 per cent. to 95 per cent. cover on a wide range of risks, the cost to the exporter of short-term cover for a credit risk is on average 26p for every £100 insured. Last month ECGD began to offer a new form of comprehensive guarantee which has been designed to provide insurance for a volume of sales on credit terms up to six months. The policyholder normally undertakes to insure his whole export turnover for a period of not less than one year.

The principle of comprehensive insurance cannot always be applied. Contracts for the supply of, say, capital goods or construction projects are an example. Such contracts are therefore underwritten individually, specific insurance for a particular contract being arranged at the same time as the contract itself is negotiated. This cover is broadly the same as that provided by a comprehensive policy, but certain contracts are more complex and policies need to be tailor-made.

Jeffrey Brown

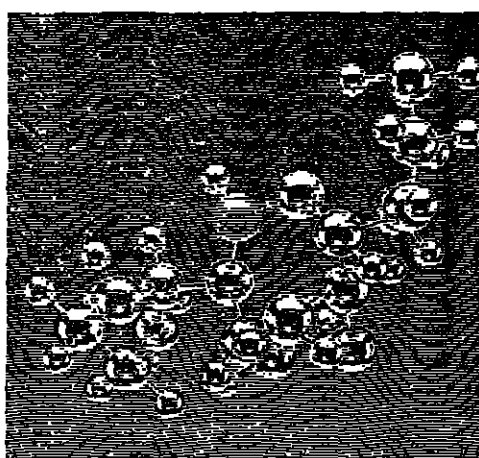


# These days, it takes more than money to make money

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## THE SMALLER COMPANY VIII

# How facilities operate in continental Europe

THE BULK of European facilities for helping small companies look unfamiliar to English eyes.

In the U.K. the clearer provide most of the cash for small businesses. The two medium and long-term finance organisations, Finance Corporation for Industry and the Industrial and Commercial Finance Corporation, have made a relatively modest contribution. In roughly 20 years their combined investments total only £270m.

Sectoral subsidies, cash grants, and selective loans in development areas have also been introduced on a fairly intermittent basis, but most of the help which small companies receive is linked to taxation.

On the Continent, however, a central bank is normally involved, with a specific brief to help companies with restricted access to capital. Loans can be guaranteed by the government concerned and the inevitable screening process can lead to a high level of intervention.

Holland provides a good example of this. The Nederlandse Middelstandsbank, third largest of the Dutch commercial banks, specialises in lending to small and medium-sized companies. Recent statistics show that special government-guaranteed loans to this category of trader accounted for around a fifth of the total loan portfolio.

### Graded

These loans form part of a graded system of development comprising about eight steps. Starting-up loans can be granted worth a maximum of Fls.50,000, to be repaid over 20 years. Entrepreneurs are encouraged to treat the loans as near-equity. Loans for takeovers (Overnamekrediet) can be negotiated; working capital loans up to Fls. 150,000 can be raised; and mortgages backed by a State guarantee are also available.

Later, 20-year expansion money can be raised, provided the company has been in existence for three years, but the pre-tax figure must be less than a certain figure and ministerial approval is required. Cash can also be advanced for mergers, subject, of course, to ministerial approval—and there are special stand-by credit facilities for over-extended companies.

Istituto Mobiliare Italiano is Italy's largest medium and long-term credit bank, and is specially briefed to look after small and medium-sized companies. These "public law" operations, which operate in the public interest along flexible private enterprise lines, exist to channel

savings towards relevant investment projects and they fund themselves out of public bond issues.

IDJ can supply medium-term loans at commercial or subsidised rates; it can also allow a period of grace before repayment starts. Export credit financing is also possible, and restructuring loans can be negotiated at very low coupons indeed.

Suasion in France is important to the small man: President Giscard d'Estaing advised the banks to go easy on such during the recent credit squeeze, and the banks were allowed to lend beyond their allowed limits to this category of trader. Such preferential treatment is hardly surprising, bearing in mind the importance of small firms to the French economy. Recent statistics show that they account for about three-fifths of output and manpower.

Facilities comprise a whole battery of funding devices including special bond-issuing trade groups, mutual guarantee organisations, trade banks and special subsidies for the sole trader. Specially-appointed committees are reviewing the situation of the small man in the light of the present economic situation, and if a company is in real trouble it can appeal via its committee for intervention by the banks.

The two most thrusting organisations, however, are the Institut de Développement Industriel (IDI) and Crédit Hôtelier Commercial et Industriel.

IDJ was set up in 1970, and is empowered to take stakes in firms of any size, including small and medium-sized operations, on a temporary basis (7-10 years). It also undertakes to provide financial advice, to orient the management. It is 50:50 owned by the Government, and by the institutions. So far at least IDJ is reckoned to be something of a success, unlike the earlier regional developments which worked along roughly the same lines.

Credit Hôtelier lends medium-term, say 8 to 15 years, at soft interest rates. Current coupons are around 10 per cent and the government itself underwrites the loans. Until recently it used to provide the lending resources. Repayment schedules can be tailored to suit the company and repayment of the capital element can be deferred for up to 30 months. Credit Hôtelier aims to finance part at least of a company's investment programme.

Facilities in Germany for the small company contrast pretty

sharply with the interventionist approach elsewhere in Europe. Herr Foerster's speech to the London Chamber of Commerce in 1971 expresses the overall attitude fairly succinctly—"the only means of dirigisme with us is incentives."

Certain areas in Germany have been designated development areas, and these receive special aid. Inducements offered include industrial credits at low interest rates, special preference on Government orders in the selected area, competitiveness depreciation, banking reduces the need for facilities, and investment grants. Preferential tax treatment is short, medium or long-term

also available in special circumstances.

Development areas consist of the border zones between West and East Germany, the Saar mining district, and other the large company.

So the commercial banks pro-

vide the immediate source of finance, and this means that small companies are small companies; basically, they have very little to sell. Putting money into them, especially at soft rates, perpetuates inefficiency and even ties up redeployed better elsewhere.

On the one hand, putting

being added, the family would not will have most impact on the small family business who will have to find the money to pay the tax even in a year when losses are made.

Capital Transfer Tax is going to have much more serious repercussions on the financial problems of small family businesses. The impact of the taxes so far disclosed is that it is going to take that much longer to build up capital from current resources. CTT will accelerate the speed at which the capital is clawed back by the State. Two transfers of the assets can destroy the careful build-up of generations.

Much has already been written about the penalties of transferring assets from one generation to the next. The final form of the tax as embodied in the 1975 Finance Act has been considerably modified from the original proposals. Nevertheless, as far as small companies are concerned, the payment of the tax on transfer could cripple the business as far as cash resources are concerned.

The second course is to make use of the facilities offered by the Estate Duties Investment Trust. This company specialises in purchasing minority equity holdings of private companies so that control is not completely lost when such a sale is made. This move would get the family over the hurdle of the first transfer, but it is doubtful whether it could be repeated at the second. To take the example given above, what will be the position when the chairman wishes to transfer the rest of his equity holding. Nevertheless it does offer a valuable temporary solution to the immediate problem.

The third course, which has been discussed by no less an eminent authority than the Institute of Chartered Accountants is to fragment the company into several different companies with only a very loose control at the top. Such a course is not usually recommended from a business efficiency point of view but the tax saving can be substantial. Such a move can be very effective where overseas subsidiary operations are involved.

The exact procedures are difficult to follow and anyone contemplating such a course of action should take expert tax advice on the subject. But CTT, like most other taxes is a progressive one and any move that reduces the aggregate value of the capital transferred for tax purposes will reduce the tax liability.

Meanwhile individuals trying to build up their family business must feel that under current tax provisions they are pouring water into a very leaky barrel in that the end result does not repay the amount of effort put into the operation. The ultimate hope is that at the next change of Government the problems of the small companies will be considered more sympathetically.

Eric Short

## Taxation presents growing threat

THE IMPACT of taxation on a small company is of the utmost importance in considering its financing operations. For the present company tax structure and the likely wealth tax proposals are not conducive to the rapid build-up of capital. The Capital Transfer Tax conditions make it extremely difficult to pass on intact to the next generation the capital already built up.

The present system of company taxation, known as "imputation" was introduced in 1973. One of its objectives was to encourage companies to make a fuller distribution of earnings and use the market facilities for raising further capital. This it does by charging a very high rate of corporation tax on profits, but allowing the tax on dividends paid to count as an advanced payment of that tax, with dividends being paid in effect on a net basis.

### Top rate

This system suits the larger companies very well, but does not help the smaller companies at all. Where it is family-owned or controlled, the payment of dividends, makes very little difference to the shareholders who most likely receive very little after paying additional tax at the top rate. They would

rather leave the money in the business to build up further capital and for them a company retained earnings is to their advantage.

Such a system as operated before imputation did encourage companies to meet future capital requirements from retained earnings. The old corporation tax system charged a lower rate of tax, but companies had to pay dividends gross, paying over the tax element to the Revenue. Small companies have usually relied more on building up capital from earnings than have the larger companies lacking strong family shareholdings.

But it seems as if imputation is here to stay and that being the case small companies will only be able to build up capital internally at a slower rate. If they are forced to go outside for fresh capital, the temptation must be to do it on a debt basis despite the very high servicing charges under current conditions.

The Wealth Tax proposals likely to emerge will not help small family controlled companies to build up capital from their own resources. For it is doubtful whether they will distinguish between wealth of an individual as a private person and wealth tied up in the business. The big weakness of most tax systems of this type is that wealth is equated to money and

### Example

Take an example of how CTT would work in a transfer and the problems caused thereby. The chairman of a flourishing private company owns 40 per cent of the equity and his wife a further 15 per cent. The business has net tangible assets of £2m. and after-tax profits of £144,000. The chairman wishes to give half of his shares to his son, who is the managing director of the company and has few financial resources of his own. Such a move can be very effective where overseas subsidiary operations are involved.

If the chairman makes a straight transfer then the amount of CTT payable would be £449,963 if he meets the liability. The calculation of this amount is rather complex because the holdings of the chairman and his wife would be aggregated as related property and valued as parts of a combined 55 per cent holding. To add insult to injury, there could be an additional Capital Gains Tax liability on top of this sum depending on the value of the business in 1965. If this was assessed at £300,000, the CGT amount would be £22,500.

The amount of tax payable is more than three times the current rate of earnings and the actual amount distributed in the form of dividends will be even less. Although payment can be spread over eight years by equal amounts without any interest

are expected to arise from it. policy is being considered. More and more firms are now entering the field of management consultancy but there still seems to be a certain reluctance on the part of many small businessmen to take advantage of their services. Perhaps this is because they are afraid that the advice available is not based on sound, well-qualified judgment. This could certainly not be said of an advice which came from the Charteredhouse operation. Three are well established and respected financial institutions and it is to be hoped that other organisations with similar facilities will follow their lead by offering advice and guidance when a new venture or new

Tom Kye

Terry Wilkinson

are expected to arise from it.

Another way that a lasting relationship can be acquired with a business advisory concern is through the service of Charteredhouse Group. This operates in a completely different way to the other two, offers financial assistance to a company it is more often through the purchase of an equity holding than through a loan. Another different aspect of the Charteredhouse operation is that they usually insist on the installation of a representative on the board of the client company in a non-executive position. In this way, Charteredhouse is involved in an area where there is a growing need for advice and guidance when a new venture or new

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are expected to arise from it.



# A penny-farthing ride from Europe

By DAVID WATT

## REFERENDUM

IF THE anti-Market forces turn out against all the odds to win the referendum campaign the result can be safely attributed to the cross-grained caution of the British temperament with its presumption, often well-founded, that when the "Establishment" is united in favour of some proposition, it is bound to be something fishy about it. The possibility that this joker, lurking somewhere in the referendum pack, may yet turn up buoyed up the hopes of many anti-Market forces; but the trouble is that without at least some of the resources of the Establishment it is very hard to run a campaign.

Take the matter of speakers, for instance. Britain in Europe, the pro-Market umbrella organisation, disposes of the services of dozens of well-known and well-liked national figures ranging from Mr. Shirley Williams and Lord Fraser on the Labour side to Mr. William Whitelaw and Mr. Harold Macmillan on the Conservative side. By contrast, the anti-Market "umbrella", the National Referendum Campaign, has no more than a tiny handful. When you have said Bann, Castle, Foot, Jay, Powell, Shore, Jones, Scotland and Clive Jenkins you have just about run out of "anti" names that the man in the street has ever heard of. Furthermore, these are not by any means names which inspire universal feelings of awe and admiration.

The consequence is that anti-Market speakers of any weight are intolerably over-loaded with engagements and many second, third and indeed anything up

to sixth-rate figures are apt to appear on anti-Market platforms. Add to that the fact that the most controversial—speakers, Messrs. Bann and Powell, are extremely difficult to pair with anyone else in a public appearance, and one begins to see some of the difficulties that beset the anti-Market cause.

## Lack of funds

Needless to say there are others—of which the chief is lack of funds. The National Referendum Campaign has, like Britain in Europe, received the Government's donation of £125,000 towards its expenses. The difference is, that while Britain in Europe has received in addition large, though as yet unspecified, sums from industry and private individuals, the NRC has virtually no other source of finance. Some trade unions and individuals may have chipped in another £5,000 or so in all. Various organisations have given help in kind. (The Transport and General Workers' Union has loaned an able servant, the Canadian official, Mr. Bob Harrison, who is, in effect, the campaign director of the NRC.) Its Press conferences take place in a plush Park Lane hall by courtesy of Sir Ian McTaggart and some anti-Market researchers are camping in the garrets of the "Spectator" office in Gower Street. But the whole operation is really being run on a frayed shoe-string.

The NRC's budget apparently looks something like this:

Leaflets and stickers—£82,000  
Press advertising—£50,000  
Administration—£10,000  
Grant to Scottish organisation—£5,000

## Grant to Welsh organisation

TV and radio programme—£3,000  
The grand total of £134,000 is probably already more than the campaign disposes of. Leaflets and stickers will be sold and there will therefore be some cash return in the long run but it is unlikely to come in in large quantities until after the campaign is over.

The lack of funds is revealing. Almost half the Government's donation is being spent on printing literature for distribution at local level. This is no surprise. The argument is that NRC's strength, if it exists at all, lies and must be concentrated at the grass roots. Trade unions are effective grass-roots organisations and there is a network of anti-Market groups in societies in the country. Let them dish out as much printed propaganda as possible. More surprising is the decision to spend nothing at all on mounting a campaign on bill boards and hoardings where people are accustomed to seeing their political propaganda displayed. But there is an explanation, which is, it seems, that hoardings have to be booked in advance and by the time NRC knew it would have enough money from the Government to operate in this field, all the best sites had been grabbed by Britain in Europe.

A decision for which there seems to be very little rational explanation is the expenditure of so much on Press advertising and so little on preparing material to be shown, free, in the four television slots provided by the BBC and ITV. Britain in Europe's budget for television programmes, on my calculation, is at least as much as the entire Government donation and this priority must



Mr. Michael Foot, Mr. Anthony Wedgwood Benn, Mr. Peter Shore and Mrs. Barbara Castle take the platform at an anti-Market conference: few additional names are needed to complete the brief list of those in the campaign that the man in the street has heard of.

surely be right. Does the public read political advertisements in newspapers? Perhaps. But it is more likely to turn the pages without reading them than to bother to turn off the telly for ten minutes when an attractively presented political advertisement comes on.

This aberration completes a picture of appalling financial stringency in which any mistake, that are made cannot be rectified by the expenditure of cash, or even by a change of mind. But it is also a symptom of a certain arthritic character in the NRC leadership. A little more imagination, a little more willingness to draw in professionals, might produce better results for the meagre resources available. But the fact is that the people running the show are, on the whole, extremely conservative and their campaign

would probably be run on "muddle-through," penny-farthing lines even if they had far more money and speaking talent than they actually possess.

To some extent this is a matter of accident. The NRC is an uneasy amalgam of a number of different anti-Market groupings, the chief of them being the Keep Britain Out movement and the Common Market Safeguards Committee. Keep Britain Out, which had been ploughing a lonely furrow for years with Mr. Charles Frere-Smith, a solicitor, at the helm, had the organisation up and down the country and ought, by rights, to have taken over the enterprise. Unfortunately, the Common Market Safeguards Committee, of which Mr. Douglas Jay has been the leading light, had the political names. It also became clear that Mr. Jack Jones and

other anti-Market union leaders were not prepared to enrol under Mr. Frere-Smith's banner. A compromise was therefore reached, not without some strain, putting a Conservative MP, Mr. Neil Marten, at the head of an organisation which was basically the Safeguards Committee under a new name, and allowing Mr. Frere-Smith to go on doing his own thing in other words, no new blood to speak of was brought in as a result of the merger.

Another difficulty has been the unwillingness of the Labour anti-Market Cabinet Ministers to involve themselves closely in the organisation of the campaign. Mr. Roy Jenkins and some other pro-Market Ministers have, in effect, taken over the Britain in Europe campaign, but because being anti-Market is a badge of Left-wing respectability in the Labour Party, anti-

Market Ministers have hesitated to get enmeshed with wicked Tories in the NRC. Some, like Mr. Anthony Wedgwood Benn, have gone further and even refuse to sit on platforms with Conservative representatives. The result has been to leave the whole organisation in the hands of Mr. Jay and Mr. Marten (both able politicians—but decidedly old-fashioned) plus some organisers drifting from the unions and the Labour Party and a few amateur journalists and academics.

Tax NRC people with their failure to set up something a bit less rickety and you will get two different replies. One is the shrug of the shoulders: "We are doing our best against heavy odds." The other is "What do you expect? That's what politics is always like." I find this last proposition interesting for it is exactly the same kind of attitude as imbues Transport House and most Labour committee rooms at the time of a General Election. The argument is that British politics is, and ought to be, a large voluntary affair: that you win if you have enthusiasm on your side and you get enthusiasm only if the political tide is flowing your way; that most organisational, and even publicity, activities are of very marginal value.

## Orders

It is naturally part of the NRC version that the political tide is indeed flowing in the anti-Market direction. Packed halls and attentive audiences are reported. Vast orders for car stickers and a run-on gam-blets apparently justify the new media. There is nothing in literature. The movement, it is said, is sweeping through the stubble and this being so it is a "gallant loser."

both pointless and distasteful to go in for publicity gimmicks and expensive packaging on the lines of "The Selling of the President." In other words Britain in Europe's slick expensive campaign is positively un-British.

To some extent this is a deliberate and artful appeal to the underdog vote. One assumes an endearing air of Ealing Comedy nostalgia in the hope that no one will be able to bear the thought of the penny-farthing coming in last. And yet, I think, most of those involved really do believe that everything must come right in the last reel in spite of what the opinion polls are saying. No doubt they exaggerate the efficiency of the campaign (which has plenty of problems of its own to contend with) but no doubt they exaggerate their own quaintness (an organisation which has the official backing of Transport House and the TUC is neither entirely friendlier nor entirely innocent). But it seems that the anti-Market campaign should be run on traditional British lines—undercapitalised, amateur and well-meaning.

This is not said with a sneer, but merely as a reflection of my own conviction that the fundamental emotion at the bottom of most opposition to Britain's membership of the EEC is fear of change. Those who are running the National Referendum Campaign prefer to run it by analogies with the past—pamphlets which few people read, Press advertisements to counteract the bias of Press "barons", car stickers and a run-on gam-blets apparently justify the new media. There is nothing in literature. The movement, it is said, is sweeping through the stubble and this being so it is a "gallant loser."

## Letters to the Editor

### Taxes on gains

From The Deputy Chairman, The Stock Exchange.

Sir,—I had hoped that if any remarks of mine ever rated a headline on the front page of your journal, they would be concerned with the reduction of taxes on investors rather than any new tax for taxation. Perhaps I might be allowed to put into context the remarks that I made in the Press briefing on introducing the evidence given to the Select Committee on Wealth Tax (reported on May 22).

The message which the Council of the Stock Exchange put forward was that a wealth tax would be an additional deterrent to those who would "thrive" enough to save and to channel those savings into productive industry through the stock market. These savers are already over-taxed and, in addition, they are subject to a proliferation of taxes of all kinds. We therefore urged the Select Committee to consider the detrimental effects of the wealth tax, and emphasised the depressing effect it would have on the stock market and the resultant difficulties of raising money for industry through this mechanism.

In the context of capital gains, I gave a personal opinion that there is a better case for taxing short-term capital gains than long-term gains, since the latter may largely be the result of inflation and outside the investor's control. We already suffer taxation on short-term gains and did not advocate a new short-term capital gains tax but a reduction for longer-term holdings.

I hoped I also made it clear that the role of the speculator in the market place should not be underestimated and that the original introduction of capital gains tax had, in fact, resulted in sharper swings in the market due to the fact that the dampening effect of the speculator had been removed. When I was asked what proportion of Stock Exchange business was speculation, I pointed out that this was impossible to quantify and that, if statistics were taken from the members on the floor of the council, they would be likely to be misleading, since firms who can afford to give the time of one of their members to council work tend to have a greater proportion of institutional investment business than the average. I must emphasise that council members are elected as individuals and in no way represent the interests of their firms.

May I conclude by saying that in cases such as this there is a natural tendency to blame the Press for misrepresentation. Those of us who believe in the importance of communication with the public through the medium of the Press, however, cannot always shelter behind this resort. As someone who has acted as spokesman for The Stock Exchange on occasions during the past two years I cannot shirk the responsibility of ensuring at Press briefings that my remarks are clearly presented in context and within the correct perspective.

### Makers of the market

From Mr. Colin Harding, a member of the Council representing the Stock Exchange before the Commons Select Committee, subsequently aired his personal views (May 20) quite wrongly surely, on capital gains tax. Moreover, as he represented all member firms it was unfortunate to add that

his views would probably be unpopular, particularly among smaller firms. It is to be hoped that some of those will also make their voices heard.

Any tax on short-term gains, particularly if related to income, can only lead to a substituted market, let us remember, that there is already a 30 per cent tax on gains whether they be short-term or otherwise. Investors as well as speculators are deterred from taking action even when it is clearly demanded. Our previous experience of the short-term tax produced a noticeably restricted market.

Speculators are not in general the villains they are sometimes held to be: nor are they generally the cause of a substantial movement in the stock market, only contributors to that movement. The volatility of the stock market in recent months has been caused by the technical factor of the availability or otherwise of stock.

Let it be said, one hopes for the last time, that the Stock Exchange does not "make" the market; it is made by the institutions (pension funds, etc.) and the general public. It is the duty of the Stock Exchange through the Council to further and advance the interests of those who wish to make use of the market. The more that freedom of action is constrained by irrelevant taxes, the less able is the stock market to fulfil its function satisfactorily.

As usual, the trap laid to catch one group of honest citizens instead of a host of honest citizens.

Colin Harding, 14, Finsbury Circus, E.C.2.

### Clarifying VAT

From Mr. Frank Walton.

Sir,—Any of your readers who have to fill in expense claims to their firms no doubt "love" VAT.

May I suggest the following points, which could be ordered or persuaded by HMG.

1. The same size: the VAT number is in large print to a standard size; and the VAT number is in the same place on all bills.

As free collectors of tax for HMG this would not be much of a problem.

2. T. Walton, Queen's Club Gardens, W.14.

### Participation in growth

From Dr. G. Copeman.

Sir,—Your report that "British bosses are Europe's poorest" (May 20) offers us a bleak future as a nation. We should be working towards the American system where the top tax rate on earned income is 50 per cent. For every extra two dollars earned a man can keep one. But such is possible, in my view, only because the U.S. also has 175,000 companies, including most of the giants, with deferred profit-sharing schemes.

These schemes are misnamed. They are not about the deferring of profit-shares, but the sharing of deferred, or re-invested, profits. A better name for the U.K. would be participation in capital growth.

U.K. tax law contains no significant obstacles to companies running schemes for employee participation in capital growth. Some of our major companies have recently come to realise this and are looking at the possibilities.

George Copeman, Cockman, Copeman and Partners, 161-163 Temple Chambers, Temple Avenue, E.C.4.

### Adding to inflation

From Mr. J. F. Noyes.

Sir,—Since Mr. Healey's Budget the politicians from right and left have been adding to the class war by blaming each other for our economic crisis. Mr. Healey now talks about wage increases as the main cause of inflation.

I have pleasure in showing you that part of our present tax system plays in adding to inflation.

Workers take home pay needed to compensate for price rises ..... £10.09  
Tax at 35% on gross wages ..... 5.58  
National Ins. at 6.5% on gross ..... 92  
Gross pay needed (68% more than net) ..... 16.80  
National Ins. Employers 8.5% on gross ..... 1.43  
Total costs increased by 52% ..... £18.23

If VAT at 8 per cent. was added to £18.23 this would mean that taxation costs increase inflation by 98.8 per cent.

Until our Government is prepared to make radical changes in our taxation system we will be ravaged by hyperinflation.

James F. Noyes, 24, Russett Way, Levensham Road, S.E.13.

### Flat-rate rises

From Mr. D. I. Duff.

Sir,—All of a sudden someone seems to have stumbled on the idea that flat-rate wage increases are just the answer; and that "percentages" have been mischievous from the start.

May I draw attention to my letter which you inserted in your issue of January 23, under the heading "The Chancellor should explain." In this I said: "at this stage of inflation the only thing to do is to give the same increment to everybody."

Honour to whom honour, is due? D. Ingilby Duff, 62, Hepburn Gardens, St. Andrews, Fife.

an inflation of at least 22 per cent. per annum. I suggest there would be a large response for a "steel bond" organised on the same lines as a property bond. The public would be asked to subscribe for a share in a fund which would be used to purchase steel at manufacturing cost. British Steel would undertake to use this steel during the next upturn and would credit the funds for the steel it withdrew from the stockpile at the then manufacturing price. There would be some undertaking from British Steel that say 50 per cent. of its requirement, once its plants were working at more than say 80 per cent. capacity, would be met from the stockpile. Also, ECSC rules would have to be taken into account.

British Steel would gain from this fund because it would be able to shed manpower in an orderly manner rather than in a panic and also it would be able to sell the steel to the fund at

Year 1	Year 2	Year 3	Year 4
£10.09	£18.23	£33.23	£60.57
5.58	10.72	19.54	35.60
92	1.68	3.06	5.59
16.80	30.63	55.83	101.76
1.43	2.60	4.74	8.65
£18.23	£33.23	£60.57	£110.41

full manufacturing cost (including overheads and other fixed costs). The investor in steel bonds would gain providing the manufacturing cost of steel kept up with the retail price index. The economy would be a likelihood which has more certainty than most things today. Effectively, investors would be offered a medium term investment which had a very good chance of keeping up or exceeding the rate of inflation and which would also serve a useful national purpose.

The City would gain because it would demonstrate that it can still generate financial innovations of assistance both to industry and manufacturing industry. The economy would gain because the coming "flight from money" would be channelled, at least partially, in a productive way rather than non-productive ways like the inflation of the price of stamps, antiques and office blocks.

G. T. Thornton, 60, Jacksons Lane, N.6.

### No point in a coalition

From Mr. N. Burnyeat.

Sir,—I read with great interest David Watt's article on the prospects of a coalition (May 16). Surely, though, he has missed the point that the Referendum (and the Common Market) is an issue which transcends ordinary party politics and is unique in this respect.

The politicians whom he mentions, Messrs. Heath, Jenkins and Thorpe, committed themselves at the last election to three manifestos which differ so widely on all the other issues as to make any hope of a compromise impossible, unless two of the parties were to surrender their views to the other completely. Only then would a "coalition" mean anything, and in this case, of course, there would not be such point in having one in the first place.

Mark Burnyeat, Pine Wood, Holly Bank, The Road, Hook Heath, Woking, Surrey.

## To-day's Events

Junior Chamber of Commerce for London debate on a motion that UK should remain a member of Common Market. Speakers are Mr. Ernest Wistrich, director, European Movement, and Mr. Clive Jenkins, general secretary, ASTMS. At Chartered Institute, Aldermanbury, 12.30 p.m.

Electrical Power Engineers Association resumes pay talks with Electricity Council.

Major clearing banks continue pay talks with employees' representatives.

Sir Derek Ezra, chairman of National Coal Board, visits Eppleton Colliery, near Newcastle-upon-Tyne, to mark 150th anniversary of the mine.

Nato defence planning committee meeting continues, Brussels.

International Tin Council meets, Geneva, to consider executive chairman's suspension of buffer stock manager and his deputy.

House of Commons: The House will rise for Spring Holiday and resume Monday, June 9.

Parliamentary Business: Sales and orders in engineering industries (February).

COMPANY RESULTS: Reed International (full-year), Stadex International (full-year), Ultramar (first-quarter).

COMPANY MEETINGS: Armitage Brothers, Nottingham, 11. Babcock and Wilcox, 12, Totbail Street, S.W., 12.30. Bestobell, Slough, 12. Breardon and Cloud Hill Lime Works, Leicester, 12. Brown Brothers Corporation, Great Eastern Hotel, E.C., 10.30. Canning (W.I.), Birmingham, 3.

Catalin, Harlow, 12. Gadek Rubber, 15, St. Helen's Place, E.C., 11. Gibbs (Anthony), Winchester House, E.C., 11. Gross Cash Registers, Portman Hotel, W., 12. Hill (H. and J.), Willenhall, 2.30. Jerome (S.), Bradford, 12.30. Linet Shipping, Glasgow, 12. Minet, Abercorn Rooms, E.C., 12. Reckitt and Colman, Connaught Rooms, W.C., 10.30. Tate of Leeds, Leeds, 4.30. Ultramar, Winchester House, E.C., 12. Warne Wright and Rowland, Birmingham, 12.15.



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- ☐ 62. Turkey
- ☐ 63. Uganda, Ethiopia, Somalia
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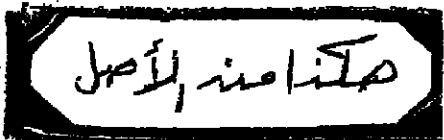
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# RTZ pre and post tax profits substantially down in 1975

Sir Val Duncan

Chairman and Chief Executive, at the Annual General Meeting, 21 May 1975

## 1974

The results for 1974 once again showed a record Group sales revenue and Group profit before tax. The revenue has climbed from £933.2 million in 1973, over the thousand million mark to £1,164 million and the Group profit before tax was £279 million, compared with £224 million in 1973. Having said that, however, the increased figures must be looked at in the light of the falling value of money, and you will note that the net profit attributable to RTZ shareholders of £62.5 million was some £7 million short of the year before. This was solely accounted for by the very substantial increase in tax which rose from £58 million in 1973 to £139 million in 1974.

The Rights Issue, raising around £33 million, was successful at 125p when the shares were standing at 164p and they have since risen today to a level of 209p.

I wish to say a word about our Accumulating Shares. The Chancellor stated in his budget speech on 15 April 1975, that he proposed to charge stock dividends to tax with effect from 6 April 1975. The Finance Bill, which was published on 30 April sets out to tax the shares issued in lieu of dividends under the Accumulating Shares Scheme to holders of Accumulating Shares as if they had received cash and not shares. This would apply to the final dividend due to be paid on 1 July 1975. I can assure shareholders that representations are being made to the Government on their behalf about this matter and you will be kept informed of the position.

## Outlook for 1975

Shareholders will be aware that whereas metal prices were very buoyant for the greater part of 1974, towards the end of the year they exhibited signs of weakness and up to date in 1975 they have been at far lower levels than they were throughout the previous year. The single exception to this was the price of precious metals, which is of course a very important item in the revenue of Bougainville. As usual I find it difficult to prognosticate on profits and perhaps even more so during this current year, because the world is still in a substantial recession and, as is normal when recessions start, a de-stocking process takes place with raw materials which aggravates the fall in price levels while this is in operation. De-stocking is now well advanced but the level of trade has not picked up and re-stocking is therefore unlikely to do much in restoring metal prices during 1975. I would therefore expect our pre and post tax profits to be substantially down this year.

Indeed I am perturbed at some of the present price levels because it is almost impossible for new mines to be financed and brought into operation at anything like these levels, and unless they are restored nearer the median line of the high quotation of last year and the low quotation of this year, there is likely to be a rising swing to unprecedentedly high prices when trade recovers. You might imagine that your Corporation should not be too worried at this prospect, but we feel strongly that a greater stability of prices at reasonable levels is highly desirable, in the interests of both consumer and producer alike, and incidentally, of course, for developing countries as well as important industrial nations like Britain, to whom stability is so essential. It is, of course, important to note that such a large proportion of RTZ's income emanates from overseas and much of this from relatively stable countries whose long-term outlook give cause for confidence in your manifold overseas activities and I must confess that with inflation raging in the United Kingdom at between 20 and 25% a year, it is not unsatisfactory that so much of your earnings come from countries which, on current performance, already appear to have passed the peak of their inflation. As the Directors' Report and Review of Operations published with the Accounts goes into some detail in much of what we are doing in the world, I do not propose to duplicate this, but there are four areas to which I should like to make reference, namely Australia, Africa, North America and the United Kingdom.

## Australia

Australia in general has been going through a difficult phase with high inflation and rather low metal prices. The effect of these two factors, together with the present exchange rate of the Australian dollar, have produced unsatisfactory trading conditions, and this applies to virtually all the commodities which your Group produces there, notably lead, zinc, iron ore and aluminium. Your companies are making strenuous efforts to reduce the impact of inflation on their operating costs, but I would give you a totally false impression if I were to claim that the most inexorably cost-effective operations could make up for more than a small part of the inflationary trends. The atmosphere in Canberra towards companies like CRA, which in the last few years were regarded as British and are now regarded as foreign, is not exactly assisting local management - this despite the fact that CRA's management and staff are almost one hundred per cent Australian, apart from overseas interests in Papua New Guinea, the United Kingdom and Europe, and the Group has close to 80,000 shareholders with Australian addresses. One hopes for the day when the services rendered in Australia by corporations will be judged more by their contribution to net economic welfare than by the passports of the financial investors.

## Papua New Guinea

So far as Bougainville Copper Limited is concerned, I believe that the management at

all levels and the work force continue to contribute most importantly to the life of Papua New Guinea. The volatility of metal prices such as copper are even more important in developing countries like Papua New Guinea than in developed countries. Every year progress is made in the training of Papua New Guinea nationals and a corresponding increase in the responsibilities they are able to undertake in Bougainville at all levels. Shareholders may have read press reports of a disruption of operations at Panguna last week, caused by riots following an industrial dispute. I am happy to tell you that production was resumed on Sunday and reached 90 per cent of normal soon after. Damage, though widespread, was mainly confined to such things as windows and windscreens and other non-productive items. Bougainville Copper has re-employed those who have been released from police custody and who were not involved in malicious damage. Most of them reported for work immediately.

## Southern Africa

In Southern Africa your Group has, apart from a very interesting general exploration programme, two most important endeavours, Palabora in the Republic of South Africa and the Rossing uranium mine in South West Africa. As is usual in March, a number of my London colleagues and I visited both these undertakings. It was heartening to see not only the continuing efficiency at Palabora, but continued progress on the social front, notably the high quality housing and other buildings now nearing completion at Namakgale, the African township. None of my colleagues in Johannesburg or London are complacent about the progress we are making in black advancement, but we do feel that we are progressing significantly every year, and we are finding that much of the progress will stand us in good stead when Rossing Uranium, which is now under construction, comes into operation during the course of 1976. I think one will be able to claim, when its black township of Arandis is completed, that it will be ahead in standards and social amenities of any other undertaking in South West Africa.

So far as the political situation is concerned, it is encouraging to see the sincere attempts being made by the leaders in such countries as South Africa and Zambia to arrive at a better understanding for the benefit of all. Nobody can predict with certainty the outcome of the various moves now being made for détente, and whilst there is a long way to go for the ultimate objectives, if the present trendline continues I would be very hopeful that this will produce a better relationship between the various racial groups on that continent, and that the evolving scene will produce in time more effective participation by all members of society in their respective countries. Of course one very much hopes that these moves will permit a progressive and satisfactory solution to the problems in Rhodesia and a constructive solution in South West Africa

as a joint decision of all the peoples involved there.

## North America

Turning to North America, where we have in the Group four noteworthy corporations, namely US Borax in the United States, and Rio Algom, Brinco and Indal in Canada. US Borax underwent a rather long strike last year, during which the staff manned the mines and refineries and maintained production with great credit, particularly bearing in mind the fact that US Borax produces well over half the boron products for the United States. This complex is increasing its production satisfactorily, and whilst there may be some decline in demand during the second half of this year, the longer term outlook is bright for very considerably increased production and sales, both domestic and international.

In Canada, Rio Algom's earnings before taxes were at a record level last year. These derived from their principal undertakings, namely the uranium mine at Elliot Lake, Atlas Steels and the Lomex copper mine in British Columbia. Lately there has been some downturn in steel and also a sharp recession in copper, but uranium demand - in contrast to most other minerals - is expanding rapidly, and the outlook for its future is undoubtedly good. Rio Algom announced last week the first phase of an expansion programme at the Elliot Lake uranium mine costing Can\$76 million, which will increase the milling rate from 4,500 to 7,000 tons of ore a day by 1978. Because of increased taxes the net earnings were 16% lower than the record high achieved in the previous year. It is unfortunate that Lomex, like other mining undertakings in British Columbia, is at present being squeezed financially between the Provincial and Federal Governments. Their combined claim for taxes could even exceed the total profit of a mining undertaking in that province. I do not believe that this situation can continue for ever. Meanwhile, of course, those companies which have the expertise to develop natural resources in British Columbia are showing no great enthusiasm for any further developments; nor are they likely to do so until there is a realistic recognition between the two Governments concerned of the necessary risk/reward ratio endemic in the mining industry. In the meanwhile, Lomex is a well managed corporation and one must merely await the dawn of political reality.

Brinco underwent involuntary surgical treatment last year because of the insistence by the Province of Newfoundland in buying the hydro-electric development at Churchill Falls, which was the principal asset of the Corporation. The Provincial Government assumed the obligations of Churchill Falls and paid Can\$160 million for the equity. The

Board of Brinco decided that as the sub-stratum of the Corporation had been removed, shareholders should be given an opportunity - if they so wished - to take cash for their shares. A considerable number of shareholders did so and at one time a merger was proposed between Rio Algom and Brinco. Market forces and other factors rendered the merger impracticable, and Brinco now finds itself with a small but high grade staff and around Can\$60 million in cash and some interesting natural resource assets. The Board of Brinco intends to build up the Corporation again, with the full support of RTZ and the other principal shareholders, and meanwhile there is a very active exploration organisation operating from coast to coast. Your Corporation has found itself unwittingly, together with various other overseas partners, with something like 90% of the shareholding in Brinco. It was, of course, never our intention to have such a high percentage; this was merely the consequence of the Churchill Falls and subsequent transactions, and we shall await suitable occasions to achieve a greater degree of Canadianisation of ownership and thus a reduction in RTZ's percentage holding to something much nearer our original figure. The fourth interest in North America is Indal, which has made great progress in aluminium extrusions and its other metal interests, together with a new and interesting development in tempered glass. This company, which has a strong Canadian shareholding, is of course closely allied with the other Pillar Aluminium undertakings whose headquarters are in London.

## Europe

At present the Pillar companies and the UK tin smelting operations are constituent parts of RTZ Europe. The developments of this Corporation, however, have not only involved them in the UK and mainland European activities but they have extended their operations to many other countries and it has been decided, whilst retaining the name RTZ Europe where appropriate, to re-name that actual company 'RTZ Industries'. This is, I think, a more apt definition for a corporation whose activities have already stretched a long way beyond Europe. So far as the United Kingdom is concerned, and dealing strictly with our own operations, it can hardly be expected that in the present economic climate they would all be producing an increase in profits in real terms during the current year. However, Copper Pass is doing well and the Pillar companies as a whole are achieving better results than most of their competitors in this field. Anglesey Aluminium is still a very worrying problem and I am afraid that the difficulties have not been resolved as early as I had previously indicated. It will once again make a substantial loss during the current year. Of course there is a number of reasons for this; in particular the primary aluminium industry

is depressed to a degree which has not been seen since the 1930s; secondly, the cost of the essential imported raw materials has risen enormously, aggravated of course by the fall in sterling viz-a-viz other currencies; and thirdly, there has very recently been an unusually high failure of pots. Up to date it has been a disappointing result, but the team is redoubling its efforts to overcome the problems which are within the control of management and the work force. Given success in this endeavour, the inevitable upturn in the market should make what today is a poor investment into a satisfactory one. Last year shareholders suggested that if more detailed information than was included in the Annual Report could be made available on certain subjects it would be of interest to them and save time at this meeting. As an experiment this year, three Fact Sheets have been produced on aspects of your Group's operations in South Africa and South West Africa, and on environmental matters.

## RTZ Board Changes

I now come to some top management matters in RTZ which I am sure will be of great interest to shareholders. For over twenty years Roy Wright who, as you know, is Deputy Chairman and Deputy Chief Executive, has been one of a small number of people primarily concerned with the higher policy and action, and he has contributed most significantly to the building up of this Corporation. He has served on many of our Group Boards both at home and overseas and has been on this Corporation's Board since its inception. Roy Wright has for some time now felt that he would wish to be relieved of some of his heavy executive responsibilities and will therefore be relinquishing his post as Deputy Chairman and Deputy Chief Executive. At the same time I am happy to tell you that he is to continue as a Director of this Company, working part time, once again both at home and overseas, in those key sectors of RTZ to which he has contributed so much in the past. We owe a great debt of gratitude to Roy Wright for his past services; indeed I think it is fair to say that without his original and creative thinking RTZ would not be the strong international Corporation that it is today. My colleagues and I are, of course, delighted that he will continue to work with us in the future. It is proposed to elect Lord Shackleton as a Deputy Chairman of RTZ in addition of course to Sir Mark Turner, and I know the whole organisation very much welcomes this appointment - one of those rather rare occasions where a man who made his mark with great distinction in Government can so easily and naturally move again into an industrial organisation and win so quickly the confidence of all his colleagues. I should also refer to the fact that there are three members of the Board who, after many years' service, are not offering themselves for re-election on this occasion. We are grateful for the services of Mr Colville and Mr Ballieu in their capacity as non-executive Directors, and I should add a special word about Mr Ken Lane, who is withdrawing from business circles and whom we shall miss very much.

I also wish to thank Mr Gerald Coke who retired from the Board during the year. He has served on the Board since 1947 and was for a period Chairman of the Rio Tinto Company Limited. Throughout his service with the Company Mr Coke's wisdom was a quite outstanding quality, for which we have all been most grateful.

We congratulate Mr William D Mulholland, Jr, who as head of Brinco, was a member of your Board and has now become President of the Bank of Montreal.

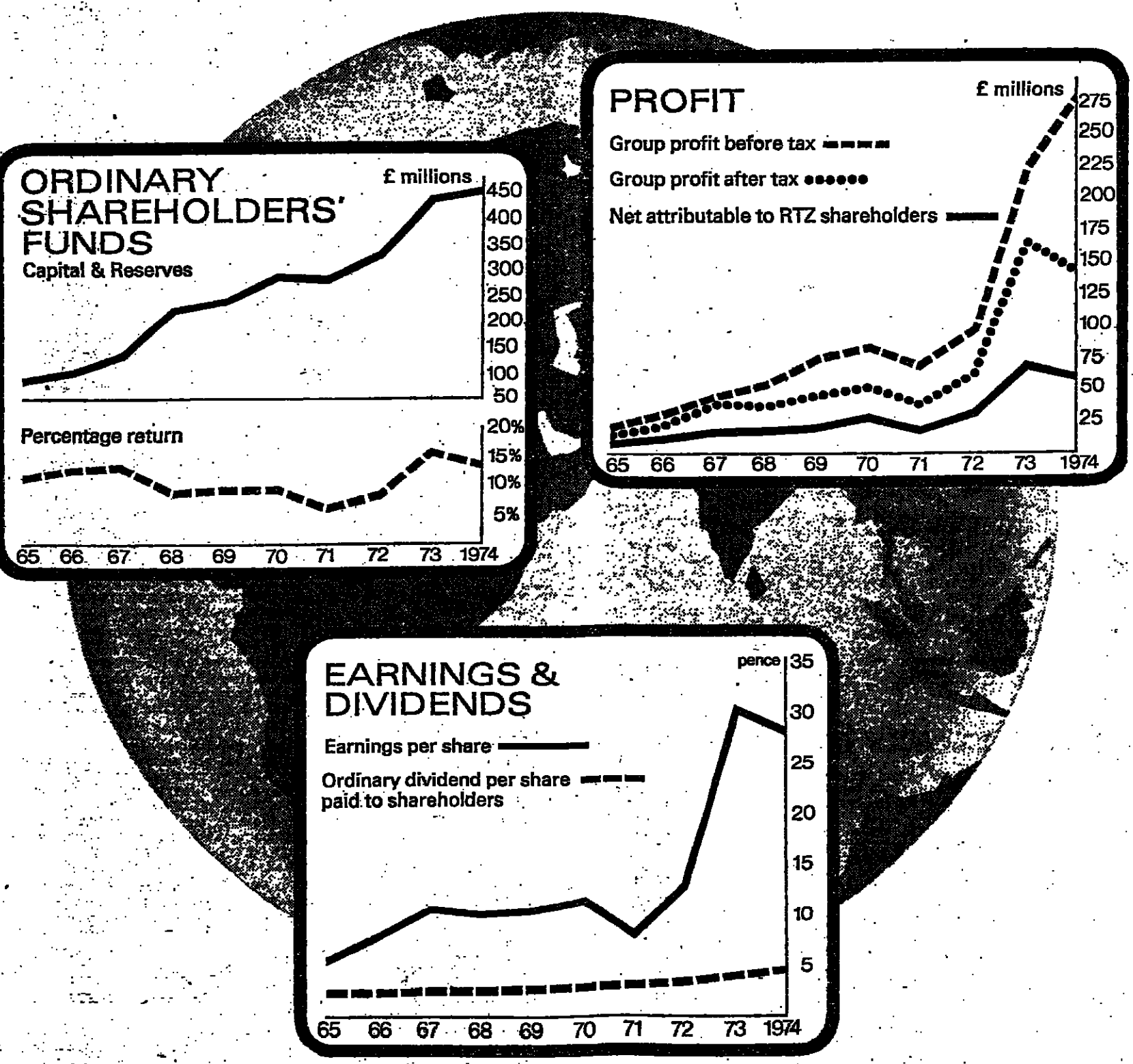
I am particularly delighted that several young members have joined the Board in the last few months. It is exhilarating to see our younger colleagues in action and it is good to feel that they will be progressively increasing their share of the work load, not only in this Headquarters but serving on other Group Boards as well.

In addition to these younger members, I am sure the shareholders will also have noted with great interest that Lord Carrington and Lord Greene have joined the Board.

## Tribute to Staff

At this point may I express on behalf of the Board, and I believe also of you, our grateful thanks to all those who work in the RTZ Group throughout the world. Their dedication and loyalty is a major factor in ensuring that the many present difficulties will be overcome and the long-term success of your Corporation will continue.

Copies of Sir Val Duncan's full Speech, and the Annual Report for 1974, may be obtained from The Registrar, RTZ, Central Registration Ltd., 1 Redcliff Street, Bristol BS1 6NT, or The Secretary, 6 St. James's Square London SW1Y 4LD.







## First three months' results

The Board of Directors of Imperial Chemical Industries Limited announce the following unaudited figures of the trading results of the Group for the first quarter of 1975 with comparative figures for 1974.

1974 First Quarter	1975 First Quarter	
£ millions	£ millions	
661	2,955	SALES TO EXTERNAL CUSTOMERS
122	455	PROFIT BEFORE TAXATION & GRANTS
40	169	After providing for: Depreciation
-54	-201	Taxation less investment grants
-4	14	Regional development grants
72	265	PROFIT AFTER TAXATION & GRANTS
72	265	Extraordinary items
-5	-19	Applicable to minorities
67	243	PROFIT AFTER TAXATION & GRANTS APPLICABLE TO IMPERIAL CHEMICAL INDUSTRIES LIMITED

Group sales in the first quarter of 1975 were 13% higher than in the corresponding quarter last year. Sales in the U.K. increased from £273m to £314m and those overseas from £388m to £441m. The total value of exports for the quarter was £147m (1974 £154m).

Group pre-tax profits continue to be depressed by the effects of the world-wide recession particularly for fibres and plastics products. The diversity of the Group's operations in terms of both product and territory has however helped profits during a difficult quarter.

The following table summarises the quarterly sales and profits before taxation:

	Group sales £ millions	Group profit before tax £ millions
1974 1st Quarter	661	122
2nd Quarter	783	132
3rd Quarter	785	119
4th Quarter	746	82
Year	2,955	455

The total profits need, however, to be judged in the light of inflation. If adjustments were made for the impact of current inflation on these figures, the Group profit before tax of £80m would be reduced by £50m; this compares with a corresponding reduction of £123m for the whole of the year 1974 for the conditions of inflation which existed then.

The charge for taxation in the first quarter of 1975 consisted of £23m of corporation tax, £12m overseas tax and £1m of tax on principal associated companies, less a credit of £5m for investment grants.

The trading results for the first half of 1975 will be announced on 4 September 1975.

## Half way progress for Trafalgar House

REPORTING profits up from £9.2m to £9.5m for Trafalgar House Investments in the half year ended March 31, 1975, chairman M. Nigel Brockles says the company has come through a difficult and testing time in good shape.

Profits on land sales and ships totalled only £0.5m, against £2.7m. Eliminating these advances in profit is £2.7m.

"We are still adopting a cautious and defensive posture and our deliberate expansion of overseas operations is going well," he says.

Mr. Brockles continues to be confident in the composition of the company, and says current year profits will exceed last year's £19.5m. Despite the absence of significant contributions from sales of ships and building land, earnings are given as 5.3p (5p) per 20p share basic and 5.1p (4.9p) fully diluted. The interim dividend is raised by the maximum from 1.177p to 1.364p—and it is intended to repeat this in the final.

As the Budget eliminated the principal attractions of the accumulating Ordinary shares, holders are advised to consider converting back to Ordinary.

Profit before tax... £9.5m  
Less: Depreciation... £2.7m  
Less: Taxation... £0.5m  
Less: Investment grants... £0.5m  
Less: Regional development grants... £0.5m  
Less: Extraordinary items... £0.5m  
Less: Applicable to minorities... £0.5m  
Profit after taxation & grants... £5.1m

Reviewing the half year the chairman says the property development business in this country is at a very low ebb. The market for the sale of investment property is improving and doubtless has further to go, but group involvement with new developments has almost ceased and it is hard to see when such activity will revive.

Civil engineering work in the U.K. continues at a high level and overseas work has been a number of energy related projects, but the outlook for the conventional building industry is bleak due to lack of new orders in both the private and public sectors.

The private housebuilding market shows little sign of real improvement so far, and in hotels here and in the Caribbean conditions continue to be difficult. Construction orders now exceed £300m (1974 £230m). Less than 1% per cent. of the order book is for new hotels. The market of this small figure represents works of short duration. Despite the limited recession in world

### BOARD MEETINGS

The following companies have notified dates of Board meetings in The Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official notices are not available whether dividends are to be paid or not, and the sub-division shown below is based mainly on last year's timetable.

Interim—Archives Investment Trust, Clearing, Flinders Investment, Spooner, Industrial, S. Leibel, Pabel, More, Le's Foundries and Engineering, May 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 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The Financial Times Friday May 23 1975

## ICI first quarter downturn

ON EXTERNAL SALES up 13 per cent to £748m. first quarter 1975 profit of £122m. ICI Chemicals, the parent of the group, reported a first quarter profit of £122m. The figures for the year 1974 were £1,355m. and £453m. respectively. First quarter sales in the U.K. increased from £275m. to £314m. and those overseas from £388m. to £434m. The job value of exports was £147m. (£154m.).

Profits continue to be depressed by the effects of the world-wide recession particularly for fibres and plastics products. The diversity of the group's operations in terms of both product and territory has, however, helped profits during difficult quarter, the directors state.

First quarter Year 1975 1974 1973  
External sales £748 £715 £685  
Profit before tax £122 £105 £95  
After depreciation £110 £95 £85  
Taxation £12 £10 £9  
Net profit £98 £95 £85  
Dividend £10 £9 £8  
Reserves £10 £9 £8  
Total £216 £212 £200

It is pointed out that total profits for the year 1974 were £453m. If adjustments were made for the impact of current inflation on the figures, the profit of £453m. would be reduced by £20m., this compares with a corresponding reduction of £12m. for the year 1973 for the conditions of inflation which existed then.

The charge for tax in the first quarter of 1975 consisted of £28m. on corporation tax, £12m. on overseas and £1m. of tax on principal associated companies, less a credit of £3m. for investment grants.

Statement Page 22 See Lex

### British Investment

Some increase in dividends can be expected in the coming year and the property subsidiaries will benefit from the lifting of commercial rate controls. The directors of the British Investment Trust.

They believe the dividend rate can be maintained, although it may be difficult to achieve any overall increase in earnings.

The uncertain outlook of world stock markets seems bound to be reflected in a further spell of fluctuating share prices.

Throughout the past several years the company maintained a high quality portfolio in leading well-managed companies with established records.

We feel that the record of the company both as regards capital and dividends is evidence of the constructive yet defensive qualities of the portfolio, features which we believe will continue to stand shareholders in good stead in the future, the directors add.

Considering the extreme fluctuations in stock market prices, the performance of the investments was "reasonably satisfactory." Properties showed a moderate fall in value reflecting the continuing difficulties in that market.

Total assets suffered a reduction from the repayment of the Swiss Franc Loan but the overseas portfolio benefited significantly from the rise in the dollar premium from 27 to 72½ per cent.

Meeting, Edinburgh on June 16 at 12.30.

Chairman's statement Page 13

## £4m. orders for Crane Fruehauf

The strategies pursued by Crane Fruehauf in recent years, first of strengthening and developing management and, secondly, of diversifying the group's activities, will enable the company "to ride out the storm better than most," says Mr. L. H. Allwood, chairman, in his annual review.

But whatever happens, 1975 will be a hard and difficult year, he adds.

In the first quarter of the current year orders worth nearly £4m. have been secured, including significant contracts from Hungary, Iran and Kuwait.

Mr. Allwood says that the sudden transition from expansion to contraction has necessitated a complete revision of the corporate

### STANLEY GIBBONS GOES INTO ANTIQUE MAPS

Stanley Gibbons, is extending into another collecting field—antique maps. Map Sellers, a new company, will begin trading from 17, Southampton Street, London on June 3. It will deal in old maps, sea charts and atlases from 1450-1850.

The bulk of the individual old maps dealt in will be priced from a few pounds up to items in the thousands, while the old atlases, which have been realising prices up to £20,000, will also be stocked by Map Sellers.

## Harland's loss cut to £16.7m.

THE LOSS on work carried out by shipbuilders and engineers Harland and Wolff of Belfast was £16.7m. in 1974 compared with £17.8m. previously.

After depreciation of £1.43m. against £1.13m. interest receivable less payable of £2.49m. against £1.78m. shipbuilding grants of £705,000 against £540,000, and a reduction in the provision for estimated prospective losses from £26.53m. to £13.44m., the total loss for the year is down from £33.01m. to £16.71m.

The Government has announced its intention to acquire all the Ordinary and Preference stock not already owned by it and the accounts have been prepared on a going concern basis on the assumption that these arrangements will be implemented in due course.

The costs incurred in connection with the cancellation of three shipbuilding contracts during 1974 have been written off as part of the loss on work carried out. The loss which would have been incurred had these contracts been completed would have been considerably in excess of the costs written off.

On the provision for estimated prospective losses, the directors state that it has now been accepted that the existing order book will have to be completed without any significant increase in the labour force and that the attainment of substantially improved productivity will take longer than previously anticipated.

Despite the cancellation of three shipbuilding contracts during 1974, these factors have had the effect of deferring completion of contracts into later periods more adversely affected by inflation.

The lower level of activity also increases unit production cost because of the heavy overheads inseparable from the operation of the yard. It has therefore been necessary to increase the provision of £33m. at December 3, 1973, by approximately a further £21m. in respect of possible additional losses, although every effort is being made to ensure that these further losses are kept to a minimum.

Uncertainties still exist regarding the rate of inflation and the

attainment of substantially improved productivity. The directors believe however they have made the best assessment they can under these circumstances.

The arrears of preference stock dividend to December 31, 1974, amount to £566,000 excluding related tax credit.

The arrears of preference stock dividend to December 31, 1974, amount to £566,000 excluding related tax credit.

### W'hampton & Dudley up so far

Reporting a rise in taxable profit from £1.7m. to £1.94m. for the half year to March 31, 1975, the chairman of Wolverhampton and Dudley Breweries, Mr. E. J. Thompson, says there are reasonable grounds for forecasting that full year profits will show some improvement on the £3.42m. of 1974-75.

In spite of price increases granted on January 20, sales have continued to rise and business is very satisfactory, he tells members. However, the impact of higher duties imposed in the April Budget has yet to be assessed and the general economic situation "still gives cause for concern."

The interim dividend is 1.3p (1.34p) net or 2p (same) gross. Last year's net final was 3.035p.

Turnover £11.7m. 1974-75 1973-74  
Less VAT £1.25m. 1974-75 1973-74  
£10.45m. 1974-75 1973-74  
Profit before tax £1.7m. 1974-75 1973-74  
Taxation £0.3m. 1974-75 1973-74  
Net profit £1.4m. 1974-75 1973-74  
Preference dividend £0.2m. 1974-75 1973-74  
Ordinary £1.2m. 1974-75 1973-74

Mr. Thompson says that the capital investment programme continues, the bottling hall project and the building and modernisation of public houses are proceeding according to plan in respect of possible additional losses, although every effort is being made to ensure that these further losses are kept to a minimum.

Uncertainties still exist regarding the rate of inflation and the

attainment of substantially improved productivity. The directors believe however they have made the best assessment they can under these circumstances.

The arrears of preference stock dividend to December 31, 1974, amount to £566,000 excluding related tax credit.

## Hopkinsons Holdings Limited



World Leaders in the Manufacture of Valves and Boiler Mountings

### ORDER POSITION REMAINS BUOYANT

Salient points from the Statement by Mr. I. G. Hopkinson (Chairman):

- \* The Group trading profit amounted to £1,510,162 (£1,367,509) whilst Group pre-tax profit was £1,862,022 (£1,500,570).
- \* Final dividend recommended 8.36875p per share, making 4.11875p for the year.
- \* Although the year under review was most frustrating order levels remained very high, but sales increased to a much higher level mainly due to the inclusion of the new Group Company—Bryan Donkin Co. Ltd.
- \* In other Group Companies sales did not reach planned targets due to shortages of materials and labour and foundries reorganisation at Hopkinsons and Blakeborough.
- \* As a consequence of lower than required sales in these two major subsidiaries coupled with increasing materials, services and labour costs, and restrictions on price increases in the home market, profit margins have been reduced.
- \* Action has been taken to improve output. As a result profit has increased in the second half year. In the future this action should ensure not only increased profitability but also better cash flow.
- \* Orders from the home market have remained buoyant despite the cut-back in capital projects by many sectors of industry. Overseas customers, particularly in European markets, have even further increased their demand for our products.
- \* The Group therefore enters 1975 with outstanding order books at a very high level and the prospect of manufacturing being fully utilised.
- \* In the present highly uncertain climate it is difficult to forecast the future but the current year should produce improved results. As to the longer term, my confidence stems from the fact that the Group Companies are basically supplying the expanding energy equipment of world industry.

# Revitalising the United Kingdom economy

Sir Val Duncan

Chairman and Chief Executive, at the Annual General Meeting, 21 May, 1975.

There must be millions of people in this country who feel mystified and frustrated with our national performance—and there should be many more—for who can find it tolerable when we learn that the level of efficiency in production of so many of our goods for home consumption and export is so appallingly low; when we hear that mainland Europeans produce twice as many motor cars for each worker as we do? Who can reconcile themselves to the progressive impoverishment that this failure to perform effectively inevitably brings? Certainly the rest of the world does not owe us a living and if we do not change our ways, the future prospects of 55 million people in these little islands even having enough food to not look too bright—more so if we are foolish enough to vote 'No' to the Common Market.

### Industrial Performance

It is true that the performance of some sections in industry is often very good, but the general level of performance throughout the nation in much of both the nationalised industries and the private sector, is woefully inadequate. The old adage that bad workmen blame their tools—and of course this includes those whose work is management—needs earnest reflection and swift action by the nation, for in a number of sectors we are not even using effectively the industrial capacity we already possess.

It is frequently claimed that one of the reasons why our national performance has been so poor is because we have invested less than others in industry. Taking 1972, which is the last year for which comparable figures are available, it will be seen from the OECD's statistics that Britain invested marginally more as a percentage of Gross Domestic Product than the United States, both in total and in manufacturing industry. Unfortunately it is evident from the statistics over the 10 year period from the early 1960's to early 1970's that the percentage yearly growth of GDP in the UK has fallen way behind virtually every Western country and the United States. The UK has had a poor return in terms of increased output from the relatively large extra resources that have been injected into UK industries. Moreover, this poor performance has obviously disenchanted the investor because the UK is the only major country where forecasts of total investment for 1975 and 1976 are for reductions in real terms over previous years. This is all the more serious because it can certainly be argued that we should invest a much greater percentage of our GDP than other industrial nations in order to narrow rather than simply to maintain the productivity gap between us.

Against this unfavourable background we persist in making wage settlements which feed inflation, with nothing but stark national bankruptcy being the inevitable consequence. Those who claim that these high wage settlements are in the interests of the ordinary worker are blind—or worse—for one must bluntly say that no one can contract out of the final collapse that our present course promises. There is nothing fundamentally selfish, if not immoral, in mortgaging the future earning capacity of every family in this country.

Over-manning is another grave and widespread evil. To make the preservation of jobs—regardless of policy—is again to work for impoverishment. How much better to throw our energies into helping the transfer of surplus labour to employment where it can better contribute to our total output rather than to leave them to drag down their present and future productivity into depression. On the other hand it does not seem to be sufficiently understood in this country how vital it is to maintain marked differentials in after-tax earnings and that the differentials themselves in practice

need to be commensurate with the greater responsibility taken if we are to attract and retain those capable of producing the wealth

### The Role of Government

Where do we begin to put things right? The most important element in the equation is Government. Here we have the great—but avoidable—complication that our history since the war has been dominated by a conflict of ideologies on basic industries, such as steel, which has alternated several times between private ownership and state ownership. I feel strongly that the nation can no longer afford the luxury of these changes as we are fighting for our lives and I view, with gross misgivings, the present policy of endeavouring to take even more of our industry into Government ownership. From numerous public opinion polls it has become evident that the majority of the nation does not want any more nationalisation. May I, therefore, make a plea that since we are in deep waters, let's have no further action to nationalise more of our industry. Let us stay where we are for the time being, until the nation is on an even keel.

### Competing Ideologies

In the situation in which we now find ourselves—not where we would like to be but where we are right now—the nation is apparently being presented with a direct choice between two basic philosophies: first, the thought that our salvation lies solely in letting market forces operate unrestrainedly until we are once again in a situation of normality, or secondly that we should radically change the system to something approaching a Marxist pattern, where the ownership of additional important industries is permanently transferred from private enterprise to the state. To me these positions are both extreme, far too black and white for what the nation really requires. I believe that the overwhelming majority of the people in this country now want to make the present mixed economy work and wish for sufficiently therapeutic measures to be taken to enable it to do so. The first ideology might cure the situation given time, but the damage done to the unity of the nation might be so severe that it would leave an in-born bitterness and perhaps permanent scars. The second ideology would, in my view, be even worse, for the British Government/Civil Service equation is not fitted for the role of control over such complex industries if they are to be run successfully which, of course, includes profitability. Moreover, if carried to its logical conclusion, it would destroy the innate sturdy independence of the individual and his proper sense of responsibility for himself and his family. From this experiment I fear we would never recover.

### A New Philosophy

There is, however, a halfway position which I believe is practical and would appeal more to the character of the British and moreover enable us to recover the situation in a manner more consistent with our history. It would be a recognition by Government that they are not without some responsibility for the present plight of British industry and that as trustees, so to speak, for the taxpayer they should be prepared to provide assistance where it is necessary and justified, without prejudice to the ultimate pattern, but on terms which would promise a reasonable reward to the Government and therefore to the taxpayer down the road.

To give an example, if a major industry such as motor cars requires urgent assistance, let the Government act as tough bankers and work out a policy which will provide those sums of money which, given economic manning and effective performance by management and labour, will suffice to create a viable industry. Let the flow of all these funds be dependant on the satisfactory response of the other parties to the deal. Let us declare that the Government in the role of bankers will progressively withdraw from this industry when the debts have been paid and an appropriate profit made by the Government as bankers who have provided from the taxpayer the necessary funds. It is of course obvious that this banking assistance should only be used most sparingly—confined to those cases where the Government are satisfied that the industry concerned with virile management, maybe new management, can compete effectively, for otherwise of course we should find all we were doing was propping up businesses which deserve to go to the wall.

### Private Investment

As regards non-Government investment, nothing but the prospect of new and profitable enterprises or profitable extensions of existing ones will—or should—bring forth new investment. Investors are not reluctant when they have confidence in the prospect for a reasonable return. What we need is stability as opposed to the constant changes in policy which have afflicted us for at least a generation. Once the Government has set the framework to encourage enterprise, let industry get on with the job without interference and for some years. Then we shall see results.

### Tackling Inflation

How do we deal with the most dangerous disease of the lot—inflation? For the most part we are offered soft options, which will compound in due course the serious difficulties in which we find ourselves already. These are accompanied by such evasive shifts as progressive slippage in the value of the pound, or defensive tariffs or import controls to cut us off from the more efficient rest of the developed world. I see no alternative to cutting back the excessive demands we are at present trying to exercise, either individually or collectively, to within the limit set by what we can produce. I would first advocate a far more rigorous control of public expenditure, both at central and local government levels. This will involve a good look at the social services and other domestic government expenditure, whose

costs are dangerously out of control, and moreover not at all commensurate with the services provided. Even now we cannot finance them out of the present high rates of taxation and have resorted to a breath-taking level of public sector borrowing, thus stoking further the inflationary fires. The measures required are for further immediate cuts beyond those announced by the Chancellor, and a retention of the lower ceiling in money terms for several years. This means that any inflation from now on will have to result in further cuts in the real level of public expenditure.

One way to make local government more cost-effective would be to allow free enterprise to tender for some services at present being carried out by local government. Legislation proliferates to curb monopolies in free enterprise. Nothing has been done to restrain monopolies operated by central government or by local authorities which are frequently a greater danger to inflation as there is no competitive yardstick by which to judge their performance. It might be a tangible demonstration in support of Mr. Crosland's statement that the party is over. I think there is a particular problem with regard to nationalised industries which requires consideration. Private industry can, of course, go bankrupt. There is a widespread feeling amongst those who work in nationalised industries that they cannot and that therefore they are exempt from the pressures towards efficiency which apply in the rest of the business world. Of course in a sense this is true, unless or until rampant inflation, or our dangerous balance of payments position, or both, force the Government to apply proper constraints to them. We must recognise that in the last few years nationalised industries have led and fed inflation. I cannot think that we will avoid the continual snarl of rising nationalised wages and prices without disciplines akin to those in the responsible private sector and this will necessitate more courage on the part of Government, who only too often have agreed to pay up too readily and too freely, thus negating the statutory obligations they claim to have imposed on these industries.

### Industrial Relations

It is no original thought to dwell on the subject of communications for much has been written and spoken on this matter for years, but I am afraid with very little result. There has to be a far greater dissemination of information and degree of consultation within industry. Perhaps too many of our companies have become too stratified. The bulk of the decisions taken at the top in industry are certainly more right than wrong, but unless the whole team from Chief Executive to the man at the lathe understand in broad terms why decisions are being taken and feel that they can contribute constructively to the success of their industry, it is too much to expect that they will work effectively and intelligently to produce better results. It is all too obvious in a vibrant company that ideas do not all emanate from the top; indeed they should flow at all levels, be sifted and brought into some discipline for the benefit of the whole. This theme is not new, but until it is put into practice on a much greater scale we shall fall far short of what we could achieve.

I believe that the ordinary worker has as much understanding as the Director on the Board of the necessity on occasions for confidentiality of decisions in his own interest, but he would accept this much more

willingly if he were fully informed and properly consulted on the wide range of non-confidential matters that are of immense importance to his daily life.

Modern experience tends to show that many small companies find it much easier to create and perpetuate a team spirit of fellow feeling and pride in creating new wealth, than in larger units. All the more important, therefore, that in the latter case we should insist that managers all along the line put their full weight into maintaining this constant communication with all those who work with them in their wealth-creating activities. Let me now consider the responsibility of organised labour in the evolving scene. One must ask whether the trades unions have not now largely achieved their original aims of strengthening those in a weak bargaining position and obtaining some sense of security in what was a harsh laissez-faire economy. An essential corollary to the safety net now provided is that unions should be much more aware of their obligations to see that those for whom they make contracts can and do deliver, and in too many cases they do not. The result of all this is that the economy becomes so overstrained that the very security achieved in the past largely by organised labour is itself in jeopardy. There is an obligation to ensure, in consultation with management, that their demands bear a sensible relationship to the wealth-creating capacity of the economy; that the new wages are really earned; that outworn restrictive practices, either by management or labour, are inexorably removed and generally that the effective in-put of work should match the far higher wages in real terms that they now enjoy. I believe that much of this is recognised by many trades union members, but it simply isn't getting through, possibly because of the small but powerful disruptive element who just don't want to make the system work. History shows that in any human institution if the moderate and constructive element do not handle firmly the extremists, the former lose control and their capacity to serve the nation, and their living too.

### Concluding Remarks

I have tried in the last few minutes to make some suggestions on action which would help to revitalise our nation. I would like, however, to conclude by reminding you that it is the collective will of the citizens of this country which will determine these results, so let not the ordinary citizen think there is nothing he can do about all this. If the men and women of this country do not pay regard to their privileges by exercising their civil and industrial franchise, there is indeed little they can do; but surely it is our duty to exercise these rights and privileges and to accept that industrial democracy is at least as important as political democracy. All through history there have been occasions when the commonsense and patriotism of the ordinary Briton have emerged to revitalise the nation. Today is such another occasion and yet perhaps a different one. We do not have a visible enemy as in war time, but we have a much more subtle enemy—a small but dedicated subversive element exploiting and magnifying public apathy, short-term self-interest, greed and envy. This is an enemy we must and will overcome. This nation has never failed to rise successfully to a challenge once it is awake to the danger. We can and will succeed if we work together, each of our own free will. This is true democracy in action.

Sir Val Duncan's Speech, and the Annual Report for 1974, may be obtained from The Secretary, 6 St. James's Square, London SW1Y 4LD.

The Rio Tinto-Zinc Corporation Limited







## MINING NEWS

## Botswana-De Beers battle hots up

BY LESLIE PARKER, MINING EDITOR

THE LONG SAGA of the negotiations between De Beers and the Botswana Government, now in progress since last October, over the latter's demands for a greater share of the profits from the successful Orapa diamond operation has now apparently reached a critical stage.

Richard Rolfe reports from Johannesburg with the atmosphere described by one of the parties as "acrimonious".

The Government is currently receiving about 52 per cent of profits based on a 15 per cent equity stake and a complex series of taxes. It wants to raise its total receipts to a minimum of 62 per cent and a maximum of 72 per cent.

Along the lines recently agreed between De Beers and the Lesotho Government for the development of the Letseng deposit in that country.

For Orapa De Beers feels that it has taken all the risks and is thus entitled to see the kind of reasonable return which was originally negotiated. Last October the Government was also

compelled to adjust the terms of the agreement to ensure that "any excessive profits will accrue to the state".

It is thus no wonder that De Beers is holding out for what Mr. Oppenheimer recently described as an "acceptable share of profits and at the same time maintain the existing structure of the diamond trade".

A complicating factor is that De Beers is simultaneously negotiating the terms on which the smaller DKL pipe can be brought into production. Another

indication is the failure of the struggling Gellibank copper-nickel mine to come up to scratch. This has led to a shortfall in the Government's revenue projections, one that is likely to compound the deficit.

The best hope of the Orapa problem being resolved, Rolfe says, is a compromise whereby the Government settles for a 35 per cent shareholding, possibly leading to a total tax and revenue package worth about 65 per cent of profits. This should be satisfactory bearing in mind Orapa's rising production and better diamond recovery. Yesterday De Beers rose 5p to 510p.

**DEELKRAAL**  
Holders of Gold Fields of South Africa are reminded that the offer

of shares in Deelkraal Gold Mining closed on May 30. Yesterday Deelkraal rights rose 20p to 110p premium.

**UM rings the Thierry bell**  
Belgium's Union Minière, which is on the receiving end of a big cash flow in compensation money from the previously-owned copper complex in Zaire, is emerging cautiously as a new force in the world mining exploration scene.

And UM looks to have rung the bell resoundingly in one of its early ventures, that at the Thierry copper deposit in Ontario.

In Brussels yesterday the UM chairman, Mr. Paul-Emile Corblau, recounted that the reserves at this Canadian copper find, which is scheduled to reach production in the second half of next year, amount to a proven 12.5m. tons of ore grading an average 1.73 per cent copper.

This is a relatively modest tonnage and grade, although it is sufficient to supply the ore concentrator for at least 10 years. But drilling has not reached the bottom of the deposit and Mr. Corblau disclosed that the engineers are now studying a neighbouring geological structure where there is the possibility of much greater tonnages which could "significantly" extend the life of Thierry.

Though still unlikely to come into the major copper mine class, Thierry stands to become a money spinner in the anticipated boom in copper prices which, many leading observers believe, could get under way next year. A 17.5 per cent stake in the strongly-financed UM is held by Tanganyika Concessions.

Shares of the latter eased 4p to 204p yesterday in front of the results which are now expected to-day.

**COMINCO SEEKS URANIUM**  
Canadian mining house Cominco, a Canadian Pacific subsidiary, has an option to acquire a 55 per cent participating interest in uranium prospect near Baker Lake in the North-West Territories in return for a \$5m. expenditure on exploration. About \$1m. has been committed for the first two years after which

\$0.4m. a year must be expended to maintain the option.

Previous probing of the property located a number of uranium occurrences. It is stated, three of which have been partially tested by drilling and have yielded significant values. If a feasibility study has not been completed after the initial \$5m. has been spent Cominco has agreed to advance funds on a reducing percentage basis until the study is finished or a total of \$12.5m. expended. The area covers 2,300 square miles.

The property is owned by Pan Ocean Oil as to 60.2 per cent, Petrobee 17.1 per cent, Dynamic Mining 14.1 per cent and Lochiel Exploration 8.5 per cent.

## UPS AND DOWNS OF TRONOH

The Malaysian tin-producing Tronoh Mines, in which Charter Consolidated has a 20.7 per cent interest, has boosted 1974 net profits to £1.53m. from £0.42m. in 1973. As already announced, the past year's dividend total has been raised to 4.03p from 2.975p. The 1974 earnings per share equal 14.9p compared with 4.1p in 1973.

The big producer enjoyed the best of both worlds last year with a higher tin price, which averaged \$M1,136 per picul in Penang against \$M885 per picul in 1973, coupled with tin concentrate production which rose to 2,077 tonnes from 2,748 tonnes.

In the current year, however, Tronoh's output has fallen to 885 tonnes for the past four months compared with 1,158 tonnes in the same period of 1974. The Penang metal price has been running at under \$M1,000 per picul in the past four months. It was \$M1,038 yesterday. Tronoh were unchanged at 93p.

Sungei Besi, in which Charter has an interest of 7.7 per cent, and Tronoh, a stake of 25.7 per cent, reports a 1974-75 estimated net profit of \$535,000 against \$535,000 in the previous year. A second interim now declared of 3.85p makes a total U.K. per share of 5.957p for the year to March 31 against 5.3p for 1973-74. Sungei Besi were 83p yesterday.

**MINING BRIEFS**  
LONDON TIN—Columbiac output for unalloyed tin (March) was 1,400 tons (April) four weeks) 15 tonnes (March) four weeks) 10 tonnes.

**WARREN MERGER TALKS OFF**  
Talks which have been under way since March for a possible merger of James Warren, the frozen food, insurance broking, property and tea agents group, with Warren Tea Holdings, have ended without agreement.

It was said yesterday that extensive discussions had taken place between the Boards and their advisers. But it was added, although a substantial measure of agreement had been reached on the basis for a merger, it had not proved possible, in present circumstances, to formulate proposals which could be recommended to shareholders.

James Warren has been advised in the talks by Gray Dawes and Warren Tea by Robert Fleming.

**MYSON GROUP**  
Mr. R. E. Myson, chairman of the Myson Group, yesterday outlined his company's reasons for pressing on with its £2.5m. bid for Sealed Meter Construction despite SMC's recommendations of a rival offer by Adwest Group.

He said Myson considered that SMC's range of circulating pumps would fit very well into its own range of heating and ventilating products. The company was expanding rapidly abroad and would be able to take advantage of SMC's considerable outlets in Europe if the bid was successful.

Mr. Myson said the company had secured a seven-year £5m. loan from Barclays Bank at 3 per cent, a rate "which should take care of our financial requirements in the anticipated future." So far this year profitability and sales were improving and margins for the first three months were better than the average for last year.

**GREENING SAYS HOLD ON**  
Talks have now begun between Lazard Brothers, who are advising Johnson, Mirth Brown, and Samuel Montagu, who are acting for N. Greening and Sons, about JFB's offer of one JFB Ordinary share for every two Greening Ordinary which was made at the beginning of the month.

In a letter to stockholders Mr. C. G. Fraser, chairman of Greening, says that pending the outcome of these discussions the Board still considers the offer totally unacceptable and recommends shareholders to retain their Greening shares until further advised by the directors.

**WRIGHT BINDLEY**  
Wright Bindley and Gell has reiterated its opposition to the offer of an ordinary 60p share made by PENTOS. WB and G says the offer is less than the present market value of its shares and values WB and G at a price earnings multiple of only 1.88. Also it values WB and G at a discount of over 40 per cent of its net assets and that re-investment of the proceeds received under the offer might well reduce the income of shareholders.

**TREMLETTS**  
Tremlett Holdings announces that the offers for the capital of Tremlett and Tower Assets other than the 95.5 per cent already owned by Tremlett and its subsidiaries, have been accepted in respect of £1,763,475. Tremlett Ordinary 87.5 cent. and £2,212 Tower Ordinary shares. The offers have been extended and will remain open until June 4.

**KENNECOTT**  
Producer of copper-molybdenite-molybdenic oxide-cobalt-gold-silver-antimony.

**QUARTERLY DIVIDEND**  
A cash distribution of 50¢ per share (a total of approximately \$16,800,000) was voted by the Board of Directors to be paid June 23, 1975 to Kennecott shareholders record of the close of business on May 28, 1975.

**KENNECOTT COPPER CORPORATION**  
181 East 42nd Street, New York, N.Y. 10017

## SIEMENS

Siemens AG

## Information for Siemens Shareholders

## Order Increase by 3%

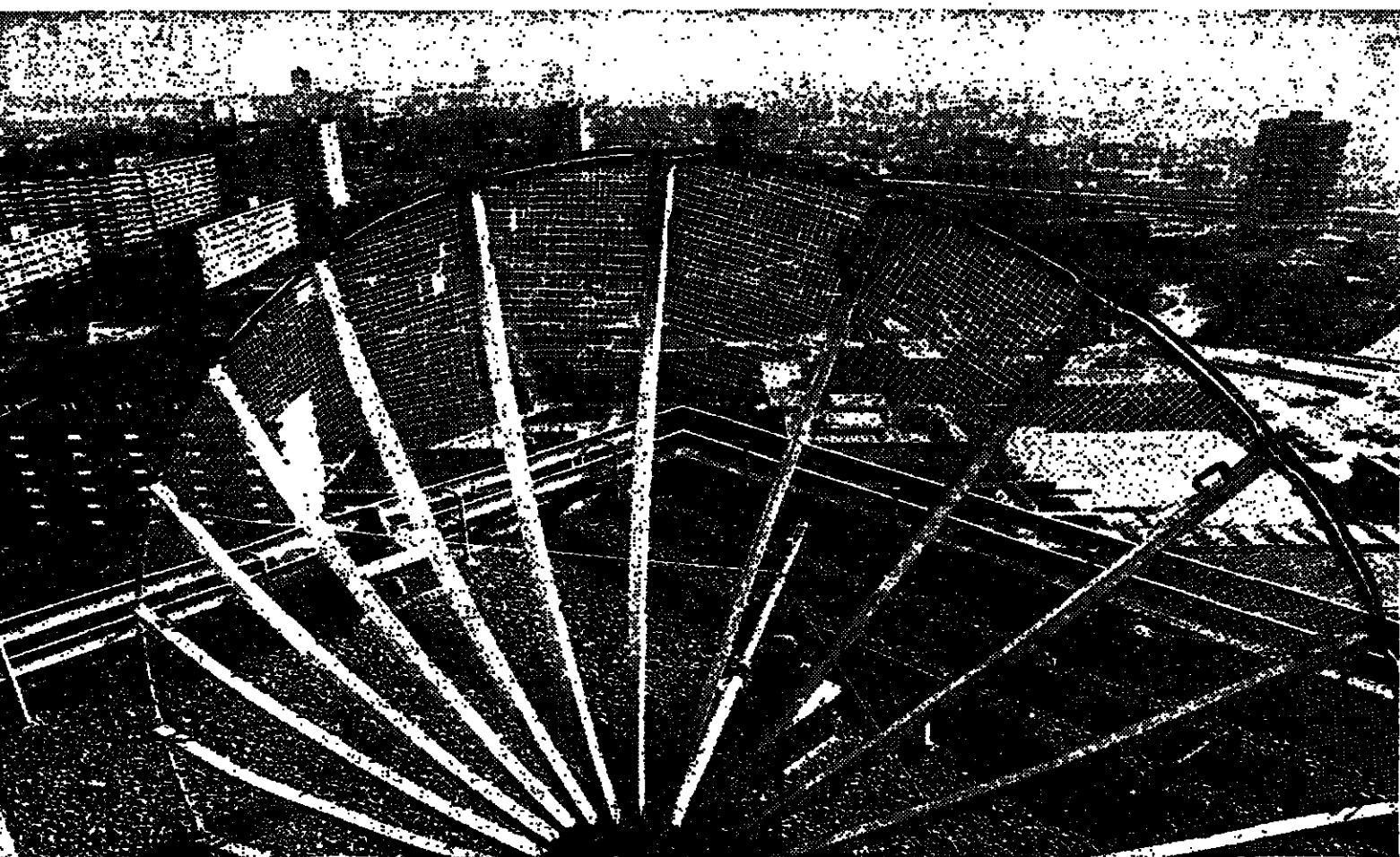
During the first six months of the current financial year (1st October 1974 to 31st March 1975) orders received showed a slight down in comparison with last year's, increasing by 3% to £1,894 million. Operations in Germany recorded somewhat higher growth rates than our international business. The weak economic situation prevailing in nearly all industrialized countries affected the flow of new orders. A decline in demand, especially for mass-produced goods could have an adverse influence on the current year's sales growth. Sales rose to £1,527 million during the first half of the financial year, equalling last year's 9% growth rate. Despite an increase in order backlog from £2,787 million to £3,083 million, several areas have low order reserves. Business trends in the various Groups and Divisions displayed increased differentials. While the Data System, Medical Engineering and Telecommunications Groups were able to further increase their new order levels, the Components Group was restrained by a worldwide slackening of demand. In the same vein, the Electrical Installations Group continues

to be affected by the recession in the building industry. The Power Engineering Group was able to equal but not pass its performance of a year ago, when several major orders were received. Despite the difficult economic situation, we continued to pursue a capital investment programme geared mainly to rationalization requirements. Capital expenditures and investments thus increased by 15% during the first half year. For the total financial year, however, we anticipate a smaller growth. Net income reached 2.7% of sales during the period under review, as compared with 2.9% for the same period of 1973/74. This decline is due largely to cost increases of about the same magnitude as last year, in conjunction with unsatisfactory capacity utilization in some sectors. For the total 1974/75 financial year we anticipate new orders on a par with last year's levels and a slight reduction in sales growth.

	First half 1973/74	First half 1974/75	Change
Orders received (in millions of £)			
Domestic operations	1,404	1,444	+ 3%
less - export orders	500	500	± 0%
Domestic business	904	944	+ 5%
International business	931	950	+ 2%
	1,835	1,894	+ 3%
Sales (in millions of £)			
Domestic operations	1,107	1,192	+ 8%
less - export orders	307	373	+ 21%
Domestic business	800	819	+ 3%
International business	603	708	+ 16%
	1,403	1,527	+ 9%

	30/9/1974	31/3/1975	Change
Order backlog (in millions of £)	2,787	3,083	+ 11%
Employees (in thousands)			
Domestic operations	221	214	- 3%
International operations	88	90	+ 2%
	309	304	- 2%
	First half 1973/74	First half 1974/75	
Employment cost (in millions of £)	642	739	+ 15%
Capital expenditures and investments (in millions of £)	82	95	+ 15%
Inventories (as at 31st March) in % of sales	37%	38%	
Net income (in millions of £)	41	41	
in % of sales	2.9%	2.7%	

Amounts translated at Frankfurt middle rate on 31st March, 1975: £1 = DM 5.648.



## Antenna for 100,000 residents

A master antenna system, such as this one near The Hague, is capable of delivering better quality reception of a greater number of radio and television programmes than individual

antennas. All points in a larger area or even an entire city can be served by the system via a cable network, enabling unsightly "antenna forests" to vanish from the rooftops.

Siemens AG

In Great Britain: Siemens Ltd.

Great West House, Great West Road, Brentford TW 8 9DG, Middlesex

## BIDS AND DEALS

## Paterson Zochonis gets Cussons

Paterson Zochonis, the Manchester-based soap and general merchandising company, which is to expand Cussons, particularly in the soap and detergent side, first of all in the markets which we know best and then we shall look to see where the strengths and opportunities lie.

Cussons has been given written assurance about the future of its 1,500 employees, and Mr. Simon Cussons is joining the PZ Board.

**WARREN MERGER TALKS OFF**  
Talks which have been under way since March for a possible merger of James Warren, the frozen food, insurance broking, property and tea agents group, with Warren Tea Holdings, have ended without agreement.

It was said yesterday that extensive discussions had taken place between the Boards and their advisers. But it was added, although a substantial measure of agreement had been reached on the basis for a merger, it had not proved possible, in present circumstances, to formulate proposals which could be recommended to shareholders.

James Warren has been advised in the talks by Gray Dawes and Warren Tea by Robert Fleming.

**MYSON GROUP**  
Mr. R. E. Myson, chairman of the Myson Group, yesterday outlined his company's reasons for pressing on with its £2.5m. bid for Sealed Meter Construction despite SMC's recommendations of a rival offer by Adwest Group.

He said Myson considered that SMC's range of circulating pumps would fit very well into its own range of heating and ventilating products. The company was expanding rapidly abroad and would be able to take advantage of SMC's considerable outlets in Europe if the bid was successful.

Mr. Myson said the company had secured a seven-year £5m. loan from Barclays Bank at 3 per cent, a rate "which should take care of our financial requirements in the anticipated future." So far this year profitability and sales were improving and margins for the first three months were better than the average for last year.

**GREENING SAYS HOLD ON**  
Talks have now begun between Lazard Brothers, who are advising Johnson, Mirth Brown, and Samuel Montagu, who are acting for N. Greening and Sons, about JFB's offer of one JFB Ordinary share for every two Greening Ordinary which was made at the beginning of the month.

In a letter to stockholders Mr. C. G. Fraser, chairman of Greening, says that pending the outcome of these discussions the Board still considers the offer totally unacceptable and recommends shareholders to retain their Greening shares until further advised by the directors.

**WRIGHT BINDLEY**  
Wright Bindley and Gell has reiterated its opposition to the offer of an ordinary 60p share made by PENTOS. WB and G says the offer is less than the present market value of its shares and values WB and G at a price earnings multiple of only 1.88. Also it values WB and G at a discount of over 40 per cent of its net assets and that re-investment of the proceeds received under the offer might well reduce the income of shareholders.

**TREMLETTS**  
Tremlett Holdings announces that the offers for the capital of Tremlett and Tower Assets other than the 95.5 per cent already owned by Tremlett and its subsidiaries, have been accepted in respect of £1,763,475. Tremlett Ordinary 87.5 cent. and £2,212 Tower Ordinary shares. The offers have been extended and will remain open until June 4.

**KENNECOTT**  
Producer of copper-molybdenite-molybdenic oxide-cobalt-gold-silver-antimony.

**QUARTERLY DIVIDEND**  
A cash distribution of 50¢ per share (a total of approximately \$16,800,000) was voted by the Board of Directors to be paid June 23, 1975 to Kennecott shareholders record of the close of business on May 28, 1975.

**KENNECOTT COPPER CORPORATION**  
181 East 42nd Street, New York, N.Y. 10017

**WINSON & NEWTON**  
About a third of all students who are in their final year of studies for their Diploma in Fine Art entered for the Award. Their work was exhibited in six regional exhibitions throughout the country, and has been seen by more than 27,000 members of the public, all of whom it is assumed are interested in art. It is expected that the Company will achieve an increasing reputation from the 1976 Award and subsequently.

**FUTURE OUTLOOK**  
The Group emerged with record sales and profits from a year which was one of the most difficult for industry in recent times. That it did so with an unblemished reputation for products of the highest quality indicates a sound organisation, and that the Company is well placed to resolve the problems which will arise during 1975. The buoyant flow of orders received this year is attributed to the support given by our dealers throughout the world and the Company looks forward confidently to achieving even better results in 1975.

WINSON &amp; NEWTON artists materials

Extracts from the Statement by the Chairman, Mr. Robert Y. Kennedy, presented at the Annual General Meeting held on 22nd May 1975.

## RECORD SALES AND PROFITS

Owing to the disturbed state of the economy during 1974, it is more than usually gratifying to report record sales and profits. Group Sales increased by 16% and Group Profit on Trading by 25%. The increase in profitability from 11.9% to 12.7% of sales, emphasises the benefit the Group derives from having a large overseas market, with no legal price restrictions, based on a sound home trade. Export Sales rose by 29% to a record level of £2.3 million. Dividends for the year have been increased by the maximum allowed under the Government's counter-inflation measures to 28.3% from 23.8%.

## WINSON &amp; NEWTON AWARD 1975

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## FARMING AND RAW MATERIALS

## Cocoa price support move

ABIDJAN, May 22. A NUMBER of immediate measures to counter the decline in world cocoa prices have been agreed by sales directors of member countries of the Alliance of Cocoa Producers, Ivory Coast Agriculture Ministry adviser Mamadou Touré said here today, reports Reuters.

Mr. Touré, speaking at the opening of a meeting here of cocoa producing countries to prepare for renegotiation of the International Cocoa Agreement, gave no details of the measures.

The decisions were taken during two days of talks prior to today's meeting.

In London, trade sources said reports have been circulating of possible support steps being considered by producers, mainly revolving around ideas of a producers' stockpile of some 50,000 tonnes.

Our commodities staff writes: The Abidjan announcement gave a further fillip to an already firm London cocoa market. The July position, which had already risen over 27 to about 5474 a tonne when news of the producer move came in, climbed to 5480 a tonne helped by dealers covering earlier sales in London and New York.

Profit-taking in both centres trimmed the gains and in London July cocoa ended at 5472, above Wednesday's close at 5470 a tonne. However, a new upsurge in New York soon after the London market had closed took values to the permissible limit there.

## Record tea levels in Bangladesh

By Our Asia Correspondent

PRODUCTION AND export earnings of Bangladesh tea last year reached record levels, according to official sources.

In the 1974-75 season Bangladesh grew 712,000 lb. of tea, which earned Taka 137,200 (about \$7.7m), its foreign exchange. The previous year production was 611,000 lb. and export earnings about Taka 125m.

These results mean that although in many aspects of its economic life Bangladesh is faring worse than it did before independence, in tea it has surpassed its best previous performance.

Before independence, East Bengal was growing about 55m lb. of tea a year and earned between Rs.15m. and Rs.35m. in exports before all tea exports were banned in 1967-68. Foreign exchange earnings were erratic in Pakistan days because most of the tea went to the West.

Pakistan domestic market.

## Bacon prices hit new peak but eggs fall again

BY PETER SULLIVAN

BACON WILL cost more in the shops next week but eggs will be cheaper following wholesale price changes announced yesterday.

A £20 a ton increase in first hand bacon prices lifted them to record high levels of £350 a ton for Al Danish and £315 for comparable British Irish and Ulster bacon. In the shops most of the increase is likely to be put on gammon, joints and rashers with increases of 3p to 4p a pound.

A slight strengthening in consumer demand before the Bank Holiday week-end seems to have been the major justification for the rise plus the expected effects of changes in the EEC slaughter price for imported bacon which has risen in the past two weeks to offset the weakness in sterling.

Although bacon traders fear that the high prices will lead to further consumer resistance, overall bacon sales have dropped from about 11,000 tons to 8,000 tons a week in the past two or three years. It is claimed higher returns from the bacon market are needed to prevent producers switching supplies to the more profitable pork market.

The cut in egg prices — 5p a dozen of large, 4p of medium and 3p of small is bound to spark off renewed protests by all sections of the egg industry, as it will mean the average producer will once again be making a loss on egg sales of several pence a dozen.

National Farmers' Union leaders will be raising the question with their French counterparts in Brussels this morning before a meeting in the afternoon of the eggs and poultry working committee of EEC farm organisations.

The price cuts were made against a background of a weak market which has been caused by an increase in home supplies and a marginal rise in French egg imports. Said the Eggs Authority yesterday: "At no time since the heavy deluge of imports in April has confidence fully returned to the U.K. market."

The Authority gave statistics that show French imports in the first quarter of 1975 of 161,000 boxes were 1,900 boxes higher than in the first quarter of 1974. But Mr. Peter Kemp, managing director of the Goldenlay egg marketing consortium, was pointed out last night that it was

the timing of the French imports that had hit the U.K. market. The French imports had increased tremendously in April and early May and, above all, they were being "dumped and subsidised" EEC compensatory payments alone totalled over £250 a dozen, he said.

● In the Commons yesterday Mr. Fred Peart, Minister of Agriculture, told the Conservative shadow minister, Mr. Michael Jopling, not to be "too gloomy" after he had warned that egg prices might fall drastically in the next week or so. The market was often affected by talk and lack of confidence, said Mr. Peart.

He added that the French Government had completed necessary procedures to open up their market to U.K. egg exports. For the longer term, the Government had begun discussions with the industry about how present EEC egg support measures might be improved. But Mr. Robin Corbett, Labour, Member of Parliament, urged Mr. Peart to use his veto in Brussels "to protect British egg producers until the Community market has been kicked into some sense."

## Sharp fall in lead market

By John Edwards

LEAD PRICES on the London Metal Exchange fell sharply yesterday, declining to the lowest point for some two years. Cash lead closed at 117.75 to 117.85 a tonne, while the three months quotation was down by 11.75 to 116.75.

The reason for the fall in prices was the absence of support buying by producers, which has been the main influence keeping up values in recent months in view of the surplus created by the decline in consumer demand.

Some producer interests are known to have been selling forward quite heavily recently. Others felt that the producers still had adequate funds, but had decided to stop buying at present in view of an unexpected large increase in warehouse stock arrivals during the next few weeks.

However, the recent fall in U.S. lead prices, and the continued lack of consumer demand, may make a sustained recovery difficult to achieve if the producers are finding the financial burden of carrying surplus stocks too intolerable.

Dealers suggested that there might be some disarray between producers behind this withdrawal of support buying, in view of the cost.

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## Cut in price of sugar for U.K. industry

By Our Commodities Editor

A CUT in the price of industrial sugar supplied to bulk to trade users — for deliveries from July to September was announced by the Ministry of Agriculture yesterday. With effect from today, the forward price of industrial sugar for the third quarter period will be reduced to 240 a ton for bulk deliveries. Retail prices of sugar are not affected.

This follows the move towards lower sugar prices, including those in retail outlets, announced by the Ministry a week ago with a scheme for subsidies, from October to December, to make U.K. cane refined sugar competitive with lower-priced supplies available from elsewhere, particularly the EEC, for the forthcoming beet crop.

## REFERENDUM DEBATE

## Both sides at fault over food prices

BY JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

DURING THE Referendum debate I am saddened by the fact that the questions of food of the nation's larger by far the home production, lower than the rest of the world. The difference being made up by the deficiency payments. It is nonsensical to say that the Ant's appear to have done their homework. It is nonsense to say that the Ant's, as do the Ant's, that the Commonwealth and the rest of the world is desperate for food to unload cheap food on our shores. It is nonsense to say that because circumstances combined to raise basic food commodity prices in 1973/4 food will never be cheaper again.

I never hear the representatives of any food producing group in any country say that because they were producing food for the British market they would like to send it to the gain prices. All of them in the past, and certainly in the present, would like to make more money from what they sell. What stops them raising their prices is the fact that they have no control over the purchaser who makes the crucial decision of whether to buy or not. If prices don't suit him, he buys elsewhere or does without.

In the same way it's incorrect to say that because of the inflation in costs due to the oil crisis, etc. prices of basic foods will never fall. The truth is that production costs have never been decisive in fixing commodity prices. That is the role of the market supply and demand.

Farmers and indeed all commodity producers, simply hate this, and history is replete with examples of attempts to overcome this basic economic truth. The only way to make a market rise is to restrict supplies, to support management, to take over farms. Exporting countries impose quotas, etc. on their farmers. Importing countries, let us say the Common Market, protect the domestic prices of their own farmers, by keeping out imports by means of levies.

Since the war British policy was specifically designed to keep

the EEC save the housewife great sums of money during the high world prices of 1974. The overall effects of the transition to a more generally neutral. The bouquets for holding down prices should go to Mr. Heath's Government for negotiating the transitional period and to the Government for agreeing to refuse to operate the Community system for beef intervention last summer.

Where Britain gained from Community activities was in grain and sugar prices, particularly grain. By means of a complication of taxes, levies and subsidies on grain too much to explain fully here the Eurocrats managed to temper the cost of grain to Britain. The apparently worn out by their activities, they departed for the ski slopes to rest. But their departure coincided with the collapse in the U.S. grain market, and the EEC is stuck with surplus of surplus wheat. So it appears a major benefit to Britain came as much from bureaucratic ineptitude as from conscious policy.

The result of this particular muddle is that for the present, grain prices in Britain are almost the lowest in the world and the EEC is stuck with surplus of surplus wheat. So it appears a major benefit to Britain came as much from bureaucratic ineptitude as from conscious policy.

It's almost certain that the Common Agriculture Policy will eventually be found to be just as inefficient a way of regulating commodity prices as any of its predecessors which like the Corn Laws were swept away by a democratic upheaval. It will only be a question of time before the two will be sent the same way.

## The fallacy

The Community's restrictions on imports have only made a marginal contribution to the ruin of the international beef trade which has been caused by over-production everywhere and the determination of major importing countries of the past such as Japan or the U.S. to restrict their imports. Once the facts of a dairy surplus have been established the Community can be said to have benefited the producers in New Zealand by dumping their surplus butter on the world market. It is on the British market under terms of the Treaty of Accession, and not all over the world. The pro's argue that because at a fantastic rate all surplus food will be gobbled up by the voracious masses. The fallacy is that the population explosion is occurring among people who have not the money to buy food from the West, and would be better employed growing their own for which most still have the resources.

It is not even true that the

## Agrochemicals costs threat

BY RAY DAFTER

THE MOUNTING costs of ecological and marketing new crop protection chemicals is likely to force some of the smaller companies out of business, according to a report on the agrochemicals industry published today.

On the other hand, overall growth prospects for the industry — with a worldwide turnover of some £1.7bn. — are bright. In particular, the plant growth regulator sector, with sales last year of only £100m., is expected to become much more important to further new products are developed. At present there are only five products of significance in this sector.

These are some of the conclusions reached by the Wood Mackenzie group in its survey of the industry. Referring to the financial success of agrochemical producers, the report estimates that typical profit margins are of the order of 25 per cent. "Indeed, it is likely that the industry's reluctance to disclose profit figures bears out this view."

Nevertheless, the market has become much more competitive. There was difficulty in meeting

the increasingly stringent toxicological and environmental conditions being placed on the introduction of new agrochemicals—a problem compounded by the growing sophistication of residue-detecting methods.

"It is the mounting cost of this item which is the most critical factor governing the future of some of the smaller companies in the industry, particularly if the profitability of the existing business is such that a large research and development commitment is difficult to maintain."

The report emphasises the strength of European manufacturers in the agrochemicals field. Although more than 40 companies could be identified as having significant agrochemical businesses, 10 accounted for more than 50 per cent of the world market. Of these 10, no less than six were based in Europe (Bayer, Ciba-Geigy, the Shell Group, ICI, BASF, and Rhône-Poulenc). In spite of the fact that North America accounts for 45 per cent of the world market.

Five of these "top ten" have interests in pharmaceuticals, a closely allied area of technology with a similar reputation of high risks and above-average profits. Wood Mackenzie says that it is advantageous having a foot in both agrochemicals and pharmaceuticals as there are related research, technological, testing and manufacturing processes.

More specifically, the report deals with prospects for ICI and Fisons. It expects Fisons' business to become more international, although much will depend on the success of the new products Norton and Ficam. The Government's policy of expanding domestic food production, as outlined in the White Paper "Food from Our Own Resources", should also strengthen Fisons' home business.

ICI's business was seen as being somewhat better placed than Fisons in that it had a greater number of proprietary products and was already international. A greater research budget also gave it a greater chance of further discoveries.

## COMMODITY MARKET REPORTS AND PRICES

## BASE METALS

COPPER—Based on balance on the London Metal Exchange. After closing in 1974, the market was relatively stable, with some upward movement in the afternoon. The market was relatively stable, with some upward movement in the afternoon. The market was relatively stable, with some upward movement in the afternoon.

WIREBARS: 1974-75, 1975-76, 1976-77, 1977-78, 1978-79, 1979-80, 1980-81, 1981-82, 1982-83, 1983-84, 1984-85, 1985-86, 1986-87, 1987-88, 1988-89, 1989-90, 1990-91, 1991-92, 1992-93, 1993-94, 1994-95, 1995-96, 1996-97, 1997-98, 1998-99, 1999-00, 2000-01, 2001-02, 2002-03, 2003-04, 2004-05, 2005-06, 2006-07, 2007-08, 2008-09, 2009-10, 2010-11, 2011-12, 2012-13, 2013-14, 2014-15, 2015-16, 2016-17, 2017-18, 2018-19, 2019-20, 2020-21, 2021-22, 2022-23, 2023-24, 2024-25, 2025-26, 2026-27, 2027-28, 2028-29, 2029-30, 2030-31, 2031-32, 2032-33, 2033-34, 2034-35, 2035-36, 2036-37, 2037-38, 2038-39, 2039-40, 2040-41, 2041-42, 2042-43, 2043-44, 2044-45, 2045-46, 2046-47, 2047-48, 2048-49, 2049-50, 2050-51, 2051-52, 2052-53, 2053-54, 2054-55, 2055-56, 2056-57, 2057-58, 2058-59, 2059-60, 2060-61, 2061-62, 2062-63, 2063-64, 2064-65, 2065-66, 2066-67, 2067-68, 2068-69, 2069-70, 2070-71, 2071-72, 2072-73, 2073-74, 2074-75, 2075-76, 2076-77, 2077-78, 2078-79, 2079-80, 2080-81, 2081-82, 2082-83, 2083-84, 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## FINANCIAL TIMES SURVEY

Friday May 23 1975

سورتي مالي

## YUGOSLAVIA

Despite internal troubles and pressure from outside, Yugoslavia has consolidated its unique self-management system and preserved its independence—from East as much as West. But with firm measures now needed to put the economy straight, the country faces austere times.

## Driving along a zigzag course

AN EXPERIENCED observer of the Balkans recently described Yugoslavia as a car driving along a narrow road with deep ditches on either side. Like all cars, it doesn't steer a dead straight course. But whenever it veers one way or the other, the driver tends to overcorrect, and the car spends a lot of time on a zigzag course. Just missing with ditches.

If we take one ditch as being the Soviet bloc and the other the western bloc, the rest of the analogy falls into place quite easily. After a couple of years of hectic zigzagging, Yugoslavia is back in the middle of the road again, its last zigzag having been distinctly in the Soviet direction. The political upheavals of the country went through in 1972-73 are now over. But the stern remedies employed by the League of Communists earned Yugoslavia a Moscow-type reputation in much of the West.

This was reinforced when President Tito went to the Soviet Union and was warmly received by the Russians who paid a return visit to Belgrade. The overnight rights granted to Soviet supply aircraft during the last Middle East war were also taken as evidence of Yugoslavia's alignment with Soviet foreign policy.

Most recently the trial and conviction to seven years' jail of the writer Mihailo Mihailov for "hostile propaganda" against Yugoslavia was seen as confirmation of an ominous trend, especially when Mihailov's two lawyers were later accused of having defended their client with too much zeal. But other events have not borne this out.

Hot on the heels of the Mihailov episode came news of criminal investigations into a group of Stalinists, the tag used to describe pro-Moscow activists and critics of Yugoslavia's non-aligned course in foreign affairs. These and other "Conformists" were also jailed, proving that the Soviet ditch was being avoided as carefully as before.

The Russians themselves then gave Belgrade a chance to assert its independence. Just before the 30th anniversary of VE-Day two Soviet generals pointedly ignored the Yugoslav partisans' contribution to the defeat of Nazi Germany. This provoked a wrathful response from President Tito which can have done little to improve cordiality between Belgrade and Moscow.

The Yugoslavs did not attend a recent preparatory meeting in Berlin, prompting reports that they had dropped out altogether.

But later Mr. Aleksander Grickov, a top Communist official, went to Moscow on what was seen as a mission to patch up differences and reach some kind of compromise. The Yugoslavs will only participate, they have stated, if individual Communist parties are to be permitted to travel their own roads, and it now remains to be seen whether Moscow is able to yield on this point. For its part, Belgrade is unlikely to make any concessions, preferring to boycott the conference altogether.

There is a difference, of course, between the line Yugoslavia takes in foreign affairs and the way it handles its internal problems. Non-alignment internationally need not mean tolerance at home, any more than a tough stand against internal dissent implies a shift towards Moscow. But the Mihailov trial was a puzzling episode, and as senior Yugoslav party officials have apparently admitted, the sentence was unnecessarily harsh.

However, things at home are not easy just now. Having tied up the political scene, Belgrade is faced with steadily worsening economic trends which could cause social tensions. Why, it may well be asked, should Yugoslavia's problems be any worse now when its economy has been showing signs of strain for nearly two years?

As the next article analysing the economy shows, the main reason why living standards have improved in spite of everything is that the Government adopted in 1973 a policy of growth at any cost. Remarkable results were achieved. Industrial output rose by double figures each year, real wages caught up with the lag caused

## BASIC STATISTICS

AREA:	98,766 sq. miles	FOREIGN TRADE (1974)
POPULATION:	21.3m.	Imports: 128.2bn. Dinars
CURRENCY:	1 = 38.67 Dinars	Exports: 64.7bn. Dinars
		Imports from U.K.: £83m.
		Exports to U.K.: £30.6m.

by the cuts imposed in 1972-73, and job creation exceeded the birth rate. But the price was a widening trade gap which reserves were increasingly unable to cover, and one of the highest rates of inflation in Europe, now over 30 per cent. a year.

With some reluctance one imagines, the Government recently came to the conclusion that this high price could no longer be paid. Measures are now being taken to damp the economy down. According to planners in Belgrade, employment will be cut, real wages will slow down, and a brake will

be put on public service spending. Extra tax is also being levied on many consumer goods. In other words, the cushioned consumer who has been oblivious of his country's economic woes, is suddenly to be faced with the bill. And under the Yugoslav Government system, where there are no sophisticated instruments for breaking the bad news gently, this bill will be thrust rather brutally under the man in the street's nose.

Quite what the effect will be is hard to gauge, but the public's response is unlikely to

be enthusiastic. Unemployment is already running at 450,000, roughly double the rate in Britain, and with inflation showing little sign of abating, there could be considerable hardship in the land, especially since there is a determination in Belgrade that this time the measures will bite.

It is a weakness of the Yugoslav self-management system that the Central Government has abdicated all but a few basic functions and cannot pull the throttle back gently or coax the economy along with fine tuning. It is either helpless or obliged to use a sledgehammer. There are signs though that things are changing.

A greater emphasis for instance is to be put on planning. Under a new law Yugoslavia is to have a more detailed ten-year plan than before, incorporating a five-year plan. And though planners will not be able to

dictate quotas and targets like former enterprises and industrial sectors will be encouraged to think things out in greater detail and co-ordinate their activities.

One of the instruments for this will be the Yugoslav Economic Chamber which acts as the link between Government and industry.

## Uncertainties

According to Mr. Kiro Gligorov, President of the Yugoslav Assembly, greater attention to planning has been forced on Yugoslavia by current economic uncertainties, the implication being that ideally Yugoslavia would like to carry on as before. But as other leading Yugoslavs have said, with the main economic responsibilities now lying with workers in

their self-management groups, though, have seen evidence of the genuineness of Yugoslav self-management in the country's economic woes. If self-management was just a facade, as critics often claim, the Belgrade Government or the League of Communists are unlikely to have let things get quite as bad as they have before taking remedial, centralising steps which can only infringe self-management rights. And perhaps bad overall investment patterns and the like are the best evidence available that it is the factory councils and not the Government who are taking the decisions.

David Lascelles  
East Europe Correspondent

## Economic brakes are applied

IN MANY respects the Yugoslav economy has done surprisingly well in the past 12 months, given the gloomy state of world affairs. But though its strong points, like the growth of industry, employment and agriculture continue, its weaknesses are beginning to show through more and more, forcing the Government to concentrate on what are seen as worrying economic trends. Some new, possibly quite stern, measures are due any time now to cope with these, the general aim being to damp down consumption.

But first the good news. Last year industrial production rose 10.7 per cent, and employment

4.9 per cent. Agricultural production was at record or near record levels, and these trends continued in 1975: in the first three months industrial output was 9.2 per cent. higher than the same period last year.

This was partly due to decisions taken in the mild slump of 1973 when inflation increased despite wage and price freezes, and employment fell. The Government decided to go for "dynamic growth," even if this weakened the struggle against inflation, and it relaxed credit and monetary policy.

On balance, this decision proved right since it helped create the near boom Yugoslavia has enjoyed in the last year and a half. There have

been more jobs and higher personal incomes (in 1974 real wages rose 6.2 per cent, more than compensating for the fall in real wages in 1972-73). And this enabled Yugoslavia to include dearer oil and raw materials, obstacles to foreign trade, the return of a number of workers abroad, shipping and other transport, and construction work abroad reduced that deficit to \$1,239m, against a surplus of \$221m, in 1973.

## Deficit

But damage was also being done. In 1974 inflation rose from 19 per cent, to 29.2 per cent. The balance of trade and payments deteriorated considerably with exports at \$3,805m.

and imports at \$7,542m, leaving a trade deficit of \$3,737m, almost as large as total exports, and double what it was in 1973. Better foreign exchange earnings from tourism, despite the drop in trade, from remittances of workers abroad, shipping and other transport, and construction work abroad reduced that deficit to \$1,239m, against a surplus of \$221m, in 1973.

So far this year there has been no improvement in inflation or exports. Retail prices down in March were 32.1 per cent. higher than last year and in April they were 31.7 per cent. up. In the first quarter exports fell 12 per cent. in real terms, but imports also fell—by 5.1 per

cent. The destructive effect of inflation, is now becoming apparent. It is holding up the planned restructuring of the Yugoslav economy, which was to have made it better organised, more productive and more competitive abroad. It is also eroding the trade position and stopping the process of imports liberalisation. But there are other worries too.

Industrial production itself, though still vigorous, is slowing down. The rate of increase in January-February of this year was 10.3 per cent, above the level 12 months ago, in March up to 11.2 per cent, with indications that in April and May there has been further deceleration. To

CONTINUED ON NEXT PAGE

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## BALANCE SHEET IN 1974

(in Millions of Dinars)

ASSETS		LIABILITIES	
Cash and Banks	1,672	Capital	2,816
Loans	50,703	Reserves	515
Premises	435	Deposits	11,209
Other Assets	1,458	Resources Borrowed	
Total Assets	54,268	from Banks and	
Outside Balance	38,350	Other Organisations	15,303
Sheet Items		Resources in Commission	21,478
		Other Liabilities	2,947
		Total Liabilities	54,268
		Outside Balance	
		Sheet Items	38,350
TOTAL	92,618	TOTAL	92,618

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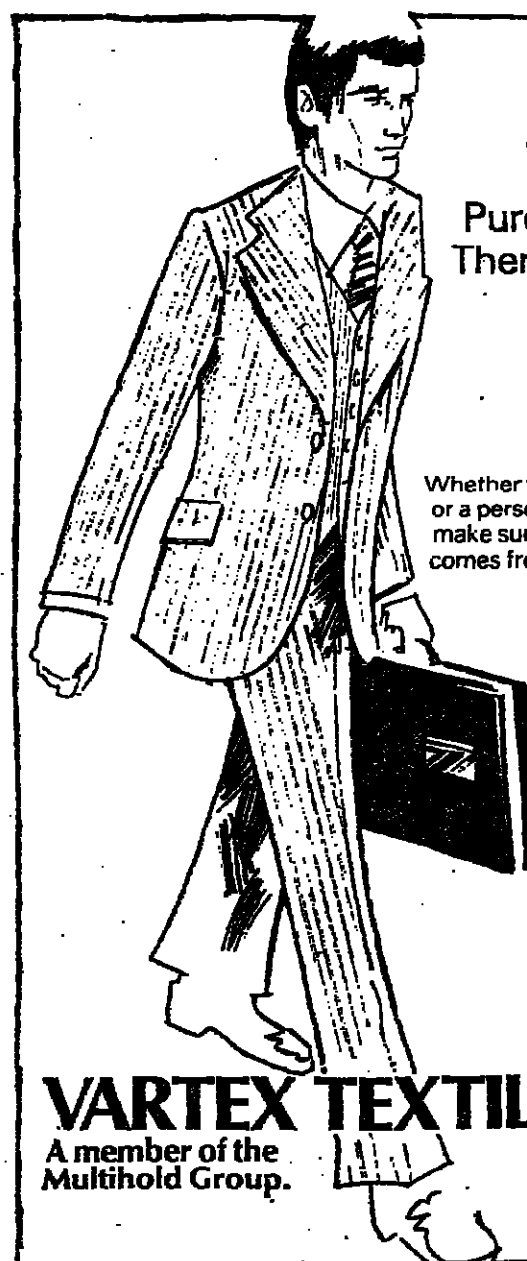
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## YUGOSLAVIA II

SIX REPUBLICS. Two scripts and numerous religious and languages make Yugoslavia one of the most diverse states in Europe today. Sometimes this causes stresses and strains like the Croatian nationalist upheavals four years ago. But the Federation, formed after the last war, has now survived 30 years, long enough for it to be said that Yugoslavia has put down the roots of cohesion.

Much of this is undoubtedly due to the force of its leader Josip Broz Tito. But unlike other countries which owe everything to one man, Yugoslavia has been careful to build up a complex federative structure which its leaders hope will survive Tito, and his successors.

This hope is based on the way the structure shares out power equally between the republics (Serbia, Slovenia, Croatia, Bosnia-Herzegovina, Macedonia and Montenegro) and Serbia's two autonomous provinces (Vojvodina and Kosovo) regardless of size and wealth. Each has one man on the collective party and government presidencies, and each handles most of its internal domestic and political affairs.

But alongside decentralisation, Tito and his League of Communists have worked vigorously to instil a sense of national unity in Yugoslavia. Bearing in mind the contrast between an impoverished Kosovo peasant and a wealthy Slovenian factory manager, this is no easy task, but it is seen as vital if Yugoslavia is to be held together.

Motorists driving through Yugoslavia will not see signs marking republican borders — just one way dangerous "nationalistic" feelings are gently repressed.

Only time will tell how successful this will be. But one of the most pressing tasks is the elimination of regional disparities, in many ways a greater threat than political rivalries. With the level of wealth in the north five times that of the south, glaring inequality and the dissatisfaction that goes with it is a running sore.

The Government is grappling with the problem. A regional development fund was set up with money from the richer republics, which has been put to good use. The officially underdeveloped regions, Kosovo, Bosnia-Herzegovina, Montenegro and Macedonia, also get tax concessions and other benefits which are gradually building up infrastructure and dragging their economies forward.

But progress is slow. To catch up with Croatia, Kosovo needs to develop at three times the speed, and this is simply not possible. Also—and this rankles in the south—the development fund offers loans, not grants. Nobody is making any predictions about when the gap will narrow, especially since it is now in some cases widening. But it is a source of constant concern.

As the following articles describing the individual republics show, the story of Yugoslavia to-day is largely one of regional disparities. But it is also of strong contrasts, between the Alpine peaks of Slovenia and the Mediterranean blue of Montenegro, or the orchards of Serbia and the mountain lakes of Macedonia, or industrial Zagreb and Sarajevo's minarets.

Yugoslavia's biggest republic stretches down the eastern border, with the top half sharing in the wealth of the industrialised north, and the south still struggling with a legacy of backwardness.

## Serbia's contrasts

SERBIA, DESCENDED from rapid, as a glance at the last of the old kingdom of Serbia and decade shows. Industry's share of the Yugoslav total production increased from 29 per cent in 1965 to 35 per cent in 1973. Its power production increased nearly five times; production of copper, sulphuric acid, fertilisers, viscose fibres, cement and tractors more than doubled, and that of lorries trebled and of passenger cars more than quadrupled.

Agriculture did less well, achieving an annual rate of only 3.3 per cent, and failing to take advantage of Serbia's natural resources. But infrastructure improved. Roads and railways have been modernised and a few new ones added (Belgrade-Bar and Cacak-Pozega), electrification has progressed and a network of gas pipelines is being constructed. River navigation has been neglected however.

Tourism is promising. Serbia has many things to offer, from its cities and monasteries to its mountains, rivers and spas. Facilities have sprung up everywhere and visitors stay longer instead of pushing straight on to Greece or Turkey.

But one of Serbia's main tasks is to iron out uneven development between north and south, and this means bringing the south on. It should be mentioned here that Vojvodina and Kosovo are autonomous provinces within Serbia. This is for a number of historical and social reasons.

As late as the start of this century present-day Serbia was split up between the Kingdom of Serbia, Turkey and Austria-Hungary. This division left its mark on culture, traditions and economic development which were recognised with the creation of autonomous provinces. In Vojvodina the second largest population group, after the Serbs, are the Hungarians, but there are also Croats and other South Slavs, Romanians, Slovaks, Ukrainians and Russians, and a few Germans and Jews. In Kosovo the majority are Albanians, followed by Serbs, Montenegrins and Turks. In two communities of Serbia proper, Bulgarians are in the majority.

These various nationalities are entitled to their own schools, press, radio and TV programmes, courts and administration, all conducted in their own language. Street names, firms, and signs are often bi-lingual, and in the case of Vojvodina Assembly there are signs in five languages. Vojvodina was immediately after the war the second richest Yugoslav region, after Slovenia. Those were pre-industrialisation days and Vojvodina was the granary of Yugoslavia. With the industrialisation of other regions partly at the expense of agriculture (strategic reasons played a role) its development was delayed. This is now to be remedied. Industrial production is planned to increase by 10.3 per cent a year in the next medium-term plan. Priority will be given to industries considered capable of transforming the economic structure of the province like oil processing, chemicals, food processing, and some sectors of metal processing. Vojvodina will still end up an industrial-agrarian economy, but at a much higher level.

Kosovo is a special case in Yugoslavia's development efforts. At the end of the war it was perhaps the least developed region of Europe, and though a lot has been done

in 30 years, the gap between Kosovo and other regions of Yugoslavia is still large. This is not so surprising, because while Slovenia needs an annual growth rate of only 8 or 9 per cent to increase GNP by \$100 a head Kosovo needs some 35 per cent. Its per capita social product is still only 34.6 per cent of the Yugoslav average. Kosovo has been getting 30 per cent of the Federal development fund which is financed with contributions by each republic and province from 1.34 per cent of their social product. In addition, Kosovo gets extra help from the federal budget for social and other services.

But despite all this Kosovo has only achieved a growth rate of 36 per cent, above the Yugoslav average. Opinions differ as to why this is so: whether Kosovo's absorption capacity is limited, or whether skilled personnel are scarce.

Kosovo is by no means poor, and its development is in the schools, press, radio and TV whole. For instance, established coal reserves amount to some 10bn. tonnes. Power stations of 12,000 MW could be constructed, generating 60,000m. kWh a year. The province is rich in non-ferrous metals, like lead and zinc (70 per cent of Yugoslav reserves, which in turn are 35 per cent of European reserves) and nickel. But it would be wrong to leave the impression that Kosovo has made no strides at all. Its towns and industrial centres would not be recognised by someone who left 15 or 20 years ago. And for the first time there are schools for Albanian children, that is two thirds of the total. The university in Pristina, the province's capital, which is the youngest university in Yugoslavia, has more than 30,000 students, mostly Albanians.

Nor should isolated cases of nationalism obscure the fact that for the first time in history the peoples of Kosovo are living in comparative harmony. Kosovo also plays an important role in improving Yugoslavia's relations with Albania. There is growing trade between the two, and university professors have been exchanged.

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Aleksandar Lebl  
Belgrade Correspondent

Aleksandar Lebl



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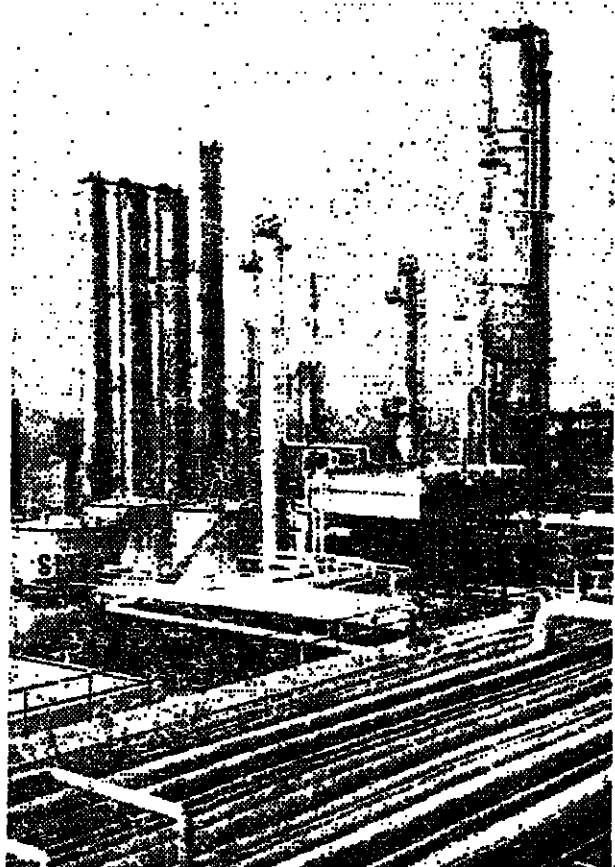
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مكتبة الميراث



**Yugoslavia's major hard currency earner with a well-developed industrial sector and a coastline ideal for shipbuilding and tourism. Nationalism, once a threat to Yugoslav unity, appears to have subsided.**

THE SOCIALIST Republic of Croatia is the second largest in area and population of the six republics of the Yugoslav Federation. At the 1971 census its population was 4.4m, of whom 79.4 per cent were Croats and 14.2 per cent were Serbs. The territory includes the historic province of Croatia-Slavonia which extends from the capital, Zagreb, down the Sava valley to the Pannonian lowlands of the central Danube Basin and was for centuries linked to Hungary. But it also includes Dalmatia, essentially a Mediterranean land whose cities—Split, Dubrovnik, Zadar, Šibenik—were developed in the Greco-Roman tradition, and later came under Venetian influence. Their way of life has little in common with the Central European traditions of Zagreb. During the 19th century Dalmatia came under Austrian rule, while Croatia-Slavonia remained linked to Hungary. In the inter-war period Zadar (Zara), Rijeka (Fiume), the Istrian peninsula and some of the islands were ruled by Italy. But despite these geographical and historical differences, the peoples of these two parts of Croatia have much in common—their language, their Roman Catholic tradition and their strong feelings of national identity. The Serbian minority is concentrated in a few areas of Croatia. Some of the villages along the Bosnian border and the hinterland of northern Dalmatia record percentages of Serbs of well over 75 per cent. This is the region of the old "military frontier," which the Hapsburgs established to keep the Turk at bay in the 16th century, and in which Serb warriors were induced to settle. Croatia contributes more towards the Yugoslav balance of payments than any other republic. This is not because of any special virtue inherent in Croats (although some of their nationalist leaders imply this), but because of Croatia's geographical advantages. The 400 mile long Dalmatian coast, with its thousands of rocky islands, draws millions of tourists from the affluent industrial nations of Western Europe. The completion of the Adriatic Highway

in the 1960s coincided with a relaxation in the petty restrictions which had previously inhibited the tourist industry. Isolated fishing villages became overnight staging posts on the route from Munich to the sun, and motels, camp sites, private guest houses and restaurants mushroomed on any piece of ground where there was room to build. The tourist industry now earns over \$700m a year, most of it in hard currency, and most of it paid in Dalmatia.

### Emigration

But Dalmatia has been a land of emigration too. It now contributes greatly to the flow of *Gastarbeiter* who leave to seek work abroad mainly in Germany, Austria and Sweden. So great has been the flow from Croatia that fears have been voiced of demographic decline. In 1971, 5 per cent of the population of Croatia were temporarily working abroad, a higher

proportion than from any other European country except Portugal. In 1973 the remittances of *Gastarbeiter* contributed over \$1.2bn to the Yugoslav balance of payments, and the Croatian contribution was larger than that of any other republic.

In addition Croatia's industry leads the Yugoslav export drive. Its long coastline means that almost all of Yugoslavia's earnings from the shipbuilding industry can be credited to Croatia. Rijeka is by far the largest commercial seaport in the country, handling more than twice the volume of goods of its nearest rivals, Koper and Split. It is also the largest shipbuilding centre. The yards extend beyond the confines of the town, to Kraljevica and Bakar, ten miles to the south. Split, in central Dalmatia, has an important shipyard, capable of handling ships of up to 100,000 tons, and there are smaller yards of Grut (Dubrovnik), Šibenik and Trogir.

electric power is used in Dalmatia in the refining of bauxite, large deposits of which occur in the Šibenik area and along the Cetina valley. Although Croatia is one of the most industrialised of the Yugoslav republics, almost a third of its people live in rural areas, and agriculture plays an important part in the economy.

The best farming areas are the lowlands of Croatia-Slavonia and the rich soils of the Sava valley. In many river areas crops are badly affected by flooding, but large-scale drainage works are in hand to ensure that the crops of wheat, maize, sunflower and sugar beet do not suffer from periodic inundation. Last autumn the Yugoslav Army was mobilised to rescue part of the threatened harvest. On the slopes above the Slavonian plains, vines and apples are grown. Peasants from the countryside around Zagreb and the larger towns concentrate on fruit and vegetable production for sale in the open street markets. Most of Croatia's farmland is in private hands, and with the help of relatives working abroad many have been able to buy tractors and farm machinery to improve their efficiency.

Various forms of co-operative farming are practised, mainly in Croatia-Slavonia. Large agri-

kombinats, some working through agreements with private farmers, and others owning their own land, handle the whole operation from field to processing plant or retail shop. The Croats are a proud people, who have not always found it easy to work in harmony with their Serb neighbours. They have historic memories of their former independence, and of their different cultural and religious traditions, and they are quick to detect any hint of Serbian hegemonistic tendencies.

### Nationalists

In the late sixties a sense of economic exploitation led some Croat leaders to demand a greater degree of economic independence within the federation. One particular grievance was that only 10 per cent of their foreign currency earnings were retained within Croatia, the rest being deposited with the Federal banking system centred in Belgrade. The retention quotas were the same for all republics, but Croatia, as the major foreign currency earner, felt the pinch more than others. More extreme nationalists used these grievances to make demands which would have led to the break-up of Yugoslavia. Some argued that Croatia, with her size and her varied economy, could survive as an inde-

pendent state. After noisy student demonstrations in Zagreb in November, 1971, the League of Communists, supported by the army and the power of the federal authorities, clamped down. There was no evidence of mass support among the workers, but some evidence of nationalist ambitions among intellectuals and politicians. The Croatians communists were purged, and a new leadership installed. Some concessions were made—especially over the retention quotas. There were dismissals of academics, journalists and officials.

The Croatian situation is complicated by the presence in Austria and Germany of supporters of the extreme nationalist Ustaše movement, which is capable of acts of terrorism within Yugoslavia and of intimidation against Croat workers abroad. The authorities are keeping a close watch on any manifestations of Croat nationalism. The new constitutions for both the State and the League, passed in 1974, will make a rectification of the events of 1971 extremely unlikely, even assuming that a substantial number of Croats would again wish to embark on such a course.

**Fred Singleton**  
Department of Yugoslav  
University of Bradford

**A republic noted for thrift and hard work making up for centuries of division and neglect. Macedonians are making the most of their freedom to express a national identity.**

## Macedonia progress

TODAY'S MACEDONIA has much to do with Alexander the Great's State. In the 2,500 years which separate the two, many peoples have come and gone. But some 15 centuries to the Slav forefathers of the present-day Macedonians arrived on the north-east and settled in a region much wider than is now populated by Macedonians in Yugoslavia, Bulgaria, and Greece. They partly merged with tribes they found here, and with those that came later. Except for a short time thousand years ago, they had no State of their own, until those who lived in Yugoslavia won independence after liberation from the German, Bulgarian, and Italian occupiers in World War II. Until that time, Macedonians were looked on not as a nation but as Serbs, and their country was called Southern Serbia, reflecting the fate of a people situated at the crossroads of the Balkans and competed for by Serbia, Bulgaria, and Greece. In 1912 when the Turks were defeated by a coalition of Balkan Christian States, Macedonia was divided between the three victors who pretended that Macedonia was Southern Serbia, or Western Bulgarians, or Slavophones. In all three States they were denied the right to schools, newspapers and books in their language, and even to their family names. The emergence of the republic of Macedonia within the Yugoslav Federation was a great step for the Macedonians towards achieving national identity. A fact which is reflected in the immense resources they have ploughed into education and culture. Now one of the eastern Yugoslav republics in its field, it has theatres, newspapers and books all flourishing in the Macedonian language, though none is more than 30 years old.

**Neighbours**  
But earlier divisions live on. The famous Macedonian question is a constant source of friction between the republic and its neighbours Bulgaria and Greece, both of whom have Macedonian minorities which they refuse to recognise. Macedonia is careful to point out that it has no territorial aims on these countries; all it wants is minority rights for people of Macedonian origin. Since 1945, Macedonia has progressed from being a backward, largely agricultural region. Social product has risen per cent a year in real terms, and production has increased 12.3 per cent at an annual rate of 12.3 per cent. The pattern of the economy has been changing as industrial production, which accounted for only 14 per cent in 1947, increased its share to over 35 per cent in 1973. A number of large projects were completed: energy generation, basic metals, chemical industry, non-ferrous metals, and steel processing. Agriculture has also improved its production and pattern. Best results have been in poultry and pig raising, with

## Energoinvest can do a great deal

It might be easy to think of Energoinvest as a conglomerate. But acquaintance with the company programme reveals a more accurate picture. Energoinvest is itself a consumer of base metals: zinc, aluminium, copper, nickel and products based on these. Also we have obtained concessions for extracting bauxite, copper, nickel, lead, zinc, antimony and manganese and some small companies which specialised in the research and exploitation of non-ferrous metals have been integrated.

This was only the beginning. Investment in new geological resources and programmes for raw material processing were created. The metals have wide applications and the possibility of substitution is negligible. Reserves in Yugoslavia and the world are limited, making them even more valuable. Energoinvest not only wants to do the extraction but also to undertake a wide spectrum of processing. The metallurgy plant construction is under way, and some facilities are already completed. Thus Energoinvest will become involved with non-ferrous metals at every stage from extraction to final processing. However, mineral production capacity can grow much faster (bearing in mind the existing reserves and low capital investment) than the primary processing. We have the chance to encourage international co-operation to secure additional capital, and use modern technology in metal processing.

Today, more than 160 graduate engineers are engaged in research, design and production. Several very complex automatic systems controlling complete technological processes are being produced, and relations with other organisations have been established. Joint projects with the Institute for Control Problems of the USSR are an important beginning for our international scientific co-operation.

Today, our strength lies in the ability to programme control systems and turn the software quickly into a product. My role in Energoinvest is to further this unity in even more complex development and this is closely connected with my work in structural systems. Thus one can see that my scientific objectives are complementary in this dual engagement.

**Question:** Mr. Primorac, you are responsible for organising the field of non-ferrous metals. What does this mean, bearing in mind that Energoinvest is best known for design and construction of power and industrial plants?

**Answer:** Energoinvest started in this way, but today its activities have expanded into the exploration, excavation and processing of raw materials—specifically non-ferrous metals. The company programme reveals a more accurate picture. Energoinvest is itself a consumer of base metals: zinc, aluminium, copper, nickel and products based on these. Also we have obtained concessions for extracting bauxite, copper, nickel, lead, zinc, antimony and manganese and some small companies which specialised in the research and exploitation of non-ferrous metals have been integrated.

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stated by aluminium, for technical and economic reasons. Based on these and other considerations Energoinvest is planning vertical integration of all phases of production—from geological research, bauxite extraction, alumina and primary aluminium production to final processing into metal.

Two Energoinvest alumina factories are being constructed with a total capacity of 900,000 tons per annum, together with an 88,000 ton electrolysis plant. Several factories for aluminium processing are also under construction. When these are finished the vertical structure of production and processing in terms of integration of technology and economy will be complete.

**Question:** Professor Zimonjic spoke about control systems. We assume, Mr. Siroc, that the division of processing equipment production is automated. Could you tell us which activities are covered, or rather integrated, in your division?

**Answer:** Energoinvest produces equipment and builds power and industrial plant as turn-key projects and we have established a reputation in Yugoslavia and abroad. With equipment produced in our own specialised factories and in co-operation with domestic and international companies, our engineering division builds complete plants for the following industries: Power and construction engineering, oil and gas, heating and ventilating, food processing, transport and areas of the chemical industry.

The modern organisation of this division ensures efficient results from contracting to commissioning of various plants. Some of the power plants and refineries we have built are: the power stations Kakanj I, II, III, IV, Turis I, II, III, IV in Yugoslavia, Kanpur and Kalkat in India, Makassar and Palembang in Indonesia, the Bosanski Brod oil refinery, and the Modrica motor oil refinery in Yugoslavia. We have also participated in the building of over 40 plants for the production of cast, plastics, phthalic acid anhydride and antihistamines, and oil drilling stations, breweries and food processing industries.

Our work is helped by our own specialised factories, whose production includes: energy converters of all kinds, turbine condensers, rectification columns for oil refineries and other chemical industries, reactors, autoclaves, pressure vessels, pressure tubes for hydrometric power stations (delivered to the Jordan River project in Canada), as well as complete pipelines.

For production of high pressure vessels, our factory is listed in the Lloyd's Register (Welding First Class) and in the Yugoslav shipbuilding register class. We produce industrial fittings for pressures up to 320 kg/cm<sup>2</sup> (for water and steam according to European standards, fittings up to 600 lbs. for oil and its derivatives) and also special fittings for oil drilling up to 5,000 lbs. according to American standards. Most are exported to the USSR, Middle East countries and the USA. Also we produce air compressors, pistons for work up to 40 m<sup>3</sup> per min. and rotary pumps up to 70 m<sup>3</sup> per min. as well as specialised compressors for the processing industries and complete compressor stations.

We also make transport equipment for mining and power stations, rail wagons and containers. Two factories produce air-conditioning equipment and industrial refrigerators. All our products have been issued with Yugoslav and international first class technical certificates. We pay special attention to improving all production technology. This is helped by our own Research and Development Centre for fossil-fuel and nuclear technologies which has grown into a modern institute with the following activities: the improvement of techniques for the processing industry and energy conversion; development of welding techniques and material testing; analysis of energy cycles; component development; analysis of nuclear energy application; research in water pollution; research on corrosion, and the testing of equipment and machinery.

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**Question:** Energoinvest is renowned as a producer of power stations and transmission lines. Mr. Vasilj, please tell us why your products are in such demand.

**Answer:** Without wishing to sound too boastful, we consider that we rank among the major companies in the world in this field, whereas in Yugoslavia we are unquestionably the leading company. We have obtained this status because of our experience in transmission and in the production of steel for pylons. We have achieved the most economical methods for power transmission and optimal construction of pylons.

Annual capacity of steel and zinc coated construction is 60,000 tons. All necessary testing of pylons is carried out by ourselves. Our organisational methods have made it possible to deliver circuit breakers (Energomex) on time and maintain high quality. We have produced over 40,000km. of transmission lines for twenty countries including the USA and West Germany. The Los Angeles Water and Power Department, the Bonneville Power Administration and American Electric Power have assessed equipment favourably and have placed us on their standing lists of suppliers. We have made two deliveries in the USA: 16,500 tons of construction for 430km. of 500kV transmission lines for Navajo and 1,300 tons for Bonneville.

Electrical equipment for low, medium and high voltage breakers under the name of Energomex are being produced. We operate a joint company with Iran called Energoat. Negotiations for more joint companies abroad are under way.

More than two decades ago electrical equipment was the reason for the existence of Energoinvest. Mr. Trkija, please tell us what this means today in Energoinvest.

**Question:** Mr. Gulic, please tell us what Energoinvest is doing in the field of oil and gas. Is it a question of refining crude oil and processing the derivatives or are your interests broader?

**Answer:** The field of oil and gas is relatively new in Energoinvest. It came into being with the integration with the "Neftegaz" oil and gas industry. Even before this took place Energoinvest, being engaged in the design and building of energy plants, was producing oil and gas equipment. Mr. Siroc has mentioned the oil refineries in Bosanski Brod and Modrica. Within Energoinvest, Energoatrol carries out marketing for these refineries.

We are also engaged in oil and gas research in Bosnia and Herzegovina. Together with Technip of Paris we have founded in Sarajevo a company named Petroinvest for engineering design and construction, not only for oil and gas but also in the processing field.

We have formed a joint company with INA of Zagreb and Naftagas of Novi Sad for the construction of the Yugoslav pipeline, which will be completed by July 1978. This will supply refineries located on the mainland with crude oil. We will also supply refineries in Hungary and Czechoslovakia.

All the products and services produced within Energoinvest are channelled to you, Mr. Trkija, as Director for Exports. What is being exported and where is it going? Do you have any problems in finding markets?

**Answer:** The export activity of Energoinvest has substantially helped its growth. Exports amount to 30% of the total production, with certain factories such as electrical and processing equipment accounting for 80-90%. We export to many countries on all continents. We have buyers in Comecon, many developing countries, Western Europe and North America. Various forms of marketing are used: from direct sales and co-operation to the export of components through joint companies. We give full attention to these requirements, bearing in mind that our production range makes us attractive. Our export team tries hard to show the utmost flexibility and understanding in business relationships and we can safely say that so far we have had great success in our dealings.



THE GROUP VICE PRESIDENTS OF ENERGOINVEST. FROM LEFT TO RIGHT: Mr. A. Tukulj, Mr. Z. Primorac, Mr. B. Gulic, Mr. Z. Trkija, Mr. V. Vukovic, Mr. A. Siroc

Further information concerning this interview may be obtained from ENERGOINVEST, 71000 Sarajevo, Yugoslavia.

Aleksandar Lebi



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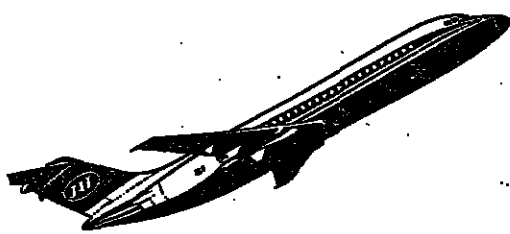
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## YUGOSLAVIA IV

Astride one of Europe's vital communication lines,  
Yugoslavia's richest republic is reaping the benefits of early  
industrialisation and an efficient workforce. But historic  
disputes still overshadow its borders.

# Slovenia's riches

SLOVENIA lies in the north-west corner of Yugoslavia, bordering Austria and Italy. Until the first Yugoslav State was formed in 1918 most of this territory was divided between the Austrian provinces of Carinthia, Carniola and Styria. For almost a millennium the Slovenes had been ruled by German speaking overlords, but they had retained their distinctive speech and national culture, though they acquired their Roman Catholic faith from their masters. During the period of foreign rule they may also have absorbed the reputed efficiency which causes their compatriots in the south to dub them, with a mixture of envy and sarcasm, "the Germans of Yugoslavia".

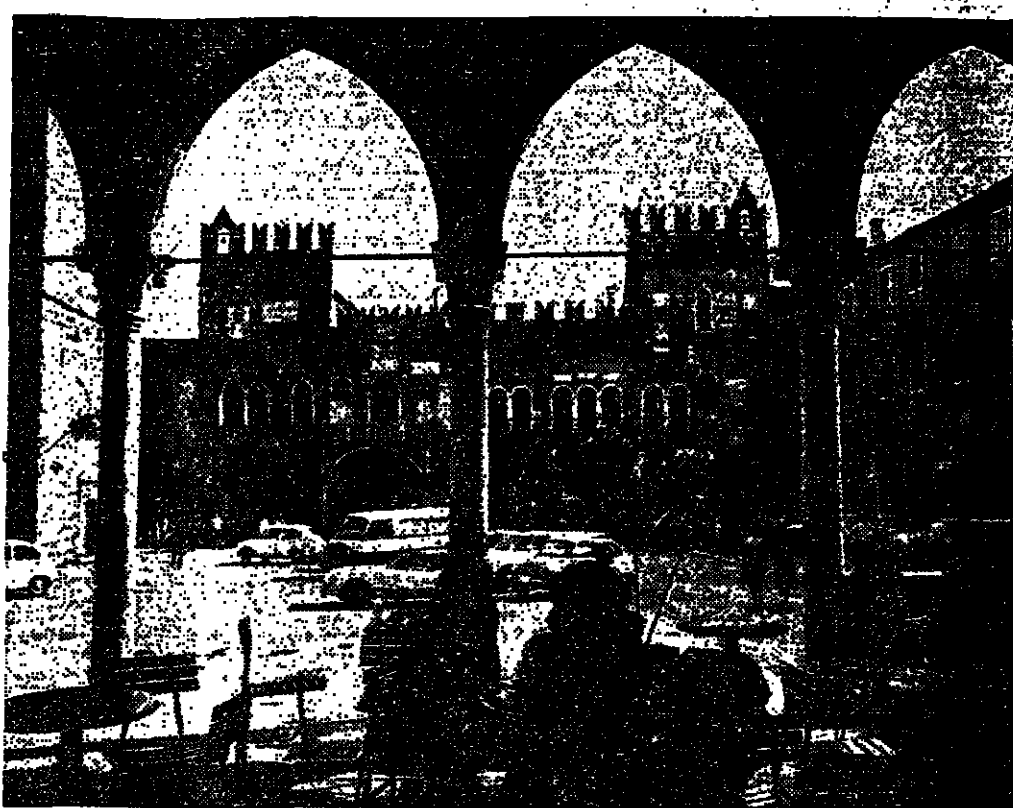
Slovene nationalism was stimulated by Napoleon's brief occupation of the Illyrian Provinces, but Slovene aspirations were to become more directed towards an autonomous unit within Habsburg Austria than an independent south Slav state led by Serbia. Fear of Italy rather than love of Serbia drove the Slovenes into the Yugoslav kingdom when it became obvious that the Habsburg Monarchy would not survive World War I.

Large minorities of Slovenes were left in Austrian Carinthia and the borderlands when the frontiers of the Yugoslav State were drawn. The loss of these territories ranked with the Slovenes, especially when Mussolini's blackshirts began a campaign to Italianise their Slav citizens. After World War II the frontiers of Yugoslavia were advanced westward to the gates of Trieste, and thousands of Slovenes in the Julian Region were reunited with their countrymen. Slovenia also acquired a coastline, when Zone B of the Free Territory of Trieste was put under Yugoslav control. This strip, known as the Slovene Littoral, contains the seaport of Koper (Capo d'Istria), which now rivals Split for second place in the tonnage of cargoes handled, although both are far behind Yugoslavia's chief port, Rijeka.

### Homogenous

Of all the republics of Yugoslavia, Slovenia is the most homogenous in its national composition. Ninety-four per cent of its 1.75m. inhabitants are Slovenes, and only 3 per cent of all Slovenes are found distributed across the other republics. No other Yugoslav republic has such a high concentration of one national group. There are small minorities of Hungarians in the north-east and of Italians on the Littoral and a sprinkling of Croats along the Croatian border. The Germans are no longer important, as most were either forcibly expelled or fled at the end of the war. A recent feature of the demographic picture has been the influx of Bosnians and Albanians, many of them Muslims, to work as unskilled labourers, especially in the booming Slovene building industry. Although total numbers are small, the presence of a few thousand of their kindred from the south sends apprehensive shivers through the cultivated middle class ladies of Ljubljana, many of whose menfolk work abroad in Austria or Germany.

Slovenia is the most industrialised republic of Yugoslavia, with only 20 per cent of its working population engaged in agriculture. More than half the



Square in the Slovenian port of Koper.

population lives in eight towns of more than 50,000, the largest of which are the capital, Ljubljana, with almost 300,000, and the industrial centre of Maribor, with 200,000.

Although Slovenia is the richest republic in the federation, with a per capita income twice the national average and five times that of Kosovo, the country is not particularly well-endowed with natural resources. There is some coal at Trbovlje, in the hills above the Sava valley, and in the Julian Region, and thousands of Slovenes in the Julian Region were reunited with their countrymen. Slovenia also acquired a coastline, when Zone B of the Free Territory of Trieste was put under Yugoslav control. This strip, known as the Slovene Littoral, contains the seaport of Koper (Capo d'Istria), which now rivals Split for second place in the tonnage of cargoes handled, although both are far behind Yugoslavia's chief port, Rijeka.

Ljubljana has developed a new range of engineering and electrical manufactures since the war in order to supplement the existing food, tobacco and furniture industries. Maribor is the home of the heavy vehicle industry, manufacturing trucks and buses with German and Czech engines at the TAM plant. There is a high concentration of one national group. There are small minorities of Hungarians in the north-east and of Italians on the Littoral and a sprinkling of Croats along the Croatian border. The Germans are no longer important, as most were either forcibly expelled or fled at the end of the war. A recent feature of the demographic picture has been the influx of Bosnians and Albanians, many of them Muslims, to work as unskilled labourers, especially in the booming Slovene building industry. Although total numbers are small, the presence of a few thousand of their kindred from the south sends apprehensive shivers through the cultivated middle class ladies of Ljubljana, many of whose menfolk work abroad in Austria or Germany.

Slovenia is the most industrialised republic of Yugoslavia, with only 20 per cent of its working population engaged in agriculture. More than half the

plateau linking two great chains of Alpine fold mountains. Southern and eastern Slovenia, along the Croatian border, is not as spectacularly scenic as the northern Alpine region, but it contains large areas of natural woodland rich in wild animals. Bears and wild boar are still to be found in the forests around Kocelj. Slovenia has much therefore to offer the tourist—especially those prepared to stray from the golden road to the Adriatic.

### Pollution

Industrial Slovenia is limited to a few areas of lowland in the valleys of the Sava and the Drava. Unfortunately, where industrialism has spread to the upper valleys, pollution threatens the enjoyment of the mountain scenery. The steel works at Jesenice fumes the clear Alpine air with its choking fumes, and the effluent from the mercury mine at Idrija attacks the tenacious shrubs and trees of the surrounding karst. Slovenes are perhaps more conscious of the dangers of pollution than people in the more recently industrialised areas of Yugoslavia. An environmental lobby is beginning to form.

—largely drawn from the professional classes—is beginning

to make an impact. One would expect the Slovenes to be pioneers in this as in many other aspects of civic reform. Slovenes tend not to assert their sense of national pride as stridently as do the Croats, but they nevertheless have a strong sense of national identity, and they are quick to react in defence of the Slovene minorities in Italy and Austria. In March, 1974, Italy provoked a minor international incident by suggesting that the Slovene Littoral was not indisputably Yugoslav territory, and later that year there were angry exchanges between the Yugoslav and Austrian Governments over alleged discrimination against Slovenes in Carinthia. In both cases the Slovenes were warmly backed by the other Yugoslav peoples.

The Slovenes, despite their unconscious feeling of superiority, know that it is better to be the most developed part of a Yugoslav federation than the poor relation of some other central European entity. However nostalgically older Slovenes look upon the lingering traces of the double eagle, they know that the Habsburg industrialised areas of Yugoslavia are dead and gone, and the future lies with Yugoslavia.

Fred Singleton

The treasure-house, rich in minerals, timber and hydro power. But the republic has yet to exploit its full wealth, and for the time being it rates as a developing region, eligible for special aid.

## Bosnia

BOSNIA-HERZEGOVINA is still linked in most people's minds with June, 1914, when Franz Ferdinand was assassinated in Sarajevo, its capital. The riverside road junction where that historic bullet was fired is commemorated by a museum, and the event itself is now being made into a film.

But this was not the time Bosnia found itself in the limelight. With its central place in the trouble-prone Balkans it was greatly prized by the Turks for 400 years before being ousted in 1875, precipitating what the history books call the first Bosnian crisis. Austria-Hungary then moved in, eventually annexing the region in 1908, provoking uprisings now known as the second Bosnian crisis.

But much as the Bosnians prize this historical evidence of their struggle for independence which finally resolved itself with the establishment of the republic of Bosnia-Herzegovina in 1945, they feel they have got over that phase of history and would rather people no longer saw them only as fuses in the powder keg of Europe.

Part of the trouble defining Bosnia today is that strictly speaking there is no such person as an ethnic Bosnian, though the occupying Austrians tried to foster a national identity for political reasons, even going so far as to invent a folk costume. Over 3.8m. "Bosnians" today, five years behind the Yugoslav average. One reason is the war, most of the rest are either Serbians or Croats. The main partisan battlegrounds and language is Serbo-Croat. They though this is now a matter of live in one of Yugoslavia's most great pride, it cost the republic

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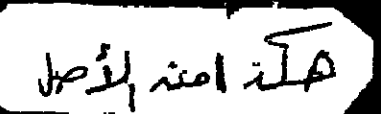
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## YUGOSLAVIA V

J. J. J. J.

A small and rugged republic, but a beautiful and proud one too. Montenegro is investing in industry and communications to draw itself into the mainstream of the Yugoslav economy.

# Colourful Montenegro

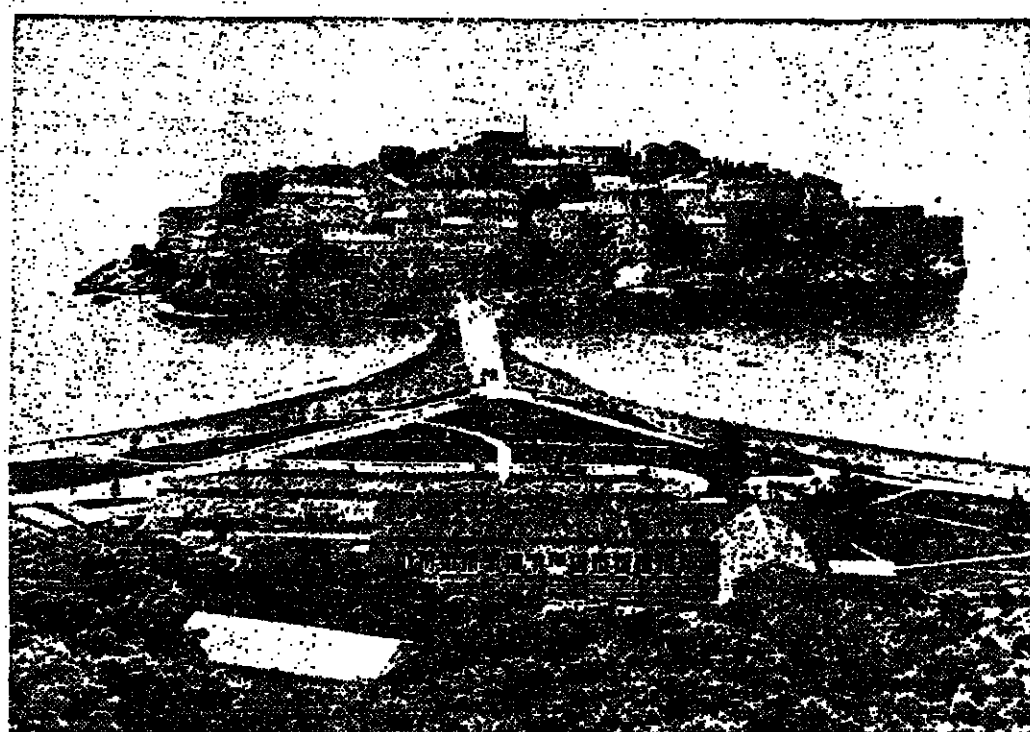
SCENICALLY NO region packs in more sights to the mile than Montenegro, Yugoslavia's smallest republic tucked away at the bottom of the country between Serbia and the sea. Endowed with majestic mountains and canyons, but also offering Lake Scutari with its wide peaceful waters and the Adriatic coastline, it strikes most visitors as a scenic paradise. And so it is. But geography has its drawbacks too, and Montenegro to-day is striving to overcome this legacy as well as exploiting it.

On the plus side Montenegro's mountains (which are not black as its obscurely derived name implies) have moulded its tiny population of only half a million into a rugged, fiercely patriotic race, once described as the 'thorn in the side of the Ottoman Empire' under whose rule it languished for centuries. The Montenegrins defeated the Turks in 1858 and set themselves up as an independent State shortly afterwards. But remains, mainly architectural, of the Turkish occupation can still be seen to-day in the hill-side villages and inland towns.

Montenegro's first capital, Cetinje, perched on a hill with its modest but stylish mansions, is unmistakably Balkan. To-day the capital is Titograd, a brand-new town spreading across the plains near Scutari and symbolising the republic's modern-day aspirations.

Culturally the Slavic Montenegrins also owe their past to Western influences along the coast where walled, stone-built towns like Budva and Kotor show all the signs of Venice-derived Adriatic styles, and to Serbian influences from the east in the tapestries, mosaics and icons.

What with the sunshine, good local wines and miles of beaches all this adds up to a good tourist business which is one of the main props of Montenegro's economy, accounting for a third of its revenues. Most tourism is concentrated on the coast, now opened up with the Adriatic highway which stretches from Italy to the Albanian border. Some of the same day.



The island hotel at Sveti Stefan.

Yugoslavia's most luxurious hotels are to be found here, among them Sveti Stefan, the world-renowned island hotel converted from what was once a fishing village and before that a (less well-known fact) the capital of a micro-republic. Some might argue that this lovely coastline has already got more hotels than it can take and that the Montenegrins are being over-enthusiastic. But in Titograd officials seem aware of the dangers and say that development is being carefully scrutinised. They also point out that their stretch of the Adriatic coastline is on the UN list of world beauty spots and is being developed with that organisation's collaboration.

## Potential

Inland the potential has yet to be tapped. But the Republic has plans to open up mountain areas for hunting, hiking, and even winter sports, making Montenegro one of those rare places where holidaymakers will be able to swim and ski on the same day.

The obstacles, and this is the geographical minus, are poor communications and the republic's overall backwardness which rates it as an underdeveloped region eligible for special financial help. Montenegro's per capita income is only two-thirds of the Yugoslav average, and a higher than average proportion of the population still lives off the land. There are only two or three main roads and a few miles of railway which have yet to be linked up to the Federal system. A major tourist centre like Budva with a population of only 1,500 has to cope at the height of the tourist season with up to 40,000 visitors which puts an immense strain on services, medicine and transport, as well as hopelessly overloading an already creaky telephone system.

The danger is that tourists, misled by the ultra-modern appearance of the hotels, will be disappointed by inadequate back-up.

At a recent meeting of the Montenegro party leadership, the republic's poor economic performance came under fire. Particular criticism was levelled at slow progress in construction and irresponsible use of resources, the clear message being that Montenegrins must themselves bear some of the blame if their republic is lagging behind.

Nevertheless, as the gleaming new aluminium plant outside Titograd shows, great strides have been made since the war when there were only five factories in the whole republic. The plant's eventual capacity

will be 100,000 tons a year, and it will draw on the powerful hydroelectric potential of Montenegro's many rivers. Other industries include specialised steels, domestic equipment like fridges, civil engineering and textiles. A figure of particular pride to the Montenegrins is that their per capita shipping tonnage is higher than Britain's.

The republic's planners base Montenegro's future on industrial exploitation of natural resources, particularly minerals, timber and hydroenergy for which they are seeking finance in Yugoslavia and abroad. The aluminium plant was set up with the French concern Pechiney. But another problem is manpower. High unemployment has led to mass departures of Montenegrins in search of work elsewhere, often abroad, and the republic is now critically short of skilled workers despite training programmes. As an official pointed out, this starts a vicious circle. Will capital come if there are no skills, but why should skilled workers come if there are no factories?

## Personal

Montenegrins, though, are attached to their country, and most of them are said to come back in the end. Their colourful life styles can still be seen: the red and blue capped peasants driving their donkeys along the road, and the fishermen who mend their nets right outside the Sveti Stefan hotel as if nothing had changed. Inevitably advance is taking its toll and hotel staff tend to have lost the personal touch. Though, as I discovered when my car broke down this spring on a high mountain pass, complete strangers will still pull in and spend over an hour putting it right without accepting anything more than a cigarette in thanks.

David Lascelles

# Bosnia

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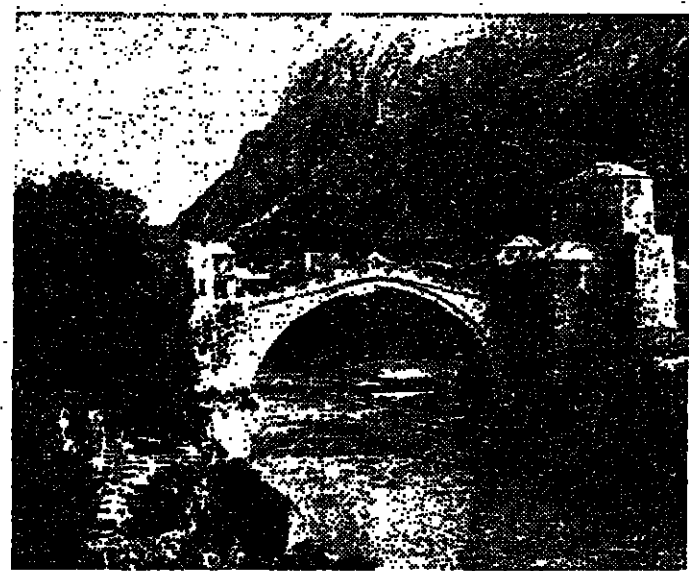
what little industry it had. Post-war reconstruction was hampered by desperately bad communications. There were no surfaced roads and only two narrow-gauge railways and though all villages are now linked by road, the network is still scanty by any standards. Every Bosnian recently donated a month's salary to improve communications.

Bosnia has also suffered from Yugoslavia's serious neglect of its primary resources in favour of processing industries and other more glamorous sectors. This mistake is now being rectified in the so-called stabilisation programme which aims to develop the country's basic wealth as a matter of priority. But the cost is high and progress slow, so it could be years before Bosnia finally catches up, though its growth rate is currently slightly above average.

## Potential

This explains why those earlier impressive-looking figures can be misleading because they do not distinguish properly between the republic's potential and realised wealth.

The presence of giant enterprises in Bosnia is also misleading and in many ways symptomatic of its problems. They exist only because large companies, on the whole, can exploit natural resources like Bosnia's. Looking further down the list of Bosnian enterprises, one



The bridge on the Neretra River at Mostar.

notices a distinct lack of medium and small concerns. Agriculture has also posed problems, partly because of the terrain, but partly because rural communities have been slow to take up modern methods, out of ignorance and lack of capital. Bosnian planners aim to concentrate development on aluminium, chemicals, timber and coal, and then get processing industries going, especially those handling local raw materials, to add as much value locally as possible. With this in mind they are looking for the latest technology at home and abroad and are keen for foreign co-operation.

An untapped source of revenue is tourism. At the moment visitors spend on average only two days in Bosnia, on their way to and from the coast. Little has been invested in this sector, but the Sarajevo authorities see great potential in their republic's dramatic scenery, its hunting (bears and deer), fishing, spas, and mountain climbing and skiing. Another of Bosnia's attractions is its blend of eastern and

western cultures. The old Turkish town of Mostar with its fine bridge, or Sarajevo's Muslim market ringed by minarets are not scenes a visitor driving up from the Venetian elegance of Dubrovnik might expect. But seen alongside the Austrian boulevards of Sarajevo's newer districts, they are part of a living history book.

One of the finest views in Yugoslavia is to be had from Mount Trebevic which towers above Sarajevo and looks out across the unspoiled Bosnian ranges. Anyone who goes there is advised to savour the occasion with a dish of grilled Bosnian trout and a bottle of Mostar wine.

Bosnia is clearly a republic with a great future once its wealth can be realised. But the Bosnians themselves admit that this will be a slow process hampered as much as anything by poor communications and lack of skills. A point in its favour is the fact that Yugoslavia as a whole needs Bosnia's resources, and this could spur the Federal development effort.

David Lascelles

## PROJECTS ON FIVE CONTINENTS

Energoprojekt Engineering & Contracting Company of Belgrade employs over 2,000 design engineers, technicians, economists, lawyers and skilled workers. Throughout its construction sites, spread over five continents, it employs over 15,000 local labourers. In the last year Energoprojekt reached a turnover of about £75m and profits of £7.5m. Energoprojekt conducts research, design, construction and commissioning in:

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The Company also operates an advanced computer centre for electronic data processing and is engaged in foreign trade, re-export trading operations and foreign company representation. Energoprojekt was founded in 1951. There has been a unique management continuity. The Managing Director, Zvezdan Mucic, Dipl.-Ing., has supervised the Company since its formation.

### IMPRESSIVE RECORD OF GROWTH

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### PROJECTS AT HOME

Some of the most important projects completed in Yugoslavia are:

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Energoprojekt is active in about forty countries throughout the world. Some successful projects are:

- Uganda —A conference complex and the international hotel in Kampala. The Entebbe international airport and the textile factory in Lira.
- Zambia —The Kafue Gorge hydro-electric power plant, a complex built for the third conference on non-aligned countries in Lusaka, the Chisasa iron ore mine and the Kariba North hydro-electric power plant.
- Peru —The Chira Plura Irrigation and land reclamation plant and the Poochos dam.

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Panama —The Bayano hydro-electric power plant.

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Syria —Irrigation and land reclamation of the El Ghab marsh, several hydro-electric power plants and the Homs dam.

Pakistan —Several hydro-electric power plants.

Burma —The Prime Irrigation and land reclamation system.

Cambodia —The Kirirum hydro-electric power plant.

Libya —The Wadi Saam and Garabull irrigation and land reclamation systems and the Tripoli thermal power plant.

### COMPLETION ON TIME

The order book for future projects is growing, ensuring continuous growth of the Company. Energoprojekt's motto is that an international reputation is the best form of recommendation. The confidence of a company which delivers on time can be illustrated by a recent Zambian contract, where it took only 105 days to complete the complex for the non-aligned countries conference in Lusaka. It is not surprising then that last year the Nigerian government awarded Energoprojekt a US\$ 100m contract for the new International Fair complex in Lagos. Earlier this year a US\$ 24m contract to build a conference building in Libreville in Gabon was signed.

### JOINT COMPANIES WORLD-WIDE

Energoprojekt has a number of joint capital investment companies in all parts of the world. Its activity is especially important in the areas of the developing countries. The Company's successful engagement on many important projects represents a valuable contribution to their development in accordance with the friendly relations between Yugoslavia and the countries of Asia, Africa and South America. The major assets of Energoprojekt, the vast experience of its technical staff and the worldwide network of its offices and joint ventures, have created favourable conditions to bid for future contracts and to be present in the markets of developing countries.

The Company's policy is to further long-term business co-operation in which the equality of partnership is secured, regardless of which party is temporarily stronger or better equipped.

The logical continuation of such a policy, typical from the beginning of business relationships with developing countries, is also the principle that all profits made by joint efforts are reinvested in that country. In practice, technical and other staff trained in the local market and the material investments, remain for the benefit of the country concerned and this has given Energoprojekt a high degree of appreciation in the non-aligned developing countries.

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In the economy of the Socialist Republic of Bosnia and Herzegovina, PRIVREDNA BANKA SARAJEVO acts as a development Bank and in the total volume of long-term placements of all the banks in this Republic, participates with 80%. So far, the Bank has granted investment credits for the purpose of Republic economy development to the total amount of 16.6 billion Dinars to support the investments estimated to about 40 billion.

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The total volume of the Bank's international payment transactions in 1974 was 8.8 billion Dinars, denoting an increase of 70% compared with that in 1973. 45 credit lines with foreign banks have been provided amounting to US\$ 55 million, which have been used exclusively in compliance with the requests and interests of the founders and clients of the Bank. Correspondent relationships have been established with some banks in Japan, South America and Africa. The Bank maintains co-operation with more than 234 banks and has 67 active accounts enabling it to conduct direct operations with all countries in the world, using all credit-guarantee instruments and the instruments of payment transactions.

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## GOLD MARKET

## GOLD MARKET

NEW YORK, May 2

Falls were more pronounced among local issues, with Ahold, HRC, OCE, Bjenkorf, Pakhoed and the Insurance sector heading the downturn. Bergoss was an isolated firm spot against the trend however.

**FRANKFURT**—Shares closed mixed after opening weaker in dull trading. The Bundesbank moves to increase liquidity and lower interest rates which came towards the end of the session had no effect on the market. Leading Banks, Chemicals, Elec-

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Average yield on Lending Stocks...	May 22	Mar 21	May 18
In Dividends.....	7.58	7.65	7.65
In Earnings.....	14.44	14.50	14.50

**SYDNEY ALL ORD. INDEX**

May 22	May 21	High 1970	Low 1970
533.48	557.64	588.48 (4/11)	289.88 (9/1)

**TOKYO NEW SE INDEX**

Base=100 January 4, 1965.

May 22	May 21	High 1970	Low 1970
152.96	151.48	152.96 (2/25)	265.24 (1/1)

HONG KONG INDEX			
May 22	May 21	High low	Low high
326.89	336.25	336.25	160.48
		(21.5)	(9.1)

SINGAPORE INDEX			
May 22	May 21	High low	Low high
247.92	248.73	268.59	153.25
		(11.3)	(6.1)

EUROPE			
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	May 22	Previous	1975 High	1976 Low
Belg'm a.	106.23	110.61	111.21 (15.5)	39.07 (21)
Denn'm k (b)	90.86	90.12	90.66 (22.6)	73.06 (15.1)
France (a)	65.8	67.7	72.6 (23.4)	51.70 (21)
Germany (a)	653.5	655.0	795.1	673.6

## INDUSTRIAL INDEX

COMBINED INDEX					
May 22	Mar 21	1973 High	1973 Low		
188.41	187.60	191.02	144.5	138.02	(2.7)

JOHANNESBURG					
	May 22	Mar 21	1974-75 High	Low	
Industrials ...	296.7	286.8	310.5	183.0	
			(17.2)	(27.7)	
Gold ...	325.0	315.6	379.1	233.2	
			(2.1)	(15.4)	

1938=100. Source: Rand Daily Mail.  
\* = 1974.

# MATION

[illegible]

21	71	81	91	101	111	121	131	141	151	161	171	181	191	201	211	221	231	241	251	261	271	281	291	301	311	321	331	341	351	361	371	381	391	401	411	421	431	441	451	461	471	481	491	501	511	521	531	541	551	561	571	581	591	601	611	621	631	641	651	661	671	681	691	701	711	721	731	741	751	761	771	781	791	801	811	821	831	841	851	861	871	881	891	901	911	921	931	941	951	961	971	981	991	1001	1011	1021	1031	1041	1051	1061	1071	1081	1091	1101	1111	1121	1131	1141	1151	1161	1171	1181	1191	1201	1211	1221	1231	1241	1251	1261	1271	1281	1291	1301	1311	1321	1331	1341	1351	1361	1371	1381	1391	1401	1411	1421	1431	1441	1451	1461	1471	1481	1491	1501	1511	1521	1531	1541	1551	1561	1571	1581	1591	1601	1611	1621	1631	1641	1651	1661	1671	1681	1691	1701	1711	1721	1731	1741	1751	1761	1771	1781	1791	1801	1811	1821	1831	1841	1851	1861	1871	1881	1891	1901	1911	1921	1931	1941	1951	1961	1971	1981	1991	2001	2011	2021	2031	2041	2051	2061	2071	2081	2091	2101	2111	2121	2131	2141	2151	2161	2171	2181	2191	2201	2211	2221	2231	2241	2251	2261	2271	2281	2291	2301	2311	2321	2331	2341	2351	2361	2371	2381	2391	2401	2411	2421	2431	2441	2451	2461	2471	2481	2491	2501	2511	2521	2531	2541	2551	2561	2571	2581	2591	2601	2611	2621	2631	2641	2651	2661	2671	2681	2691	2701	2711	2721	2731	2741	2751	2761	2771	2781	2791	2801	2811	2821	2831	2841	2851	2861	2871	2881	2891	2901	2911	2921	2931	2941	2951	2961	2971	2981	2991	3001	3011	3021	3031	3041	3051	3061	3071	3081	3091	3101	3111	3121	3131	3141	3151	3161	3171	3181	3191	3201	3211	3221	3231	3241	3251	3261	3271	3281	3291	3301	3311	3321	3331	3341	3351	3361	3371	3381	3391	3401	3411	3421	3431	3441	3451	3461	3471	3481	3491	3501	3511	3521	3531	3541	3551	3561	3571	3581	3591	3601	3611	3621	3631	3641	3651	3661	3671	3681	3691	3701	3711	3721	3731	3741	3751	3761	3771	3781	3791	3801	3811	3821	3831	3841	3851	3861	3871	3881	3891	3901	3911	3921	3931	3941	3951	3961	3971	3981	3991	4001	4011	4021	4031	4041	4051	4061	4071	4081	4091	4101	4111	4121	4131	4141	4151	4161	4171	4181	4191	4201	4211	4221	4231	4241	4251	4261	4271	4281	4291	4301	4311	4321	4331	4341	4351	4361	4371	4381	4391	4401	4411	4421	4431	4441	4451	4461	4471	4481	4491	4501	4511	4521	4531	4541	4551	4561	4571	4581	4591	4601	4611	4621	4631	4641	4651	4661	4671	4681	4691	4701	4711	4721	4731	4741	4751	4761	4771	4781	4791	4801	4811	4821	4831	4841	4851	4861	4871	4881	4891	4901	4911	4921	4931	4941	4951	4961	4971	4981	4991	5001	5011	5021	5031	5041	5051	5061	5071	5081	5091	5101	5111	5121	5131	5141	5151	5161	5171	5181	5191	5201	5211	5221	5231	5241	5251	5261	5271	5281	5291	5301	5311	5321	5331	5341	5351	5361	5371	5381	5391	5401	5411	5421	5431	5441	5451	5461	5471	5481	5491	5501	5511	5521	5531	5541	5551	5561	5571	5581	5591	5601	5611	5621	5631	5641	5651	5661	5671	5681	5691	5701	5711	5721	5731	5741	5751	5761	5771	5781	5791	5801	5811	5821	5831	5841	5851	5861	5871	5881	5891	5901	5911	5921	5931	5941	5951	5961	5971	5981	5991	6001	6011	6021	6031	6041	6051	6061	6071	6081	6091	6101	6111	6121	6131	6141	6151	6161	6171	6181	6191	6201	6211	6221	6231	6241	6251	6261	6271	6281	6291	6301	6311	6321	6331	6341	6351	6361	6371	6381	6391	6401	6411	6421	6431	6441	6451	6461	6471	6481	6491	6501	6511	6521	6531	6541	6551	6561	6571	6581	6591	6601	6611	6621	6631	6641	6651	6661	6671	6681	6691	6701	6711	6721	6731	6741	6751	6761	6771	6781	6791	6801	6811	6821	6831	6841	6851	6861	6871	6881	6891	6901	6911	6921	6931	6941	6951	6961	6971	6981	6991	7001	7011	7021	7031	7041	7051	7061	7071	7081	7091	7101	7111	7121	7131	7141	7151	7161	7171	7181	7191	7201	7211	7221	7231	7241	7251	7261	7271	7281	7291	7301	7311	7321	7331	7341	7351	7361	7371	7381	7391	7401	7411	7421	7431	7441	7451	7461	7471	7481	7491	7501	7511	7521	7531	7541	7551	7561	7571	7581	7591	7601	7611	7621	7631	7641	7651	7661	7671	7681	7691	7701	7711	7721	7731	7741	7751	7761	7771	7781	7791	7801	7811	7821	7831	7841	7851	7861	7871	7881	7891	7901	7911	7921	7931	7941	7951	7961	7971	7981	7991	8001	8011	8021	8031	8041	8051	8061	8071	8081	8091	8101	8111	8121	8131	8141	8151	8161	8171	8181	8191	8201	8211	8221	8231	8241	8251	8261	8271	8281	8291	8301	8311	8321	8331	8341	8351	8361	8371	8381	8391	8401	8411	8421	8431	8441	8451	8461	8471	8481	8491	8501	8511	8521	8531	8541	8551	8561	8571	8581	8591	8601	8611	8621	8631	8641	8651	8661	8671	8681	8691	8701	8711	8721	8731	8741	8751	8761	8771	8781	8791	8801	8811	8821	8831	8841	8851	8861	8871	8881	8891	8901	8911	8921	8931	8941	8951	8961	8971	8981	8991	9001	9011	9021	9031	9041	9051	9061	9071	9081	9091	9101	9111	9121	9131	9141	9151	9161	9171	9181	9191	9201	9211	9221	9231	9241	9251	9261	9271	9281	9291	9301	9311	9321	9331	9341	9351	9361	9371	9381	9391	9401	9411	9421	9431	9441	9451	9461	9471	9481	9491	9501	9511	9521	9531	9541	9551	9561	9571	9581	9591	9601	9611	9621	9631	9641	9651	9661	9671	9681	9691	9701	9711	9721	9731	9741	9751	9761	9771	9781	9791	9801	9811	9821	9831	9841	9851	9861	9871	9881	9891	9901	9911	9921	9931	9941	9951	9961	9971	9981	9991	10001	10011	10021	10031	10041	10051	10061	10071	10081	10091	10101	10111	10121	10131	10141	10151	10161	10171	10181	10191	10201	10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## FT SHARE INFORMATION SERVICE

## BRITISH FUNDS

Stock	Price	Div	Yield	High	Low
Shorts (lives up to Five Years)	93.2				
100% Treasury 1980	93.2				
100% Treasury 1981	93.2				
100% Treasury 1982	93.2				
100% Treasury 1983	93.2				
100% Treasury 1984	93.2				
100% Treasury 1985	93.2				
100% Treasury 1986	93.2				
100% Treasury 1987	93.2				
100% Treasury 1988	93.2				
100% Treasury 1989	93.2				
100% Treasury 1990	93.2				
100% Treasury 1991	93.2				
100% Treasury 1992	93.2				
100% Treasury 1993	93.2				
100% Treasury 1994	93.2				
100% Treasury 1995	93.2				
100% Treasury 1996	93.2				
100% Treasury 1997	93.2				
100% Treasury 1998	93.2				
100% Treasury 1999	93.2				
100% Treasury 2000	93.2				
100% Treasury 2001	93.2				
100% Treasury 2002	93.2				
100% Treasury 2003	93.2				
100% Treasury 2004	93.2				
100% Treasury 2005	93.2				
100% Treasury 2006	93.2				
100% Treasury 2007	93.2				
100% Treasury 2008	93.2				
100% Treasury 2009	93.2				
100% Treasury 2010	93.2				
100% Treasury 2011	93.2				
100% Treasury 2012	93.2				
100% Treasury 2013	93.2				
100% Treasury 2014	93.2				
100% Treasury 2015	93.2				
100% Treasury 2016	93.2				
100% Treasury 2017	93.2				
100% Treasury 2018	93.2				
100% Treasury 2019	93.2				
100% Treasury 2020	93.2				
100% Treasury 2021	93.2				
100% Treasury 2022	93.2				
100% Treasury 2023	93.2				
100% Treasury 2024	93.2				
100% Treasury 2025	93.2				
100% Treasury 2026	93.2				
100% Treasury 2027	93.2				
100% Treasury 2028	93.2				
100% Treasury 2029	93.2				
100% Treasury 2030	93.2				
100% Treasury 2031	93.2				
100% Treasury 2032	93.2				
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100% Treasury 2091	93.2				
100% Treasury 2092	93.2				
100% Treasury 2093	93.2				
100% Treasury 2094	93.2				
100% Treasury 2095	93.2				
100% Treasury 2096	93.2				
100% Treasury 2097	93.2				
100% Treasury 2098	93.2				
100% Treasury 2099	93.2				
100% Treasury 2100	93.2				

## TREASURY AND HIRE PURCHASE

## BUILDING INDUSTRY-Continued

## DRAPERY AND STORES-Continued

## ELECTRICAL AND RADIO

## ENGINEERING-Cont.

## HOTELS AND CATERERS

## INDUSTRIALS (Misc.)

## FOOD, GROCERIES, ETC.

## INTERNATIONAL BANK

## CORPORATION LOANS

## CHEMICALS, PLASTICS

## CINEMA, THEATRES AND TV

## ENGINEERING, MACHINE TOOLS

## HOTELS AND CATERERS

## INDUSTRIALS (Misc.)

## FOOD, GROCERIES, ETC.

## COMMONWEALTH &amp; AFRICAN

## REELS, WINES AND SPIRITS

## DRAPERY AND STORES

## ELECTRICAL AND RADIO

## ENGINEERING-Cont.

## HOTELS AND CATERERS

## INDUSTRIALS (Misc.)

## FOOD, GROCERIES, ETC.

## LOANS (MISC.)

## REELS, WINES AND SPIRITS

## DRAPERY AND STORES

## ELECTRICAL AND RADIO

## ENGINEERING-Cont.

## HOTELS AND CATERERS

## INDUSTRIALS (Misc.)

## FOOD, GROCERIES, ETC.

## FOREIGN BONDS &amp; RAILS

## REELS, WINES AND SPIRITS

## DRAPERY AND STORES

## ELECTRICAL AND RADIO

## ENGINEERING-Cont.

## HOTELS AND CATERERS

## INDUSTRIALS (Misc.)

## FOOD, GROCERIES, ETC.

## AMERICANS

## REELS, WINES AND SPIRITS

## DRAPERY AND STORES

## ELECTRICAL AND RADIO

## ENGINEERING-Cont.

## HOTELS AND CATERERS

## INDUSTRIALS (Misc.)

## FOOD, GROCERIES, ETC.

## CANADIANS

## REELS, WINES AND SPIRITS

## DRAPERY AND STORES

## ELECTRICAL AND RADIO

## ENGINEERING-Cont.

## HOTELS AND CATERERS

## INDUSTRIALS (Misc.)

## FOOD, GROCERIES, ETC.

## U.S. List Premium 50% based on \$2.2867 per lb

## REELS, WINES AND SPIRITS

## DRAPERY AND STORES

## ELECTRICAL AND RADIO

## ENGINEERING-Cont.

## HOTELS AND CATERERS

## INDUSTRIALS (Misc.)

## FOOD, GROCERIES, ETC.

## U.S. List Premium 50% based on \$2.2867 per lb

## REELS, WINES AND SPIRITS

## DRAPERY AND STORES

## ELECTRICAL AND RADIO

## ENGINEERING-Cont.

## HOTELS AND CATERERS

## INDUSTRIALS (Misc.)

## FOOD, GROCERIES, ETC.

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## DRAPERY AND STORES

## ELECTRICAL AND RADIO

## ENGINEERING-Cont.

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## ELECTRICAL AND RADIO

## ENGINEERING-Cont.

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## ENGINEERING-Cont.

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## ENGINEERING-Cont.

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## ELECTRICAL AND RADIO

## ENGINEERING-Cont.

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## ENGINEERING-Cont.

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## ENGINEERING-Cont.

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## ENGINEERING-Cont.

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## ENGINEERING-Cont.

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## REELS, WINES AND SPIRITS

## DRAPERY AND STORES

## ELECTRICAL AND RADIO

## ENGINEERING-Cont.



**MLN**

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